## APPROVED

## ESTIMATES OF REVENUE AND

## EXPENDITURE

FOR
FISCAL YEAR 2018/2019

AS APPROVED BY THE HOUSE OF REPRESENTATIVES ON MARCH 22 - 23, 2018.
AND BY THE SENATE ON MARCH 27, 2018.

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## 30: PERSONAL EMOLUMENTS

## 1: Salaries

2: Allowances
Payment of Reimbursement provided to officers for expense encored in discharging the duties of their office.

All allowances paid in relation to salaries above i.e. Acting; Responsibility; On Call allowance; Duty allowance; Inducement allowance; Marriage allowance; Leave allowance; Living Out allowance; and allowance in lieu of time off.

Payment of Acting and Responsibility allowance as approved by the Public Service Commission.

## 3: Wages (Un-established Staff)

Wages are fixed regular payments allotted to un-established, temporary and casual staff, not directly connected with any specified project irrespective of daily, weekly, fortnightly or monthly paid wages.

4: Social Security
Contributions to social security are paid directly or deducted from employee's salaries and wages and transferred on their behalf.
Employer's contribution for established, non-established, casual and daily paid Social Security payments in respect of employees connected with a specific project are to be met from the project funds.

## 5: Honorarium

An Honorarium of a maximum of $\$ 300$ as "one off" payment for extra ordinary duties performed. Honoraria in excess of $\$ 300$ must be approved by the Financial Secretary.

## 6: Ex Gratia Payments to Staff

Money paid when there is no obligation over and above the pension benefits of a retired employee.

7: Overtime

## 31: TRAVEL AND SUBSISTENCE

[^0]2: Mileage Allowance

## 3: Subsistence Allowance

Normal subsistence allowance payable in respect of established, un-established and casual workers on official duty.

4: Foreign Travel
Airfare, per diem, accommodation and other costs associated with official travel abroad.

## 5: Other Travel Expenses

Includes payment for passages (bus, plane, boat); taxi fares; hotel accommodation for established and un-established staff, associated with official travel within the country.

## 40: MATERIALS AND SUPPLIES

## 1: Office Supplies

Includes stationery, printing supplies for production and other supplies for general office use.

## 2: Books and Periodicals

## 3: Medical Supplies

Purchase of medical supplies by Ministry of Health and for first aid kits etc., service wide.

## 4: Uniforms

## 5: Household Sundries

Includes linen, bedding, cutlery, kitchen and tableware, cleaning supplies etc...
6: Foods
Payment for food, food stuff and food assistance.
7: Spraying Supplies

8: Spares - Farm Machinery, Equipment.
For the purchase of spares for farm machinery and farm equipment only.
9: Animal Feed
10: Animal Pasture
Purchase of seeds, chemicals and other pasture supplies.
11: Production Supplies

12: Schools Supplies
13: Building/Construction Supplies
14: Purchase of Computer Supplies
15: Purchase of Other Office Equipment
For the purchase of office equipment providing individual costs does not exceed $\$ 5000.00$. More expensive items are to be provided for under Capital Expenditure.
16: Purchase of Laboratory Supplies
17: Purchase of Test Equipment
18: Insurance- Buildings
19: Insurance- Furniture, Equipment and Machinery
20: Insurance- Motor Vehicles
21: Insurance- Computers
22: Insurance- Other
23: Printing Service
24: Food Lease Supplies
25: Licensing Supplies
26: Miscellaneous
41: OPERATING COSTS
1: Fuel
2: Advertisement
3: Miscellaneous
4: School Children Transportation Services
5: Building/Construction Costs
6: Mail Delivery
7: Office Cleaning
8: Garbage Disposal
9: Conferences and Workshops
10: Legal and Other Professional Fees
11: Payment of Commission for Financial Services
12: Arm and Ammunition
13: Radios
14: Explosive Ordinance Disposal
15: Public Assignment Group
16: Special Assignments Group
17: Rotary OPS
18: Band
19: Youth Challenge
20: Apprenticeship
21: Summer Camps

## 42: MAINTENANCE COSTS

## 1: Maintenance of Buildings

Any expense on materials for repairs/ maintenance of buildings excluding cleaning supplies and wages.

2: Maintenance of Grounds

3: Repairs and Maintenance of Furniture \& Equipment
All expenditure for repairs to furniture, office and other equipment, including purchase of spares but excluding wages.

## 4: Repairs and Maintenance of Vehicles

All expenditure for repairs to vehicles including purchase of spares but excluding wages.
5: Maintenance of Computers (Hardware)
All expenditure for repairs to computers including purchase of spares but excluding wages

6: Maintenance of computers (Software)

7: Maintenance of Laboratory Equipment

8: Maintenance of Other Equipment
To meet expenditure related to the maintenance of equipment not covered otherwise.
9: Purchase of Spares for Equipment
10: Purchase of Vehicle Parts
11: Road Building Supplies
43: TRAINING

1: Course Costs

2: Fees and Allowances
For payment of course fees and allowances to students.
3: Examination Fees

4: Scholarships and Training Grants

5: Miscellaneous

## 44: EX-GRATIA PAYMENTS

1: Gratuities

2: Compensation and Indemnities

45: PENSIONS
1: Pensions

2: Widows and Orphans Pension

3: Military Pension

4: Compassionate Allowance

46: PUBLIC UTILITIES

1: Electricity

2: Gas (Butane)

3: Water

4: Telephone

5: Telex/Fax

6: Street Lighting

47: CONTRIBUTIONS AND SUBSCRIPTIONS

1: Caribbean Organizations

2: Commonwealth Agencies
3: United Nations Agencies

4: Other International Organizations

48: CONTRACTS AND CONSULTANCY<br>1: Payments to Contractors<br>2: Payments to Consultants<br>3: Reimbursement of Contractors' Expenses<br>4: Reimbursement of Consultants' Expenses<br>49: RENT AND LEASES

1: Office Space

2: House

3: Other Buildings

4: Office Equipment

5: Other Equipment

6: Vehicles

7: Photocopies

8: Rent \& Lease of Air Conditioning

9: Other Rent \& Lease

50: GRANTS

1: Individuals

2: Organizations

3: Institutions
4: Municipalities
5: Statutory Bodies
6: Head Tax to Belize City Council
7: KHMH
8: University of Belize (UB)
9: Toledo Development Corporation
10: BELTRAIDE
11: NICH
12: Statistical Institute of Belize (SIB)
13: Social Investment Fund (SIF)
14: Coastal Zone Management Authority
15: Central Building Authority
16: Care of Wards of the State
17: Grants to Protected Areas Conversion Trust
18: GOB High School
19: Grant Aided High School
20: Specially Assisted School
21: Temporary Replacements Teachers
51: PUBLIC DEBT SERVICE
1: Interest Payments (Local)
2: Principal Repayments [Local]3: Sinking Fund Contributions (Local)4: Interest Payments - External5: Principal Repayments - External6: Sinking Funds Contributions -External
7: Other fees and charges on Foreign Debts
8: Interest Payments on Government Guaranteed Debt
9: Interest on Treasury Bills / Bonds
10: Payments on Overdraft / Service Charges

| HEAD | DEPARMENT | ACCOUNTING OFFICER |
| :---: | :---: | :---: |
| 11017-11021 | Office of the Governor General | Administrative Officer |
| 12017-12138 | Judiciary | Registrar General |
| 12041-12125 | Magistracy Department | Chief Magistrate |
| 13017-13048 | Legislature | Clerk, National Assembly |
| 15017-15021 | Director of Public Prosecutions | Director of Public Prosecutions |
| 16017-16028 | Auditor General | Auditor General |
| 17017-25021,31048 | Office of the Prime Minister | Secretary to the Cabinet |
| 18017,18028, 18038, 18058, 18068,18088 | Ministry of Finance and Natural Resources | Financial Secretary |
| 18041, 18071, 18152-18195,18206 | Treasury Department | Accountant General |
| 18211-18465, 18453-18465 | Customs \& Excise Department | Comptroller of Customs |
| 18271-18305 | General Sales Tax Department | Commissioner of G. Sales Tax |
| 18311-18382 | Income Tax Department | Commissioner of Income Tax |
| 18401-18431 | Pensions | Accountant General |
| 23017-23166, 22121,23348, 23368,23378,26711 | Natural Resources | Chief Executive Officer |
| 19017-19298, 30241 | Ministry of Health | Chief Executive Officer |
| 20017-20199, 30067-30498 | Ministry of Foreign Affairs and Home Affairs | Chief Executive Officer |
| 14058,21017-21776,25028,25051-25071 | Ministry of Education, Youth, Sports and Culture | Chief Executive Officer |
| 28017-22158,28017,22131,23178-23338, 30258-30446 | Ministry of Agriculture, Fisheries, Forestry, the Environment, Sustainable Development and Immigration | Chief Executive Officer |
| 25017-25031, 26021 | Ministry of Tourism and Civil Aviation | Chief Executive Officer |
| 25081,27017-27161, 27181-27241, 30451 | Ministry of Human Development, Social Transformation and Poverty Alleviation | Chief Executive Officer |
| 17028, 17058, 26031,26088, 29188-29198,33091 $3319,33157-33228$ | Ministry of Transport and National Emergency Management | Chief Executive Officer |
| 29017-29086,29108,29131, 29138 | Ministry of Works | Chief Executive Officer |
| 31017-31031 | Attorney General's Ministry | Solicitor General |
| 2330824017-24038, 28048,32017, 32028, | Ministry of Economic Development, Petroleum, Investment, Trade and Commerce | Chief Executive Officer |
| 33017, 33051 | Ministry of Housing \& Urban Development | Chief Executive Officer |
| $\begin{aligned} & \text { 14017-14038,14148,17048, 14081-14136, 18448, } \\ & 34048,34081,35017,35037, \end{aligned}$ | Ministry of Labour, Local Government, Rural Development, Public Service, Energy and Public Utilities | Chief Executive Officer |
| 30011-30331 | Ministry of Defence | Chief Executive Officer |


| BELIZE ESTIMATESSUMMARY OF PROPOSED RECURRENT AND CAPITAL BUDGETFOR THE FISCAL YEAR 2018/2019 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ACTUAL OUT-TURN 2015/16 | ACTUAL OUT-TURN 2016167 | APPROVED ESTIMATES <br> 2017118 | PROJECTED OUT-TURN 2017/18 | PROPOSED ESTIMATES 2018/19 | FORECAST 2019/20 | FORECAST <br> $2020 / 21$ |
| TOTAL REVENUES AND GRANTS | 1,020,566,526 | 1,051,723,535 | 1,186,770,285 | 1,106,611,142 | 1,183,327,177 | 1,206,037,093 | 1,231,297,291 |
| RECURRENT REVENUE | 973,738,473 | 1,003,804,114 | 1,134,105,079 | 1,066,501,116 | 1,134,914,952 | 1,157,306,623 | 1,180,732,211 |
| tax revenue | 864,310,494 | 924,672,689 | 1,032,902,996 | 968,647,110 | 1,022,580,052 | 1,040,161,653 | 1,060,644,886 |
| INCOME \& PROFITS | 255,643,552 | 261,707,011 | 270,781,329 | 266,981,933 | 277,321,572 | 282,768,003 | 288,323,364 |
| TAXES ON PROPERTY | 5,468,531 | 6,799,211 | 6,230,140 | 6,295,423 | 6,421,332 | 6,549,758 | 6,680,753 |
| TAXES ON INT'L TRADE \& TRANSACTIONS | 248,826,967 | 166,819,764 | 204,011,022 | 160,583,876 | 170,295,554 | 175,621,465 | 180,013,894 |
| TAXES ON GOODS \& SERVICES | 354,371,444 | 489,346,703 | 551,880,505 | 534,785,877 | 568,541,595 | 575,222,426 | 585,626,875 |
| NON-TAX REVENUE | 109,427,979 | 79,131,425 | 101,202,083 | 97,854,007 | 112,334,900 | 117,144,970 | 120,087,325 |
| PROPERTY INCOME | 36,904,906 | 16,742,365 | 31,024,661 | 18,117,435 | 30,020,584 | 32,360,995 | 33,008,215 |
| LICENCES | 14,013,867 | 11,885,227 | 10,039,347 | 16,615,029 | 16,947,329 | 17,286,276 | 17,632,001 |
| ROYALTIES | 28,035,918 | 25,181,505 | 33,777,352 | 38,691,549 | 39,748,006 | 39,840,247 | 39,746,318 |
| OTHER GOVERNMENT MIIISTRIES | 29,645,991 | 24,397,409 | 25,270,443 | 23,800,599 | 24,976,997 | 27,002,629 | 29,032,871 |
| REPAYMENT OF OLD LOANS | 827,297 | 924,918 | 1,090,280 | 629,396 | 641,984 | 654,823 | 667,920 |
| CAPItal revenues: | 6,259,005 | 2,511,887 | 5,983,695 | 3,236,184 | 3,300,907 | 3,366,926 | 3,434,264 |
| SALE OF EQUITY | 228,950 | 155,527 | 159,415 | 198,158 | 202,122 | 206,164 | 210,287 |
| SALE OF CROWN LANDS | 6,030,055 | 2,356,360 | 5,824,280 | 3,038,025 | 3,098,786 | 3,160,762 | 3,223,977 |
| GRANTS | 40,569,048 | 45,407,534 | 46,681,511 | 36,873,841 | 45,111,318 | 45,363,545 | 47,130,816 |
| TOTAL EXPENDITURES | 1,276,984,597 | 1,206,370,712 | 1,180,103,137 | 1,143,715,463 | 1,208,717,402 | 1,236,782,018 | 1,231,148,431 |
| TOTAL RECURRENT EXPENDITURE | 904,334,255 | 952,822,921 | 1,030,405,076 | 1,010,990,681 | 1,051,353,694 | 1,065,979,149 | 1,082,424,396 |
| PERSONAL EMOLUMENTS | 384,010,331 | 403,047,517 | 422,393,401 | 422,790,412 | 431,681,063 | 440,774,952 | 447,601,570 |
| PENSIONS \& EX-GRATIA | 77,199,239 | 83,485,473 | 79,080,192 | 88,934,563 | 91,428,047 | 97,779,332 | 103,828,816 |
| GOODS \& SERVICES | 193,464,539 | 211,586,347 | 235,706,122 | 225,339,324 | 238,375,238 | 240,653,859 | 241,588,827 |
| SUBSIDIES AND CURRENT TRANSFERS | 160,869,651 | 164,081,908 | 184,170,746 | 168,324,170 | 177,968,299 | 174,182,182 | 174,167,315 |
| DEBT SERVICE-INTEREST \& OTHER CHARGES | 88,790,494 | 90,621,676 | 109,054,615 | 105,602,212 | 111,901,047 | 112,588,824 | 115,237,868 |
| TOTAL CAPITAL EXPENDITURES | 372,650,342 | 253,547,791 | 149,698,061 | 132,724,782 | 157,363,708 | 170,802,870 | 148,724,035 |
| CAPITAL II EXPENDITURES | 100,364,874 | 113,677,320 | 66,243,405 | 59,125,293 | 61,920,948 | 75,667,131 | 73,930,392 |
| CAPITAL III EXPENDITURES | 183,409,870 | 137,043,493 | 81,156,032 | 71,078,402 | 93,144,136 | 92,837,115 | 72,495,019 |
| CAPITAL TRANSFER \& NET LENDING | 88,875,599 | 2,826,977 | 2,298,624 | 2,521,087 | 2,298,624 | 2,298,624 | 2,298,624 |
| RECURRENT SURPLUS/[DEFICIT] | 69,404,218 | 50,981,193 | 103,700,003 | 55,510,435 | 83,561,257 | 91,327,475 | 98,307,815 |
| PRIMARY SURPLUS/[DEFICIT] | (167,627,577) | $(64,025,501)$ | 115,721,763 | 68,497,890 | 86,510,822 | 81,843,899 | 115,386,728 |
| OVERALL SURPLUS/[DEFICIT] | (256,418,071) | (154,647,177) | 6,667,148 | (37,104,322) | (25,390,225) | (30,744,925) | 148,860 |
| AMORTIZATION | (75,318,965) | (85,088,617) | $(88,482,576)$ | $(89,653,698)$ | (92,711,964) | $(89,328,286)$ | (92,998,018) |
| FINANCING | $(331,737,036)$ | (239,735,794) | (81,815,428) | (126,758,020) | $(118,102,189)$ | (120,073,211) | $(92,849,158)$ |
| GDP (in billions of Bz) (Current prices) | 3.578 | 3.665 | 3.684 | 3.769 | 3.902 | 4.039 | 4.182 |
| OVERALL SURPLUS/DEFICIT (+l-) AS A \% OF GDP | -7.17\% | -4.22\% | 0.18\% | -0.98\% | -0.65\% | -0.76\% | 0.00\% |
| PRIMARY SURPLUS/DEFICIT ( + /-) AS A \% OF GDP | -4.68\% | -1.75\% | 3.14\% | 1.82\% | 2.22\% | 2.03\% | 2.76\% |



| BELIZE ESTIMATES <br> SUMMARY OF PROPOSED RECURRENT REVENUE FOR FISCAL YEAR 2018/2019 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SUMMARY OF HEADS AND PROGRAMMES OF ESTIMATES |  |  |  |  |  |  |  |  |
| $\begin{gathered} \hline \text { CATEGORY NO. } \\ \text { HEAD NO } \\ \text { ILINE-ITEM } \\ \hline \end{gathered}$ | DESCRIPTION | ACTUAL OUT-TURN 2015/16 | ACTUAL OUT-TURN 2016/17 | $\begin{aligned} & \hline \text { APPROVED } \\ & \text { ESTIMATES } \\ & 2017 / 18 \\ & \hline \end{aligned}$ | $\begin{gathered} \hline \text { PROJECTED } \\ \text { OUT-TURN } \\ 2017 / 18 \\ \hline \end{gathered}$ | FORECAST revenue 2018/19 | $\begin{aligned} & \text { FORECAST } \\ & \text { REVENUE } \\ & 2019 / 20 \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { FORECAST } \\ & \text { REVENUE } \\ & 2020 / 21 \\ & \hline \end{aligned}$ |
|  | TAX REVENUE |  |  |  |  |  |  |  |
| 01 <br> 101 <br> 102 <br> 103 <br> 104 | Taxes on Income \& Profits <br> Taxes on Property <br> Taxes on International Trade \& Transactions | $\begin{array}{r} 255,643,552 \\ 5,468,531 \\ 248,826,967 \\ 354,371,444 \end{array}$ | $\begin{array}{r} 261,707,011 \\ 6,799,211 \\ 166,819,764 \\ 489,346,703 \end{array}$ | $\begin{array}{r} 270,781,329 \\ 6,230,140 \\ 204,011,022 \\ 551,880,505 \end{array}$ | $\begin{array}{r} 266,981,933 \\ 6,295,423 \\ 160,583,876 \\ 534,785,877 \end{array}$ | $\begin{array}{r} 277,321,572 \\ 6,421,332 \\ 170,295,554 \\ 568,541,595 \end{array}$ | $\begin{array}{r} 282,768,003 \\ 6,549,758 \\ 175,621,465 \\ 575,222,426 \end{array}$ | $\begin{array}{r} 288,323,364 \\ 6,680,753 \\ 180,013,894 \\ 585,626,875 \end{array}$ |
|  | Total Tax Revenue | 864,310,494 | 924,672,689 | 1,032,902,996 | 968,647,110 | 1,022,580,052 | 1,040,161,653 | 1,060,644,886 |
| $02 \begin{array}{rr} \\ \\ 201 \\ 202\end{array}$ | NON-TAX REVENUE | 109,427,979 | 79,131,425 | 101,202,083 | 97,854,007 | 112,334,900 | 117,144,970 | 120,087,325 |
|  | LICENCES \& RENTS \& ROYALTIES |  |  |  |  |  |  |  |
|  | Licences <br> Rents \& Royalties | 14,013,867 | 11,885,227 | 10,039,347 | 16,615,029 | 16,947,329 | 17,286,276 | 17,632,001 |
|  |  | 28,035,918 | 25,181,505 | 33,777,352 | 38,691,549 | 39,748,006 | 39,840,247 | 39,746,318 |
|  | Sub-Total | 42,049,785 | 37,066,733 | 43,816,699 | 55,306,577 | 56,695,336 | 57,126,523 | 57,378,319 |
| 03 | REVENUE FROM GOVERNMENT |  |  |  |  |  |  |  |
|  | Judiciary <br> Ministry of Finance and Natural Resources Ministry of Education, Youth, Sports and | 2,927,385 | 2,268,163 | 2,310,366 | 2,482,455 | 2,532,104 | 2,582,746 | 3,134,401 |
|  |  | 7,955,736 | 6,356,547 | 7,712,815 | 5,654,526 | 5,767,616 | 6,582,969 | 7,300,628 |
| 304305 | Culture <br> Ministry of Agriculture, Fisheries, Forestry, the Environment,Sustainable Development | 1,696,609 | 1,409,799 | 1,606,202 | 1,310,900 | 1,337,118 | 1,863,860 | 2,041,137 |
|  | and Immigration | 10,063,674 | 10,642,318 | 10,068,728 | 10,920,495 | 11,138,905 | 11,841,683 | 12,238,917 |
| 308 | Ministry of Health <br> Ministry of Transport and National Emergency Management | 741,294 | 852,949 | 844,995 | 916,720 | 935,055 | 953,756 | 972,831 |
| 309310 |  | 426,635 | 354,917 | 338,886 | 336,141 | 342,863 | 349,721 | 356,715 |
|  | Ministry of Works <br> Ministry of Economic Development, <br> Petroleum, Investment, Trade and Commerce | 2,400,404 | 2,054,951 | 1,981,912 | 1,689,416 | 1,723,204 | 1,757,668 | 1,892,821 |
|  |  |  |  |  |  |  |  |  |
| 314315 | Ministry of Labour Local Government, Rural | 3,376,873 | 338,142 | 243,850 | 404,056 | 1,112,523 | 980,865 | 1,004,273 |
|  | Ministry of Labour, Local Government, Rural Development, Public Service, Energy and Public Utilities | 57,381 | 119,624 | 162,689 | 85,891 | 87,609 | 89,361 | 91,148 |
|  | Sub-Total | 29,645,991 | 24,397,409 | 25,270,443 | 23,800,599 | 24,976,997 | 27,002,629 | 29,032,871 |
| 04 | PROPERTY INCOME AND TRANSFERS |  |  |  |  |  |  |  |
| 401402 | Transfers | 14,396,468 | 6,546,735 | 20,625,118 | 6,531,708 | 18,203,143 | 20,307,205 | 20,713,349 |
|  | Dividends | 22,508,438 | 10,195,630 | 10,399,543 | 11,585,727 | 11,817,441 | 12,053,790 | 12,294,866 |
| 402 | Sub-Total | 36,904,906 | 16,742,365 | 31,024,661 | 18,117,435 | 30,020,584 | 32,360,995 | 33,008,215 |
| 05 <br>  <br>  | OTHER FINANCIAL RESOURCES |  |  |  |  |  |  |  |
|  | Repayment of Old Loans | 827,297 | 924,918 | 1,090,280 | 629,396 | 641,984 | 654,823 | 667,920 |
| 501 | Sub-Total | 827,297 | 924,918 | 1,090,280 | 629,396 | 641,984 | 654,823 | 667,920 |
|  | Total Non-Tax Revenue | 109,427,979 | 79,131,425 | 101,202,083 | 97,854,007 | 112,334,900 | 117,144,970 | 120,087,325 |
|  | TOTAL RECURRENT REVENUE | 973,738,473 | 1,003,804,114 | 1,134,105,079 | 1,066,501,116 | 1,134,914,952 | 1,157,306,623 | 1,180,732,211 |



| BELIZE ESTIMATES PROPOSED RECURRENT REVENUE FOR THE FISCAL YEAR 2018/2019 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SUMMARY OF HEADS AND PROGRAMMES OF ESTIMATES |  |  |  |  |  |  |  |  |
| HEAD NO.I <br> LINE-ITEM | DESCRIPTION | 1 <br> ACTUAL REVENUE 2015-16 | 2 <br> ACTUAL REVENUE 2016/17 | $3$ <br> APPROVED ESTIMATES 2017118 | 4 PROJECTED OUT-TURN $2017 / 18$ | 5 <br> PROPOSED REVENUE <br> FY 18/19 | 6 <br> FORWARD <br> ESTIMATES <br> FY 19/20 | 7 <br> FORWARD ESTIMATES <br> FY $20 / 21$ |
|  | TOTAL REVENUE - MINISTRIES | 29,637,509 | 24,397,409 | 25,270,443 | 23,800,599 | 24,976,997 | 27,002,629 | 29,032,871 |
| 301 | Judiciary |  |  |  |  |  |  |  |
| 11301 | Fines of Court | 1,460,315 | 1,352,949 | 1,297,697 | 1,479,788 | 1,509,384 | 1,539,572 | 1,870,363 |
| 11303 | Fines of Court (Maritime Cases) | 4,210 | 2,050 | 2,753 | 1,683 | 1,716 | 1,751 | 1,786 |
| 11401 | Fees - Civil Offences | 2,128 | 1,335 | 1,492 | 1,255 | 1,280 | 1,306 | 1,332 |
| 11402 | Fees of Court | 293,264 | 288,003 | 286,107 | 294,198 | 300,082 | 306,084 | 312,205 |
| 11715 | Registry fees | 1,167,468 | 623,826 | 722,317 | 705,531 | 719,642 | 734,034 | 948,715 |
|  | Sub-Total | 2,927,385 | 2,268,163 | 2,310,366 | 2,482,455 | 2,532,104 | 2,582,746 | 3,134,401 |
| 303 | MINISTRY OF FINANCE AND NATURAL RESOURCES | 7,458,831 | 5,747,586 | 7,092,167 | 5,154,641 | 5,257,734 | 6,062,888 | 6,770,146 |
| 11101 | Interest on Deposits | 20,793 | 5,581 | 5,411 | 4,703 | 4,797 | 4,893 | 4,990 |
| 11404 | Revenue Seizures, Penalties, etc. | 1,042,218 | 411,174 | 334,145 | 439,695 | 448,489 | 757,459 | 966,608 |
| 11901 | Printed Material | 701 | 563 | 596 | 467 | 476 | 486 | 495 |
| 12101 | Sundries | 4,464,304 | 4,035,070 | 4,990,546 | 4,120,636 | 4,203,048 | 4,687,109 | 5,172,852 |
| 12109 | Sickness benefits from Social Security | 1,930,815 | 1,295,198 | 1,761,469 | 587,156 | 598,899 | 610,877 | 623,095 |
| 12110 | Registration of drugs |  |  |  | 1,984 | 2,024 | 2,065 | 2,106 |
|  | accountant general | 327,293 | 236,325 | 223,415 | 336,387 | 343,114 | 349,977 | 356,976 |
| 12102 | Contribution to Widows and Orphans Pen | 230,422 | 158,578 | 149,936 | 247,371 | 252,318 | 257,365 | 262,512 |
| 12103 | Contribution to National Assembly Pensio | 96,871 | 77,747 | 73,479 | 89,016 | 90,796 | 92,612 | 94,464 |
|  | CUSTOMS \& EXCISE | 128,778 | 354,482 | 377,172 | 134,386 | 137,074 | 139,815 | 142,611 |
| 11701 | Receipts for Extra Services - Customs St | 128,778 | 354,482 | 377,172 | 134,386 | 137,074 | 139,815 | 142,611 |
| $\begin{gathered} 306 \\ 11705 \\ \hline \end{gathered}$ | natural resources | 40,834 | 18,153 | 20,061 | 29,113 | 29,695 | 30,289 | 30,894 |
|  | Sale of Maps | 40,834 | 18,153 | 20,061 | 29,113 | 29,695 | 30,289 | 30,894 |
|  | Sub-Total | 7,955,736 | 6,356,547 | 7,712,815 | 5,654,526 | 5,767,616 | 6,582,969 | 7,300,628 |
| 304 | MINISTRY OF EDUCATION, YOUTH, SPORTS AND CULTURE |  |  |  |  |  |  |  |
| 1090511602 | Sale of Textbooks | 1,223,816 | 975,203 | 1,203,233 | 1,131,128 | 1,153,750 | 1,426,825 | 1,600,362 |
|  | Fees - Other Secondary School | 5,842 | 3,362 | 3,536 | 2,717 | 2,771 | 2,826 | 2,883 |
| 11611 | CXC Examinations | 381,767 | 331,305 | 331,520 | 129,424 | 132,013 | 384,653 | 387,346 |
| 1161211615 | Training Fees - NQT | 369 | 165 | 20 | 0 | ${ }^{0}$ | 0 | 0 |
|  | Licences and Fees | 84,815 | 99,764 | 67,893 | 47,631 | 48,584 | 49,555 | 50,546 |
|  | Sub-Total | 1,696,609 | 1,409,799 | 1,606,202 | 1,310,900 | 1,337,118 | 1,863,860 | 2,041,137 |
| 305 | MINISTRY OF AGRICULTURE, FISHERIES, FORESTRY, THE ENVIRONMENT, SUSTAINABLE DEVELOPMENT AND IMMIGRATION |  |  |  |  |  |  |  |
|  | EnVIRonment | 406,130 | 362,546 | 310,105 | 363,163 | 370,426 | 377,834 | 385,391 |
| 11717 | EIA Processing Fee | 89,375 | 92,438 | 96,714 | 98,938 | 100,917 | 102,935 | 104,994 |
| 11718 | Environmental Monitoring Fee | 316,755 | 270,108 | 213,391 | 264,225 | 269,509 | 274,899 | 280,397 |
|  | fisheries | 442,855 | 482,297 | 362,077 | 432,002 | 440,642 | 449,455 | 508,444 |
| 11719 | Visitation Fees - Marine Reserves | 442,855 | 482,297 | 362,077 | 432,002 | 440,642 | 449,455 | 508,444 |
|  | FORESTRY | 62,592 | 0 | 0 | 0 | 0 | 0 | 0 |
| 12004 | Revenue Producing Operations | 62,592 | 0 | 0 | 0 | 0 | 0 | , |
|  | sustainable development | 8,482 |  |  |  |  |  |  |
| 11722 | Visitation Fees - Protected Areas | 8,482 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | SOLID WASTE MANAGEMENT | 58,090 | 122,842 | 131,263 | 126,332 | 128,859 | 131,436 | 134,065 |
| 11723 | Tipping Fees | 58,090 | 122,842 | 131,263 | 126,332 | 128,859 | 131,436 | 134,065 |
| 30911606 | immigration | 9,085,525 | 9,674,633 | 9,265,283 | 9,998,998 | 10,198,978 | 10,882,958 | 11,211,017 |
|  | Nationalit//Citizenship fees | 639,563 | 461,166 | 457,368 | 640,736 | 653,551 | 666,622 | 679,954 |
| 1160711608 | Passport fees | 1,435,965 | 1,103,843 | 1,232,796 | 1,264,942 | 1,290,241 | 1,546,046 | 1,592,367 |
|  | Permits/Visas | 6,899,162 | 8,006,648 | 7,485,903 | 7,995,987 | 8,155,907 | 8,569,025 | 8,835,405 |
| $\begin{aligned} & 11608 \\ & 11609 \\ & \hline \end{aligned}$ | Late Fees Immigration | 110,835 | 102,977 | 89,216 | 97,333 | 99,280 | 101,266 | 103,291 |
|  | Sub-Total | 10,055,192 | 10,642,318 | 10,068,728 | 10,920,495 | 11,138,905 | 11,841,683 | 12,238,917 |
| 308 <br> 1703 | MINISTRY OF HEALTH |  |  |  |  |  |  |  |
| 11703 | Hospital Fees | 741,294 | 852,949 | 844,995 | 916,720 | 935,055 | 953,756 | 972,831 |
|  | Sub-Total | 741,294 | 852,949 | 844,995 | 916,720 | 935,055 | 953,756 | 972,831 |
| $\begin{gathered} 307 \\ 11302 \\ 11707 \\ 11710 \\ \hline \end{gathered}$ | MINISTRY OF TRANSPORT AND NATIONAL EMERGENCY MANAGEMENT |  |  |  |  |  |  |  |
|  | TRANSPORT DEPARTMENT | 426,635 | 354,917 | 338,886 | 336,141 | 342,863 | 349,721 | 356,715 |
|  | Traffic Enforcement/Parking Tickets | 214,475 | 291,349 | 280,314 | 267,907 | 273,265 | 278,730 | 284,305 |
|  | Overtime Dues Airport | 145,684 | 63,568 | 58,572 | 68,234 | 69,598 | 70,990 | 72,410 |
|  | Axel Fees | 66,476 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | Sub-Total | 426,635 | 354,917 | 338,886 | 336,141 | 342,863 | 349,721 | 356,715 |
| $\begin{gathered} 310 \\ 11702 \end{gathered}$ | MINISTRY OF WORKS | 25 | 27 | 37 | 0 | 0 | 0 | 0 |
|  | Fees for Service of MOW Staff | 25 | 27 | 37 | 0 | 0 | 0 | 0 |
| 312 | postal service | 2,400,379 | 2,054,924 | 1,981,875 | 1,689,416 | 1,723,204 | 1,757,668 | 1,892,821 |
| 1140311801 | (Postal) Traftic Imbalance Dues | 310,369 | 141,607 | 151,849 | 72,379 | 73,827 | 75,304 | 76,810 |
|  | Sale of Postage Stamps \& Postal Matters | 1,016,568 | 873,446 | 851,455 | 789,277 | 805,062 | 821,164 | 887,587 |
| 11801 11802 | Commission on Money \& Postal Orders | 2,434 | 1,847 | 1,794 | 2,365 | 2,412 | 2,461 | 2,510 |
| 11803 | Rents of Post Office Boxes | 92,753 | 197,395 | 143,680 | 110,461 | 112,670 | 114,923 | 117,222 |
| 11804 | Shares-Postage on parcels-other Countric | 359,009 | 151,899 | 180,266 | 81,853 | 83,490 | 85,160 | 86,863 |
| 11806 | Parcel Clearance Fees | 22,223 | 22,973 | 22,076 | 23,710 | 24,184 | 24,668 | 25,161 |
| $\begin{aligned} & 11807 \\ & 11808 \end{aligned}$ | Miscellaneous Postal Charges | 14,304 | 15,804 | 8,904 | 9,658 | 9,851 | 10,048 | 10,249 |
|  | Philatelic Sales | 4,278 | 4,640 | 2,338 | 2,417 | 2,465 | 2,515 | 2,565 |
| 11809 | Express Mail Service | 578,441 | 645,314 | 619,513 | 597,295 | 609,241 | 621,426 | 683,855 |
|  | Sub-Total | 2,400,404 | 2,054,951 | 1,981,912 | 1,689,416 | 1,723,204 | 1,757,668 | 1,892,821 |


| BELIZE ESTIMATES PROPOSED RECURRENT REVENUE FOR THE FISCAL YEAR 2018/2019 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SUMMARY OF HEADS AND PROGRAMMES OF ESTIMATES |  |  |  |  |  |  |  |  |
| HEAD <br> NO.I <br> LINE-ITEM | DESCRIPTION | $1$ <br> ACTUAL REVENUE 2015-16 | 2 <br> ACTUAL REVENUE 2016/17 | $3$ <br> APPROVED $\begin{aligned} & \text { ESTIMATES } \\ & 2017 / 18 \end{aligned}$ | 4 PROJECTED OUT-TURN $2017 / 18$ | $5$ <br> PROPOSED REVENUE FY 18/19 | $6$ <br> FORWARD ESTIMATES <br> FY 19/20 | 7 <br> FORWARD <br> ESTIMATES <br> FY 20/21 |
|  | MINISTRY OF ECONOMIC DEVELOPMENT, PETROLEUM, INVESTMENT, TRADE AND COMMERCE |  |  |  |  |  |  |  |
| 313 | PETROLEUM | 2,987,385 | 30 | 41 | 14 | 700,400 | 560,500 | 475,500 |
| 11204 | Working Interest, Production Sharing (Oil Sector) | 2,987,341 | 0 | 0 | 0 | 700,000 | 560,000 | 475,000 |
| 11706 | Fees - Geology | 44 | 30 | 41 | 14 | 400 | 500 | 500 |
| 314 | TRADE | 389,488 | 338,112 | 243,809 | 404,042 | 412,123 | 420,365 | 528,773 |
| 11106 | Belize Market Labels | 96,337 | 104,016 | 95,714 | 99,712 | 101,706 | 103,740 | 155,815 |
| 11610 | Routing fees | 195,908 | 225,062 | 138,733 | 289,103 | 294,885 | 300,783 | 356,798 |
| 11704 | Fees export processing zone | 10,560 | 5,000 | 4,080 | 12,583 | 12,834 | 13,091 | 13,353 |
| 11721 | Scales Verification Fees | 86,683 | 4,034 | 5,282 | 2,645 | 2,698 | 2,752 | 2,807 |
|         <br> Sub-Total $3,376,873$ $\mathbf{3 3 8 , 1 4 2}$ $\mathbf{2 4 3 , 8 5 0}$ $\mathbf{4 0 4 , 0 5 6}$ $\mathbf{1 , 1 1 2 , 5 2 3}$ $\mathbf{9 8 0 , 8 6 5}$ $\mathbf{1 , 0 0 4 , 2 7 3}$ |  |  |  |  |  |  |  |  |
| $\begin{gathered} 311 \\ 11716 \\ \hline \end{gathered}$ | MINISTRY OF LABOUR, LOCAL |  |  |  |  |  |  |  |
|  | Well Drilling fees | 57,381 | 119,624 | 162,689 | 85,891 | 87,609 | 89,361 | 91,148 |
|  | Sub-Total | 57,381 | 119,624 | 162,689 | 85,891 | 87,609 | 89,361 | 91,148 |
| $\begin{gathered} 401 \\ 11201 \end{gathered}$ | DIVIDENDS | 22,508,438 | 10,195,630 | 10,399,543 | 11,585,727 | 11,817,441 | 12,053,790 | 12,294,866 |
|  | Dividends from BTL \& BEL | 22,508,438 | 10,195,630 | 10,399,543 | 11,585,727 | 11,817,441 | 12,053,790 | 12,294,866 |
|  | TRANSFERS | 14,396,468 | 6,546,735 | 20,625,118 | 6,531,708 | 18,203,143 | 20,307,205 | 20,713,349 |
| 12107 | Transfers from Belize Tourist Board | 1,298,912 | 2,108,056 | 2,075,673 | 2,071,708 | 2,113,143 | 3,155,405 | 3,198,513 |
| 12108 | Other Transfers (PACT, PUC, others, etc.) | 902,669 | 1,561,519 | 14,636,506 | 2,000,000 | 10,040,000 | 11,080,800 | 11,422,416 |
| 12201 | Transfer from Central Bank | 12,194,887 | 2,877,161 | 3,912,939 | 2,460,000 | 6,050,000 | 6,071,000 | 6,092,420 |
|  | Sub-Total | 36,904,906 | 16,742,365 | 31,024,661 | 18,117,435 | 30,020,584 | 32,360,995 | 33,008,215 |
| $\begin{gathered} 501 \\ 11103 \\ 12301 \end{gathered}$ | REPAYMENT OF LOANS |  |  |  |  |  |  |  |
|  | Other Miscellaneous Interests | 238,431 | 681,868 | 842,643 | 444,305 | 453,191 | 462,255 | 471,500 |
|  | Other Miscellaneous Repayments Receipts | 244,815 | 243,050 | 247,637 | 185,091 | 188,792 | 192,568 | 196,420 |
| 12306 | BSSB - Mortage Securitization Collections | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 12307 | Reimbursement of Debt Service InterestPrivatized Utilities | 33,814 | 0 | 0 | 0 | 0 | 0 | 0 |
| 12308 | Reimbursement of Debt Service Principal- Privatized Utilities | 310,237 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | Sub-Total | 827,297 | 924,918 | 1,090,280 | 629,396 | 641,984 | 654,823 | 667,920 |
|  | Grand Total Recurrent Revenue | 973,738,473 | 1,003,804,114 | 1,134,105,079 | 1,066,501,116 | 1,134,914,952 | 1,157,306,623 | 1,180,732,211 |


| SUMMARY OF RECURRENT EXPENDITURE |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| No. Ministry | $\begin{array}{r} \hline \text { 2015/16 } \\ \text { Actual } \end{array}$ | 2016/17 Actual | 2017/18 <br> Budget <br> Estimate | 2017/18 <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | 2020/21 <br> Forward <br> Estimate |
| 11 OFFICE OF THE GOVERNOR GENERAL | \$391,669 | \$412,071 | \$463,202 | \$445,135 | \$457,202 | \$468,160 | \$468,813 |
| 12 JUDICIARY | \$9,809,297 | \$10,141,974 | \$9,915,110 | \$9,610,549 | \$10,061,754 | \$10,168,527 | \$10,262,095 |
| 13 LEGISLATURE | \$2,326,871 | \$2,426,078 | \$2,737,297 | \$2,648,985 | \$2,859,033 | \$2,854,142 | \$2,893,184 |
| 15 DIRECTOR OF PUBLIC PROSECUTIONS | \$1,734,663 | \$1,972,088 | \$2,254,540 | \$2,103,656 | \$2,301,515 | \$2,346,063 | \$2,398,419 |
| 16 OFFICE OF THE AUDITOR GENERAL | \$1,987,014 | \$1,922,630 | \$2,477,986 | \$2,270,916 | \$2,329,800 | \$2,539,879 | \$2,501,499 |
| 17 OFFICE OF THE PRIME MINISTER AND CABINET | \$4,805,698 | \$5,292,912 | \$5,420,240 | \$5,198,940 | \$5,420,027 | \$5,428,560 | \$5,425,310 |
| 18 MINISTRY OF FINANCE AND NATURAL RESOURCES | \$255,504,004 | \$268,965,783 | \$308,681,958 | \$298,148,096 | \$320,057,386 | \$329,616,135 | \$339,386,083 |
| 19 MINISTRY OF HEALTH | \$119,415,778 | \$131,982,254 | \$132,486,836 | \$128,416,201 | \$139,165,889 | \$136,987,123 | \$137,163,349 |
| 20 MINISTRY OF FOREIGN AND HOME AFFAIRS | \$99,148,666 | \$106,012,337 | \$104,348,572 | \$105,391,016 | \$105,036,889 | \$106,905,502 | \$108,604,271 |
| 21 MINISTRY OF EDUCATION, YOUTH, SPORTS AND CULTURE | \$251,149,743 | \$256,951,680 | \$270,684,023 | \$270,614,966 | \$270,796,979 | \$274,957,721 | \$278,184,064 |
| 22 MINISTRY OF AGRICULTURE, FISHERIES, FORESTRY, THE ENVIRONMENT, SUSTAINABLE DEVELOPMENT AND IMMIGRATION | \$25,009,638 | \$25,731,400 | \$26,751,554 | \$26,497,941 | \$27,184,096 | \$27,544,547 | \$27,928,211 |
| 25 MINISTRY OF TOURISM AND CIVIL AVIATION | \$1,874,325 | \$1,995,680 | \$2,231,156 | \$2,116,328 | \$2,388,661 | \$2,346,113 | \$2,501,983 |
| 27 MINISTRY OF HUMAN DEVELOPMENT, SOCIAL TRANSFORMATION AND POVERTY ALLEVIATION | \$15,073,330 | \$16,658,846 | \$16,057,197 | \$15,070,327 | \$16,106,057 | \$16,323,669 | \$16,468,966 |
| 28 MINISTRY OF TRANSPORT AND NATIONAL EMERGENCY MANAGEMENT | \$15,658,520 | \$17,726,622 | \$20,172,913 | \$18,945,623 | \$21,286,827 | \$21,649,350 | \$22,022,773 |
| 29 MINISTRY OF WORKS | \$11,100,564 | \$10,677,633 | \$21,167,591 | \$21,653,416 | \$21,257,899 | \$21,351,231 | \$21,441,173 |
| 31 ATTORNEY GENERAL'S MINISTRY | \$3,518,290 | \$3,721,903 | \$4,367,596 | \$4,083,926 | \$5,069,819 | \$5,068,419 | \$5,068,419 |
| 32 MINISTRY OF ECONOMIC DEVELOPMENT, PETROLEUM, INVESTMENT, TRADE AND COMMERCE | \$10,883,233 | \$11,043,209 | \$11,620,582 | \$11,483,750 | \$11,727,007 | \$11,817,362 | \$11,894,914 |
| 33 MINISTRY OF HOUSING AND URBAN DEVELOPMENT | \$1,653,098 | \$1,590,198 | \$1,810,366 | \$1,679,024 | \$1,829,415 | \$1,854,704 | \$1,877,865 |
| 35 MINISTRY OF LABOUR, LOCAL GOVERNMENT, RURAL DEVELOPMENT, PUBLIC SERVICE, ENERGY AND PUBLIC UTILITIES | \$24,769,907 | \$24,245,600 | \$29,861,690 | \$26,044,357 | \$28,079,341 | \$28,459,228 | \$28,668,173 |
| 38 MINISTRY OF DEFENCE | \$48,519,947 | \$53,352,022 | \$56,894,667 | \$58,567,530 | \$57,938,100 | \$57,292,713 | \$57,264,836 |
| TOTAL | \$904,334,255 | \$952,822,921 | \$1,030,405,076 | \$1,010,990,681 | \$1,051,353,694 | \$1,065,979,149 | \$1,082,424,396 |


| SUMMARY OF PROGRAMME BUDGETS |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAMME EXPENDITURE |  |  |  |  |  |  |  |  |
|  | Ministry | 2015/16 Actual | 2016117 Actual | 2017/18 Budget Estimate | 2017/18 Revised Estimate | 2018/19 Budget Estimate | 2019/20 Forward Estimate | $2020 / 21$ <br> Forward <br> Estimate |
|  | OFFICE OF THE GOVERNOR GENERAL | \$406,790 | \$455,512 | \$510,702 | \$468,935 | \$471,202 | \$505,560 | \$502,013 |
|  | Recurrent Expenditure | \$391,669 | \$412,071 | \$463,202 | \$445,135 | \$457,202 | \$468,160 | \$468,813 |
|  | Capital II Expenditure | \$15,121 | \$43,441 | \$47,500 | \$23,800 | \$14,000 | \$37,400 | \$33,200 |
|  | Capital III Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | Total Staffing | 16 | 16 | 16 | 16 | 16 | 16 | 16 |
| 12 JUDICIARY |  | \$10,200,236 | \$10,258,638 | \$10,117,110 | \$9,789,339 | \$10,081,754 | \$10,265,527 | \$10,262,095 |
|  | Recurrent Expenditure | \$9,809,297 | \$10,141,974 | \$9,915,110 | \$9,610,549 | \$10,061,754 | \$10,168,527 | \$10,262,095 |
|  | Capital II Expenditure | \$282,699 | \$39,439 | \$52,000 | \$39,504 | \$20,000 | \$97,000 | \$0 |
|  | Capital III Expenditure | \$108,241 | \$77,225 | \$150,000 | \$139,286 | \$0 | \$0 | \$0 |
| Total Staffing |  | 165 | 167 | 168 | 173 | 173 | 173 | 173 |
|  | LEGISLATURE | \$2,337,248 | \$2,522,328 | \$2,803,297 | \$2,833,669 | \$2,871,608 | \$2,876,642 | \$2,919,809 |
|  | Recurrent Expenditure | \$2,326,871 | \$2,426,078 | \$2,737,297 | \$2,648,985 | \$2,859,033 | \$2,854,142 | \$2,893,184 |
|  | Capital II Expenditure | \$10,377 | \$96,250 | \$66,000 | \$184,684 | \$12,575 | \$22,500 | \$26,625 |
|  | Capital III Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | Total Staffing | 47 | 54 | 57 | 55 | 57 | 57 | 57 |
| 15 | 5 DIRECTOR OF PUBLIC | \$1,755,048 | \$1,972,088 | \$2,294,540 | \$2,120,323 | \$2,301,515 | \$2,386,063 | \$2,438,419 |
|  | PROSECUTIONS |  |  |  |  |  |  |  |
|  | Recurrent Expenditure | \$1,734,663 | \$1,972,088 | \$2,254,540 | \$2,103,656 | \$2,301,515 | \$2,346,063 | \$2,398,419 |
|  | Capital II Expenditure | \$20,384 | \$0 | \$40,000 | \$16,667 | \$0 | \$40,000 | \$40,000 |
|  | Capital III Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | Total Staffing | 23 | 24 | 29 | 47 | 47 | 47 | 47 |
| 16 | OFFICE OF THE AUDITOR | \$1,987,014 | \$1,938,737 | \$2,532,986 | \$2,293,833 | \$2,329,800 | \$2,594,879 | \$2,501,499 |
|  | GENERAL |  |  |  |  |  |  |  |
|  | Recurrent Expenditure | \$1,987,014 | \$1,922,630 | \$2,477,986 | \$2,270,916 | \$2,329,800 | \$2,539,879 | \$2,501,499 |
|  | Capital II Expenditure | \$0 | \$16,107 | \$55,000 | \$22,917 | \$0 | \$55,000 | \$0 |
|  | Capital III Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | Total Staffing | 57 | 60 | 65 | 61 | 61 | 69 | 69 |
|  | 17 OFFICE OF THE PRIME MINISTER AND CABINET <br> Recurrent Expenditure <br> Capital II Expenditure <br> Capital III Expenditure <br> Total Staffing | \$5,291,816 | \$5,899,673 | \$5,556,240 | \$5,965,371 | \$5,704,127 | \$5,578,560 | \$5,595,310 |
|  |  |  |  |  |  |  |  |  |
|  |  | \$4,805,698 | \$5,292,912 | \$5,420,240 | \$5,198,940 | \$5,420,027 | \$5,428,560 | \$5,425,310 |
|  |  | \$206,556 | \$116,150 | \$136,000 | \$123,735 | \$30,000 | \$150,000 | \$170,000 |
|  |  | \$279,562 | \$490,611 | \$0 | \$642,696 | \$254,100 | \$0 | \$0 |
|  |  | 46 | 47 | 46 | 47 | 43 | 43 | 43 |
|  |  |  |  |  |  |  |  |  |
|  | MINISTRY OF FINANCE AND natural resources | \$319,489,343 | \$333,897,614 | \$342,635,967 | \$330,962,163 | \$338,848,224 | \$349,791,082 | \$359,404,967 |
|  | Recurrent Expenditure | \$255,504,004 | \$268,965,783 | \$308,681,958 | \$298,148,096 | \$320,057,386 | \$329,616,135 | \$339,386,083 |
|  | Capital II Expenditure | \$28,829,690 | \$43,240,937 | \$20,631,009 | \$17,692,690 | \$15,740,838 | \$20,124,947 | \$19,968,885 |
|  | Capital III Expenditure | \$35,155,649 | \$21,690,894 | \$13,323,000 | \$15,121,377 | \$3,050,000 | \$50,000 | \$50,000 |
|  | Total Staffing | 589 | 611 | 649 | 766 | 767 | 767 | 767 |
|  | MINISTRY OF HEALTH | \$126,446,544 | \$135,617,341 | \$135,682,304 | \$131,247,687 | \$142,150,889 | \$141,290,456 | \$141,366,682 |
|  | Recurrent Expenditure | \$119,415,778 | \$131,982,254 | \$132,486,836 | \$128,416,201 | \$139,165,889 | \$136,987,123 | \$137,163,349 |
|  | Capital II Expenditure | \$3,938,874 | \$2,649,666 | \$2,920,000 | \$2,588,772 | \$2,535,000 | \$3,520,000 | \$3,520,000 |
|  | Capital III Expenditure | \$3,091,893 | \$985,421 | \$275,468 | \$242,713 | \$450,000 | \$783,333 | \$683,333 |
|  | Total Staffing | 1,778 | 1,779 | 1,811 | 2,057 | 2,085 | 2,085 | 2085 |
|  |  |  |  |  |  |  |  |  |
|  | MINISTRY OF FOREIGN AND HOME AFFAIRS | \$100,540,981 | \$109,201,163 | \$104,850,572 | \$106,292,653 | \$105,591,889 | \$107,737,502 | \$109,404,271 |
|  | Recurrent Expenditure | \$99,148,666 | \$106,012,337 | \$104,348,572 | \$105,391,016 | \$105,036,889 | \$106,905,502 | \$108,604,271 |
|  | Capital II Expenditure | \$1,354,715 | \$1,230,237 | \$502,000 | \$901,637 | \$555,000 | \$832,000 | \$800,000 |
|  | Capital III Expenditure | \$37,600 | \$1,958,589 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | Total Staffing | 2017 | 2016 | 2021 | 2261 | 2562 | 2567 | 2567 |
|  |  |  |  |  |  |  |  |  |
|  | MINISTRY OF EDUCATION, YOUTH, SPORTS AND CULTURE <br> Recurrent Expenditure <br> Capital II Expenditure <br> Capital III Expenditure <br> Total Staffing | \$262,537,682 | \$266,616,237 | \$277,668,591 | \$278,626,861 | \$283,058,192 | \$287,481,524 | \$290,707,867 |
|  |  | \$251,149,743 | \$256,951,680 | \$270,684,023 | \$270,614,966 | \$270,796,979 | \$274,957,721 | \$278,184,064 |
|  |  | \$6,066,781 | \$4,979,034 | \$2,584,568 | \$3,187,361 | \$2,334,100 | \$2,566,690 | \$2,566,690 |
|  |  | \$5,321,159 | \$4,685,523 | \$4,400,000 | \$4,824,534 | \$9,927,113 | \$9,957,113 | \$9,957,113 |
|  |  | 6,865 | 6,865 | 6,868 | 6,935 | 6,935 | 6,935 | 6948 |
|  |  |  |  |  | \$38,602,560 | \$47,373,818 |  | \$49,328,650 |
|  | MINISTRY OF AGRICULTURE, FISHERIES, FORESTRY, THE ENVIRONMENT, SUSTAINABLE DEVELOPMENT AND IMMIGRATION | \$57,856,594 | \$61,084,150 | \$45,683,474 |  |  | \$56,963,827 |  |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
|  | Recurrent Expenditure | \$25,009,638 | \$25,731,400 | \$26,751,554 | \$26,497,941 | \$27,184,096 | \$27,544,547 | \$27,928,211 |
|  | Capital II Expenditure | \$5,643,935 | \$5,372,014 | \$4,468,655 | \$5,866,195 | \$5,623,573 | \$9,817,131 | \$9,798,290 |
|  | Capital III Expenditure | \$27,203,021 | \$29,980,736 | \$14,463,265 | \$6,238,423 | \$14,566,149 | \$19,602,149 | \$11,602,149 |
|  | Total Staffing | 489 | 489 | 500 | 598 | 703 | 707 | 711 |
|  |  |  |  |  |  |  |  |  |
|  | MINISTRY OF TOURISM AND CIVIL AVIATION <br> Recurrent Expenditure <br> Capital II Expenditure <br> Capital III Expenditure <br> Total Staffing | \$2,900,022 | \$3,870,336 | \$8,139,456 | \$6,165,126 | \$8,118,828 | \$5,784,113 | \$5,941,983 |
|  |  |  |  |  |  |  |  |  |
|  |  | \$1,874,325 | \$1,995,680 | \$2,231,156 | \$2,116,328 | \$2,388,661 | \$2,346,113 | \$2,501,983 |
|  |  | \$826,273 | \$1,427,845 | \$708,300 | \$510,445 | \$736,000 | \$238,000 | \$240,000 |
|  |  | \$199,424 | \$446,811 | \$5,200,000 | \$3,538,352 | \$4,994,167 | \$3,200,000 | \$3,200,000 |
|  |  | 54 | 51 | 46 | 59 | 58 | 58 | 58 |
|  |  |  |  |  |  |  |  |  |
| 27 | 7 MINISTRY OF HUMAN DEVELOPMENT, SOCIAL TRANSFORMATION AND POVERTY ALLEVIATION Recurrent Expenditure Capital II Expenditure Capital III Expenditure <br> Total Staffing | \$27,936,752 | \$27,897,255 | \$25,905,110 | \$24,562,427 | \$23,817,057 | \$26,519,149 | \$26,664,446 |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
|  |  | \$15,073,330 | \$16,658,846 | \$16,057,197 | \$15,070,327 | \$16,106,057 | \$16,323,669 | \$16,468,966 |
|  |  | \$11,050,290 | \$8,659,321 | \$7,317,454 | \$6,700,758 | \$6,255,000 | \$7,239,480 | \$7,239,480 |
|  |  | \$1,813,131 217 | \$2,579,088 226 | \$2,530,459 $\mathbf{2 2 6}$ | \$2,791,342 256 | \$1,456,000 259 | \$2,956,000 259 | $\begin{array}{r} \$ 2,956,000 \\ 259 \end{array}$ |





| PROGRAMME: | BELIZE ADVISORY COUNCIL |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAMME OBJECTIVE: | To adjudicate on matters of an appelate nature submitted by persons appointed by the Services Commission and the Prerogative of Mercy on capital and Non-Capital cases and perform such other tasks and duties as are conferred or imposed on it by the Constitution of Belize |  |  |  |  |  |  |
| PROGRAMME EXPENDITURE BY ECONOMIC CLASSIFICATION |  |  |  |  |  |  |  |
| RECURRENT EXPENDITURE |  |  |  |  |  |  |  |
| SH No. Item Details of Expenditure | $\begin{array}{r} \hline 2015 / 16 \\ \text { Actual } \end{array}$ | $2016 / 17$ Actual | $\begin{aligned} & \hline 2017 / 18 \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | $2017 / 18$ <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | $2019 / 20$ <br> Forward <br> Estimate | $2020 / 21$ <br> Forward Estimate |
| 30 PERSONAL EMOLUMENTS | \$50,700 | \$50,700 | \$50,700 | \$50,263 | \$50,700 | \$50,700 | \$50,700 |
| 2 Allowances | \$7,500 | \$6,250 | \$7,500 | \$3,125 | \$7,500 | \$7,500 | \$7,500 |
| 5 Honorarium | \$43,200 | \$44,450 | \$43,200 | \$47,138 | \$43,200 | \$43,200 | \$43,200 |
| 31 TRAVEL AND SUBSISTENCE | \$3,501 | \$697 | \$8,448 | \$3,513 | \$8,448 | \$8,448 | \$8,448 |
| 2 Mileage Allowance | \$3,328 | \$697 | \$6,656 | \$2,771 | \$6,656 | \$6,656 | \$6,656 |
| 3 Subsistence Allowance | \$173 | \$0 | \$1,280 | \$531 | \$1,280 | \$1,280 | \$1,280 |
| 5 Other Travel Expenses | \$0 | \$0 | \$512 | \$211 | \$512 | \$512 | \$512 |
| 40 MATERIAL AND SUPPLIES | \$3,073 | \$3,489 | \$3,792 | \$2,754 | \$3,792 | \$4,148 | \$4,078 |
| 1 Office Supplies | \$3,073 | \$3,489 | \$3,792 | \$2,754 | \$3,792 | \$4,148 | \$4,078 |
| 41 OPERATING COSTS | \$1,825 | \$1,232 | \$2,120 | \$881 | \$2,555 | \$2,555 | \$2,555 |
| 3 Miscellaneous | \$1,825 | \$1,232 | \$2,120 | \$881 | \$2,555 | \$2,555 | \$2,555 |
| TOTAL RECURRENT EXPENDITURE | \$59,099 | \$56,118 | \$65,060 | \$57,411 | \$65,495 | \$65,851 | \$65,781 |
| STAFFING RESOURCES |  |  |  |  |  |  |  |
| Positions | 2015/16 Actual | 2016/17 <br> Actual | $\begin{aligned} & \hline 2017 / 18 \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | $2017 / 18$ <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | 2020/21 <br> Forward <br> Estimate |
| Managerial/Executive | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Technical/Front Line Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Administrative Support | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Non-Established | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Statutory Appointments | 7 | 7 | 7 | 7 | 7 | 7 | 7 |
| TOTAL STAFFING | 8 | 8 | 8 | 8 | 8 | 8 | 8 |
| PROGRAMME PERFORMANCE INFORMATION |  |  |  |  |  |  |  |
| Key Programme Strategies/Activities for 2017/18 |  |  | Achievements 2017/18 |  |  |  |  |
| Support to the Belize Advisory Council |  |  |  |  |  |  |  |
| Key Programmes Strategies/Activities for 2018/19 (aimed at improving performance) |  |  |  |  |  |  |  |
| KEY PERFORMANCE INDICATORS | $\begin{gathered} \hline \text { 2015/16 } \\ \text { Actual } \end{gathered}$ | $\begin{gathered} \hline 2016 / 17 \\ \text { Actual } \end{gathered}$ | $2017 / 18$ <br> Budget <br> Estimate | $2017 / 18$ <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward Estimate |
| Output Indicators (Measures what has been/will be produced or delivered by the programme) |  |  |  |  |  |  |  |
| Number of appeals received | 20 | 20 | 20 | 20 | 20 | 20 | 20 |
| Number of appeals considered | 20 | 20 | 20 | 20 | 20 | 20 | 20 |
| Outcome Indicators (Measures the planned or achieved outcomes or impacts of the programme and/or the effectiveness of the programme) |  |  |  |  |  |  |  |
| Average time to adjudicate an appeal $2-3$ months <br> Number of appeals outstanding for more than 6 <br> months $1-2$ appeals |  |  |  |  |  |  |  |


| MINISTRY : JUDICIARY |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SECTION 1: MINISTRY SUMMARY |  |  |  |  |  |  |  |  |
| VISION: |  |  |  |  |  |  |  |  |
| To foster and maintain a judicial system characterized by fairness, integrity and efficiency founded upon the rule of law with the aim of inspiring publice confidence engendered by competence and responsiveness to the diversity and ever evolving character of the society |  |  |  |  |  |  |  |  |
| MISSION: |  |  |  |  |  |  |  |  |
| To administer justice in an impartial and independent manner in accordance with the law ensuring fairness and equal treatment for all persons and affording protection in respect of the fundamental rights and freedoms enshrined and guaranteed under the Constitution of Belize |  |  |  |  |  |  |  |  |
| STRATEGIC PRIORITIES: |  |  |  |  |  |  |  |  |
| To continue with the modernization of the Registry and the Supreme Court so as to improve the quality goods and services provided to <br> To ensure that the depatment is equipt with all the necessary equipments and supplies fundamental for its operation Ensuring that the work condidions of the Department are acceptable and condusive to the performance of its various functions by staff membetrs and judicial officiers as it seeks to ensure that justice is administed efficiently and expeditiously <br> To provide transparent and professional justice service to all at the Magistrate Court level <br> To apply the rules of justice with efficiency and effectiveness to all at the Magistrate court level <br> To prosecute all cases that comes before the Magistrate court in a timely manner <br> Uphold the high ethical standards of judicial office and maintain a judiciary that is independent, free from bias and devoid of corruption engendering public confidence and trust |  |  |  |  |  |  |  |  |
| PROGRAMME EXPENDITURE SUMMARY |  |  |  |  |  |  |  |  |
|  | Programme | 2015/16 Actual | $\begin{array}{r} \hline \text { 2016/17 } \\ \text { Actual } \end{array}$ | $\begin{aligned} & 2017 / 18 \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | 2017/18 <br> Revised <br> Estimate | $\begin{aligned} & \hline \text { 2018/19 } \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward <br> Estimate |
| 003 | GENERAL REGISTRY | \$2,009,725 | \$2,066,639 | \$1,815,498 | \$1,905,302 | \$1,953,178 | \$2,080,148 | \$2,038,310 |
|  | Recurrent Expenditure | \$1,942,682 | \$2,015,700 | \$1,763,498 | \$1,865,798 | \$1,933,178 | \$1,983,148 | \$2,038,310 |
|  | Capital II Expenditure | \$49,147 | \$39,439 | \$52,000 | \$39,504 | \$20,000 | \$97,000 | \$0 |
|  | Capital III Expenditure | \$17,896 | \$11,500 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 004 | COURT OF APPEAL | \$869,126 | \$870,437 | \$853,828 | \$820,453 | \$862,746 | \$861,628 | \$861,628 |
|  | Recurrent Expenditure | \$869,126 | \$870,437 | \$853,828 | \$820,453 | \$862,746 | \$861,628 | \$861,628 |
|  | Capital II Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | Capital III Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 005 | SUPREME COURT | \$3,596,633 | \$3,602,583 | \$3,407,798 | \$3,314,674 | \$3,214,093 | \$3,226,887 | \$3,215,119 |
|  | Recurrent Expenditure | \$3,305,050 | \$3,536,858 | \$3,257,798 | \$3,175,388 | \$3,214,093 | \$3,226,887 | \$3,215,119 |
|  | Capital II Expenditure | \$201,239 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | Capital III Expenditure | \$90,345 | \$65,725 | \$150,000 | \$139,286 | \$0 | \$0 | \$0 |
| 006 | BELIZE INTELLECTUAL PROPERTY OFFICE | \$332,126 | \$289,026 | \$308,038 | \$285,719 | \$309,551 | \$311,973 | \$311,877 |
|  | Recurrent Expenditure | \$332,126 | \$289,026 | \$308,038 | \$285,719 | \$309,551 | \$311,973 | \$311,877 |
|  | Capital II Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | Capital III Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 007 | BELIZE COMPANY REGISTRY | \$285,101 | \$268,293 | \$287,211 | \$245,207 | \$303,465 | \$287,361 | \$287,361 |
|  | Recurrent Expenditure | \$285,101 | \$268,293 | \$287,211 | \$245,207 | \$303,465 | \$287,361 | \$287,361 |
|  | Capital II Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | Capital III Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 008 | MAGISTRATE COURT | \$3,107,525 | \$3,161,660 | \$3,444,737 | \$3,217,985 | \$3,438,721 | \$3,497,530 | \$3,547,799 |
|  | Recurrent Expenditure | \$3,075,211 | \$3,161,660 | \$3,444,737 | \$3,217,985 | \$3,438,721 | \$3,497,530 | \$3,547,799 |
|  | Capital II Expenditure | \$32,313 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | Capital III Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  |  |  |  |  |  |  |  |  |
| TOTAL BUDGET CEILING Recurrent Expenditure Capital II Expenditure Capital III Expenditure |  | \$10,200,236 | \$10,258,638 | \$10,117,110 | \$9,789,339 | \$10,081,754 | \$10,265,527 | \$10,262,095 |
|  |  | \$9,809,297 | \$10,141,974 | \$9,915,110 | \$9,610,549 | \$10,061,754 | \$10,168,527 | \$10,262,095 |
|  |  | \$282,699 | \$39,439 | \$52,000 | \$39,504 | \$20,000 | \$97,000 | \$0 |
|  |  | \$108,241 | \$77,225 | \$150,000 | \$139,286 | \$0 | \$0 | \$0 |
|  |  |  |  |  |  |  |  |  |
| SUMMARY OF RECURRENT EXEPNDITURE |  | 2015/16 Actual | 2016/17 Actual | $\begin{aligned} & \hline 2017 / 18 \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | 2017/18 <br> Revised <br> Estimate | $\begin{aligned} & \hline 2018 / 19 \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward <br> Estimate |
| 230:PERSONAL EMOLUMENTS |  | \$7,104,583 | \$7,470,011 | \$7,527,981 | \$7,371,953 | \$7,478,423 | \$7,740,845 | \$7,835,108 |
| 231:TRAVEL \& SUBSISTENCE |  | \$456,458 | \$415,251 | \$417,675 | \$409,048 | \$421,857 | \$421,257 | \$421,857 |
| 340:MATERIALS \& SUPPLIES |  | \$489,529 | \$455,047 | \$366,047 | \$350,681 | \$390,988 | \$373,384 | \$373,439 |
| 341:OPERATING COSTS |  | \$394,488 | \$337,109 | \$273,073 | \$264,991 | \$433,058 | \$298,125 | \$298,126 |
| 342:MAINTENANCE COSTS |  | \$373,168 | \$308,590 | \$264,163 | \$250,794 | \$264,028 | \$264,028 | \$263,878 |
| 343:TRAINING |  | \$9,871 | \$7,610 | \$7,841 | \$7,482 | \$12,813 | \$10,301 | \$10,301 |
| 346:PUBLIC UTILITIES |  | \$250,182 | \$304,104 | \$302,941 | \$285,638 | \$305,197 | \$305,197 | \$303,997 |
| 348:CONTRACTS \& CONSULTANCY |  | \$731,018 | \$844,253 | \$755,389 | \$669,962 | \$755,389 | \$755,389 | \$755,389 |
| TOTAL RECURRENT EXPENDITURE |  | \$9,809,297 | \$10,141,974 | \$9,915,110 | \$9,610,549 | \$10,061,754 | \$10,168,527 | \$10,262,095 |
|  |  |  |  |  |  |  |  |  |
| STAFFING RESOURCES (MINISTRY) |  |  |  |  |  |  |  |  |
| Managerial/Executive |  | 46 | 47 | 49 | 44 | 44 | 44 | 44 |
| Tech | cal/Front Line Services | 16 | 14 | 13 | 13 | 13 | 13 | 13 |
| Adm | strative Support | 74 | 78 | 78 | 87 | 87 | 87 | 87 |
| Non- | tablished | 29 | 28 | 28 | 29 | 29 | 29 | 29 |
| Statu | ry Appointments | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTA | STAFFING | 165 | 167 | 168 | 173 | 173 | 173 | 173 |



## PROGRAMME PERFORMANCE INFORMATION





| CAPITAL II EXPENDITURE |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Act. Description | 2015/16 Actual | 2016/17 <br> Actual | $2017 / 18$ <br> Budget <br> Estimate | 2017/18 <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | 2020/21 <br> Forward Estimate |
| 1494 Renovation/Construction | \$201,239 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL CAPITAL II EXPENDITURE | \$201,239 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | CAP | AL III EXPEN | ITURE |  |  |  |  |
| Act. SoF <br> (G/L)  <br>    | 2015/16 Actual | $\begin{array}{r} \text { 2016/17 } \\ \text { Actual } \end{array}$ | $2017 / 18$ <br> Budget <br> Estimate | $2017 / 18$ <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | $2019 / 20$ <br> Forward <br> Estimate | $2020 / 21$ <br> Forward <br> Estimate |
| 1494 UNICEF Renovation/Construction | \$90,345 | \$65,725 | \$150,000 | \$139,286 | \$0 | \$0 | \$0 |
| TOTAL CAPITAL III EXPENDITURE | \$90,345 | \$65,725 | \$150,000 | \$139,286 | \$0 | \$0 | \$0 |
|  |  |  |  |  |  |  |  |
| STAFFING RESOURCES |  |  |  |  |  |  |  |
| Positions | 2015/16 Actual | $\begin{array}{r} \hline \text { 2016/17 } \\ \text { Actual } \end{array}$ | $2017 / 18$ <br> Budget <br> Estimate | $2017 / 18$ <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward <br> Estimate |
| Managerial/Executive | 11 | 11 | 11 | 11 | 11 | 11 | 11 |
| Technical/Front Line Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Administrative Support | 13 | 13 | 13 | 13 | 13 | 13 | 13 |
| Non-Established | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Statutory Appointments | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL STAFFING | 24 | 24 | 24 | 24 | 24 | 24 | 24 |

PROGRAMME PERFORMANCE INFORMATION

| Key Programme Strategies/Activities for 2017/18 | Achievements 2017/18 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| To introduce a proper library system and update the inventory of the library primarily for the benefit of the judicial officers of both the Supreme Court and the Court of Appeal <br> To complete the digitalization of the Supreme Court Registry which includes: Case management system, jury selection, estate matters, the receipting module etc. | The Supreme Court has taken steps to improve the library with the help of a Librarian from the Caribbean in setting up a new system for the library service that will benefit the judiciary <br> The department have started to scan and have records electronically and is in the process of having all documents from the court scan computerize by the year |  |  |  |  |
| Key Programmes Strategies/Activities for 2018/19 (aimed at improving performance) |  |  |  |  |  |
| To introduce a proper library system and update the invemtory of the library primarily for the benefit of the judicial officers of both the Supreme Court and the Court of Appeal which is still in the initial stages <br> To complete the digitalization of the Supreme Court Registry which includes: Case Management, Jury Selection, Estate matter, the receipting module etc. which is still in the initial stages at the moment |  |  |  |  |  |
| KEY PERFORMANCE INDICATORS $\begin{gathered}\text { 2015/16 } \\ \text { Actual }\end{gathered}$ | 2017/18 <br> Budget <br> Estimate | 2017/18 <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | 2020/21 <br> Forward <br> Estimate |
| Output Indicators (Measures what has been/will be produced or delivered by the programme) |  |  |  |  |  |
| Number of claims and other actions filed |  | 838 | 965 | 1,092 | 1,219 |
| Number of claims and other actions disposed |  | 711 | 838 | 965 | 1,092 |
| Number of divorces filed |  | 364 | 436 | 508 | 580 |
| Number of divorces disposed |  | 292 | 364 | 436 | 508 |
| Outcome Indicators (Measures the planned or achieved outcomes or impacts of the programme and/or the effectiveness of the programme) |  |  |  |  |  |
| Number of judgements issued |  | 746 | 778 | 806 | 900 |
| Number of cases outstanding |  | 660 | 786 | 854 | 900 |
| Average time from lodgement to hearing |  | 269 | 315 | 333 | 340 |










## MINISTRY : DIRECTOR OF PUBLIC PROSECUTIONS




| SECTION 1: MINISTRY SUMMARY |  |
| :--- | :--- |
| VISION: | An independent, respected and expert institution serving the National Assembly by providing a variety of assurance services aimed at |
| improving the accountability of the Belizean public sector |  |
| MISSION: |  |

Mandated by the Constitution to foster, through independent assurance (declaration), parliamentary control over the public property for the benefit of all Belizeans
STRATEGIC PRIORITIES:
Goal 1: Advocacy - To raise the profile awareness of the Supreme Audit Institution of Belize
Goal 2:Assurance Services - To increase the strength and span of assurance services
Goal 3:Professional Competency - To continuously improve staff competenceies and capabilities
Goal 4:Organizational Capacity - To strengthen operational efficiency and transform the organization's image
In the context of the SDG, the OAGB's main role is to facilitate public financial management through effective and efficient governance of public funds and assets. This budget submission seeks to address the following Critical Success Factors as follows: 1. The successful implementation of this plan is reliant on the OAGB receiving the required level of support from the National Assembly. Another important part of the challenge is for management to mentor and motivate staff and also for staff members to work at developing their skills and upgrade their professional qualifications where necessary along with the integration of new, qualified recruits to the OAGB. 2. The Office of the Auditor General continues on a progressive path in assisting the National Assembly by effectively applying the differentaudit services conducted by the SAI. Most important of all, to seek compliance, value for money and financial reporting which directly relates to the Executive's performance. The Supreme Audit Institution - Belize is very pleased to present its Strategic Plan 2013-2018. Careful attention must be spent on monitoring and evaluating the implementation of this plan. It is recommended that management holds special monthly meetings to monitor and evaluate the implementation. The OAGB should also commission an annual independent evaluation of the implementation of the plan. Emphasis should be placed on organizational management as this is critical. The support of the National Assembly, the Public Accounts Committee, and all other stakeholders is vital for the realization of a truly independent and functional Supreme Audit Institution of Belize









| PROGRAMME: | BELIZE BROADCASTING AUTHORITY |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAMME OBJECTIVE: | Ensure that the services provided by radio and television stations are regulated by licences issued under the Broadcasting and Television Act of 1983 |  |  |  |  |  |  |
| PROGRAMME EXPENDITURE BY ECONOMIC CLASSIFICATION |  |  |  |  |  |  |  |
| RECURRENT EXPENDITURE |  |  |  |  |  |  |  |
| SH No. Item Details of Expenditure | 2015/16 <br> Actual | $\begin{gathered} 2016 / 17 \\ \text { Actual } \end{gathered}$ | 2017/18 <br> Budget <br> Estimate | $\begin{aligned} & 2017 / 18 \\ & \text { Revised } \\ & \text { Estimate } \end{aligned}$ | $\begin{aligned} & \hline 2018 / 19 \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | 2019/20 <br> Forward Estimate | $2020 / 21$ <br> Forward <br> Estimate |
| 30 PERSONAL EMOLUMENTS | \$156,492 | \$157,212 | \$157,217 | \$157,217 | \$161,205 | \$161,205 | \$161,205 |
| 1 Salaries | \$77,220 | \$77,940 | \$77,944 | \$124,186 | \$81,600 | \$81,600 | \$81,600 |
| 2 Allowances | \$77,100 | \$77,100 | \$77,100 | \$32,125 | \$77,100 | \$77,100 | \$77,100 |
| 4 Social Security | \$2,172 | \$2,172 | \$2,173 | \$906 | \$2,505 | \$2,505 | \$2,505 |
| 31 TRAVEL AND SUBSISTENCE | \$9,120 | \$9,120 | \$9,120 | \$9,120 | \$9,600 | \$9,600 | \$9,600 |
| 3 Subsistence Allowance | \$4,320 | \$4,320 | \$4,320 | \$7,120 | \$4,800 | \$4,800 | \$4,800 |
| 5 Other Travel Expenses | \$4,800 | \$4,800 | \$4,800 | \$2,000 | \$4,800 | \$4,800 | \$4,800 |
| 40 MATERIAL AND SUPPLIES | \$16,980 | \$19,500 | \$19,500 | \$19,500 | \$20,008 | \$20,008 | \$20,008 |
| 1 Office Supplies | \$4,980 | \$5,100 | \$5,100 | \$13,500 | \$5,248 | \$5,248 | \$5,248 |
| 5 Household Sundries | \$2,520 | \$3,000 | \$3,000 | \$1,250 | \$3,110 | \$3,110 | \$3,110 |
| 14 Computer Supplies | \$4,980 | \$5,400 | \$5,400 | \$2,250 | \$5,450 | \$5,450 | \$5,450 |
| 15 Office Equipment | \$4,500 | \$6,000 | \$6,000 | \$2,500 | \$6,200 | \$6,200 | \$6,200 |
| 41 OPERATING COSTS | \$54,360 | \$43,200 | \$43,200 | \$43,200 | \$44,560 | \$44,560 | \$44,560 |
| 1 Fuel | \$9,000 | \$10,800 | \$10,800 | \$29,700 | \$10,560 | \$10,560 | \$10,560 |
| 2 Advertising | \$3,000 | \$3,600 | \$3,600 | \$1,500 | \$4,200 | \$4,200 | \$4,200 |
| 3 Miscellaneous | \$27,180 | \$14,137 | \$12,800 | \$5,331 | \$12,800 | \$12,800 | \$12,800 |
| 9 Conferences and Workshops | \$15,180 | \$14,663 | \$16,000 | \$6,669 | \$17,000 | \$17,000 | \$17,000 |
| 42 MAINTENANCE COSTS | \$7,896 | \$9,996 | \$10,000 | \$10,000 | \$10,400 | \$10,400 | \$10,400 |
| 3 Furniture and Equipment | \$3,000 | \$3,000 | \$3,000 | \$7,081 | \$3,200 | \$3,200 | \$3,200 |
| 4 Vehicles | \$4,896 | \$6,996 | \$7,000 | \$2,919 | \$7,200 | \$7,200 | \$7,200 |
| 46 PUBLIC UTILITIES | \$13,200 | \$13,200 | \$13,200 | \$13,200 | \$13,200 | \$13,200 | \$13,200 |
| 1 Electricity | \$4,200 | \$4,200 | \$4,200 | \$9,450 | \$4,200 | \$4,200 | \$4,200 |
| 4 Telephone | \$9,000 | \$9,000 | \$9,000 | \$3,750 | \$9,000 | \$9,000 | \$9,000 |
| TOTAL RECURRENT EXPENDITURE | \$258,048 | \$252,228 | \$252,237 | \$252,237 | \$258,973 | \$258,973 | \$258,973 |
| STAFFING RESOURCES |  |  |  |  |  |  |  |
| Positions | $\begin{gathered} \hline 2015 / 16 \\ \text { Actual } \end{gathered}$ | $\begin{gathered} \hline 2016 / 17 \\ \text { Actual } \end{gathered}$ | 2017/18 <br> Budget <br> Estimate | 2017/18 Revised Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward <br> Estimate |
| Managerial/Executive | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Technical/Front Line Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Administrative Support | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Non-Established | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Statutory Appointments | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL STAFFING | 3 | 3 | 3 | 3 | 3 | 3 | 3 |
| PROGRAMME PERFORMANCE INFORMATION |  |  |  |  |  |  |  |
| Key Programme Strategies/Activities for 2017/18 |  |  | Achievements 2017/18 |  |  |  |  |
| The development of a Broadcasting Policy <br> Review and rewrite the Belize Broadcasting Act <br> Efficiency - when processing applications, licences and carrying out inspections |  |  | Broadcasting Act almost completed |  |  |  |  |
| Key Programmes Strategies/Activities for 2018/19 (aimed at improving performance) |  |  |  |  |  |  |  |
| KEY PERFORMANCE INDICATORS | $\begin{gathered} 2015 / 16 \\ \text { Actual } \end{gathered}$ | $\begin{gathered} 2016 / 17 \\ \text { Actual } \end{gathered}$ | 2017/18 <br> Budget <br> Estimate | 2017/18 <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward <br> Estimate |
| Output Indicators (Measures what has been/will be produced or delivered by the programme) |  |  |  |  |  |  |  |
| Number of Applications for new licenses examined 5 |  |  |  |  | 5 |  |  |
| Number of new licences approved |  |  |  |  | 5 |  |  |
| Number of inspections made |  |  |  |  | 5 |  |  |
| Number of licences revoked |  |  |  |  | 0 |  |  |
| Outcome Indicators (Measures the planned or achieved outcomes or impacts of the programme and/or the effectiveness of the programme) |  |  |  |  |  |  |  |
| Number of unauthorized broadcasts identified |  |  |  | 11 |  |  |  |
| Total number of licensed stations |  |  |  | 68 |  |  |  |
| Annual revenues received from licences | 256,000 |  |  |  |  |  |  |



| 061 | STRATEGIC MANAGEMENT AND ADMINISTRATION (MNR) | \$15,982,389 | \$15,599,868 | \$14,181,500 | \$14,223,519 | \$14,278,013 | \$14,401,814 | \$14,479,565 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Recurrent Expenditure | \$2,938,434 | \$2,713,127 | \$2,986,500 | \$2,839,193 | \$3,163,357 | \$3,224,814 | \$3,289,565 |
|  | Capital II Expenditure | \$13,043,956 | \$12,886,742 | \$11,095,000 | \$11,342,659 | \$11,064,656 | \$11,127,000 | \$11,140,000 |
|  | Capital III Expenditure | \$0 | \$0 | \$100,000 | \$41,667 | \$50,000 | \$50,000 | \$50,000 |
| 062 | LAND MANAGEMENT AND | \$4,489,982 | \$3,624,102 | \$5,765,927 | \$4,217,664 | \$4,238,342 | \$4,777,899 | \$4,906,697 |
|  | ADMINISTRATION |  |  |  |  |  |  |  |
|  | Recurrent Expenditure | \$3,534,642 | \$3,587,503 | \$4,081,271 | \$3,697,306 | \$4,118,342 | \$4,232,899 | \$4,351,697 |
|  | Capital II Expenditure | \$955,341 | \$36,599 | \$461,656 | \$296,158 | \$120,000 | \$545,000 | \$555,000 |
|  | Capital III Expenditure | \$0 | \$0 | \$1,223,000 | \$224,200 | \$0 | \$0 | \$0 |
| 064 | MINING | \$176,356 | \$160,432 | \$219,114 | \$193,075 | \$226,020 | \$230,138 | \$234,256 |
|  | Recurrent Expenditure | \$176,356 | \$160,432 | \$219,114 | \$193,075 | \$226,020 | \$230,138 | \$234,256 |
|  | Capital II Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | Capital III Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 065 | HYDROLOGY | \$238,263 | \$230,414 | \$325,310 | \$281,489 | \$338,977 | \$344,292 | \$349,392 |
|  | Recurrent Expenditure | \$238,263 | \$230,414 | \$325,310 | \$281,489 | \$338,977 | \$344,292 | \$349,392 |
|  | Capital II Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | Capital III Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  |  | \$319,489,343 | \$333,897,614 | \$342,635,967 | \$330,962,163 | \$338,848,224 | \$349,791,082 | \$359,404,967 |
| TOTAL BUDGET CEILINGRecurrent Expenditure |  | \$255,504,004 | \$268,965,783 | \$308,681,958 | \$298,148,096 | \$320,057,386 | \$329,616,135 | \$339,386,083 |
| Capital II Expenditure |  | \$28,829,690 | \$43,240,937 | \$20,631,009 | \$17,692,690 | \$15,740,838 | \$20,124,947 | \$19,968,885 |
| Capital III Expenditure |  | \$35,155,649 | \$21,690,894 | \$13,323,000 | \$15,121,377 | \$3,050,000 | \$50,000 | \$50,000 |
| SUMMARY OF RECURRENT EXEPNDITURE |  | 2015/16 <br> Actual | 2016/17 Actual | 2017/18 <br> Budget <br> Estimate | $2017 / 18$ <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward <br> Estimate |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
| 230:PERSONAL EMOLUMENTS |  | \$30,107,654 | \$30,839,492 | \$34,793,215 | \$32,986,370 | \$35,871,489 | \$36,736,162 | \$37,808,555 |
| 231:TRAVEL \& SUBSISTENCE |  | \$1,910,973 | \$2,143,931 | \$2,833,184 | \$2,379,140 | \$2,766,354 | \$2,773,630 | \$2,774,581 |
| 340:MATERIALS \& SUPPLIES |  | \$3,268,188 | \$3,337,395 | \$4,819,723 | \$4,479,367 | \$5,219,725 | \$5,222,844 | \$5,217,454 |
| 341:OPERATING COSTS |  | \$8,929,450 | \$10,955,456 | \$8,170,121 | \$8,445,617 | \$7,415,921 | \$8,406,397 | \$8,405,471 |
| 342:MAINTENANCE COSTS |  | \$2,779,728 | \$4,146,256 | \$6,746,711 | \$8,952,601 | \$9,766,958 | \$10,367,950 | \$10,364,034 |
| 343:TRAINING |  | \$679,771 | \$409,198 | \$592,347 | \$340,320 | \$678,507 | \$678,567 | \$731,127 |
| 344:EX-GRATIA PAYMENTS |  | \$27,982,710 | \$31,369,775 | \$23,292,500 | \$33,750,228 | \$31,618,339 | \$34,856,344 | \$38,418,150 |
| 345:PENSIONS |  | \$49,124,211 | \$52,100,698 | \$55,782,692 | \$55,184,335 | \$59,801,708 | \$62,917,988 | \$65,405,666 |
| 346:PUBLIC UTILITIES |  | \$29,372,301 | \$32,021,970 | \$33,922,300 | \$33,115,473 | \$34,304,240 | \$34,304,780 | \$34,309,580 |
| 347:CONTRIBUTIONS \& SUBSCRIPTIONS |  | \$5,187,816 | \$6,299,706 | \$8,169,512 | \$5,966,761 | \$9,177,054 | \$9,226,605 | \$9,177,054 |
| 348:CONTRACTS \& CONSULTANCY |  | \$2,343,945 | \$1,716,514 | \$1,390,469 | \$1,290,064 | \$1,568,039 | \$1,568,039 | \$1,568,539 |
| 349:RENTS \& LEASES |  | \$0 | \$0 | \$300,000 | \$242,974 | \$300,000 | \$300,000 | \$300,000 |
| 350:GRANTS |  | \$5,026,762 | \$3,003,715 | \$18,814,569 | \$5,412,634 | \$9,668,004 | \$9,668,004 | \$9,668,004 |
| 351:PUBLIC DEBT SERVICE |  | \$88,790,494 | \$90,621,676 | \$109,054,615 | \$105,602,212 | \$111,901,047 | \$112,588,824 | \$115,237,868 |
| TOTAL RECURRENT EXPENDITURE |  | \$255,504,004 | \$268,965,783 | \$308,681,958 | \$298,148,096 | \$320,057,386 | \$329,616,135 | \$339,386,083 |
|  |  |  |  |  |  |  |  |  |
|  |  | STAFFING RESOURCES (MINISTRY) |  |  |  |  |  |  |
| Managerial/Executive |  | 40 | 41 | 41 | 45 | 44 | 44 | 44 |
| Technical/Front Line Services |  | 358 | 368 | 375 | 471 | 478 | 478 | 478 |
| Administrative Support |  | 159 | 174 | 205 | 214 | 215 | 215 | 215 |
| Non-Established |  | 32 | 28 | 28 | 36 | 30 | 30 | 30 |
| Statutory Appointments |  | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL STAFFING |  | 589 | 611 | 649 | 766 | 767 | 767 | 767 |


| SECTION 2: PROGRAMME DETAILS |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAMME: | STRATEGIC MANAGEMENT AND ADMINISTRATION (MOF) |  |  |  |  |  |  |
| PROGRAMME OBJECTIVE: | To provide strategic direction, management and admistrative services to support the efficient and effective operation of the Ministry's programs and activities |  |  |  |  |  |  |
| PROGRAMME EXPENDITURE BY ECONOMIC CLASSIFICATION |  |  |  |  |  |  |  |
| RECURRENT EXPENDITURE |  |  |  |  |  |  |  |
| SH No. Item Details of Expenditure | $\begin{array}{r} \hline \text { 2015/16 } \\ \text { Actual } \end{array}$ | 2016/17 Actual | $\begin{aligned} & \hline 2017 / 18 \\ & \text { Budget } \\ & \text { Estimate } \\ & \hline \end{aligned}$ | $2017 / 18$ <br> Revised <br> Estimate | 2018/19 Budget Estimate | 2019/20 <br> Forward <br> Estimate | 2020/21 <br> Forward <br> Estimate |
| 30 PERSONAL EMOLUMENTS | \$2,867,520 | \$2,924,220 | \$2,953,308 | \$2,805,970 | \$3,271,136 | \$3,314,162 | \$3,455,700 |
| 1 Salaries | \$2,606,572 | \$2,633,706 | \$2,508,358 | \$2,410,490 | \$2,811,390 | \$2,854,003 | \$2,994,228 |
| 2 Allowances | \$203,435 | \$216,174 | \$384,706 | \$341,018 | \$393,106 | \$393,106 | \$393,106 |
| 4 Social Security | \$57,513 | \$62,678 | \$56,943 | \$53,087 | \$63,202 | \$63,451 | \$63,700 |
| 7 Overtime | \$0 | \$11,662 | \$3,301 | \$1,376 | \$3,438 | \$3,602 | \$4,666 |
| 31 TRAVEL AND SUBSISTENCE | \$1,334,617 | \$1,595,469 | \$1,657,494 | \$1,529,132 | \$1,664,112 | \$1,664,112 | \$1,664,112 |
| 1 Transport Allowance | \$7,775 | \$10,700 | \$58,800 | \$30,950 | \$58,800 | \$58,800 | \$58,800 |
| 2 Mileage Allowance | \$3,270 | \$4,966 | \$3,380 | \$2,638 | \$5,678 | \$5,678 | \$5,678 |
| 3 Subsistence Allowance | \$37,738 | \$73,086 | \$17,280 | \$19,093 | \$21,600 | \$21,600 | \$21,600 |
| 4 Foreign Travel | \$1,236,721 | \$1,461,141 | \$1,541,230 | \$1,458,312 | \$1,541,230 | \$1,541,230 | \$1,541,230 |
| 5 Other Travel Expenses | \$49,113 | \$45,576 | \$36,804 | \$18,138 | \$36,804 | \$36,804 | \$36,804 |
| 40 MATERIAL AND SUPPLIES | \$1,585,131 | \$1,617,994 | \$2,491,859 | \$2,814,256 | \$2,728,277 | \$2,728,277 | \$2,728,277 |
| 1 Office Supplies | \$62,064 | \$52,768 | \$84,740 | \$72,673 | \$87,474 | \$87,474 | \$87,474 |
| 2 Books \& Periodicals | \$37,887 | \$12,265 | \$68,802 | \$38,446 | \$69,554 | \$69,554 | \$69,554 |
| 3 Medical Supplies | \$658 | \$0 | \$4,704 | \$1,960 | \$3,649 | \$3,649 | \$3,649 |
| 4 Uniforms | \$0 | \$0 | \$19,000 | \$22,320 | \$2,000 | \$2,000 | \$2,000 |
| 5 Household Sundries | \$31,502 | \$35,919 | \$49,543 | \$42,951 | \$48,996 | \$48,996 | \$48,996 |
| 6 Food | \$0 | \$0 | \$0 | \$723 | \$6,000 | \$6,000 | \$6,000 |
| 14 Computer Supplies | \$860 | \$9,648 | \$55,820 | \$30,985 | \$157,383 | \$157,383 | \$157,383 |
| 15 Office Equipment | \$3,435 | \$24,401 | \$49,444 | \$59,440 | \$43,230 | \$43,230 | \$43,230 |
| 20 Insurance: Motor Vehicles | \$194,986 | \$13,133 | \$221,222 | \$276,849 | \$280,000 | \$280,000 | \$280,000 |
| 22 Insurance: Other | \$507,074 | \$750,356 | \$1,104,750 | \$1,015,982 | \$1,104,750 | \$1,104,750 | \$1,104,750 |
| 23 Printing Services | \$746,665 | \$719,503 | \$833,834 | \$1,251,927 | \$925,241 | \$925,241 | \$925,241 |
| 41 OPERATING COSTS | \$7,303,696 | \$9,744,662 | \$6,353,740 | \$7,085,996 | \$5,372,285 | \$6,372,285 | \$6,372,285 |
| 1 Fuel | \$86,319 | \$217,152 | \$207,414 | \$172,726 | \$222,059 | \$222,059 | \$222,059 |
| 2 Advertising | \$73,455 | \$13,957 | \$184,000 | \$80,981 | \$175,400 | \$175,400 | \$175,400 |
| 3 Miscellaneous | \$881,102 | \$728,076 | \$298,060 | \$176,914 | \$298,060 | \$298,060 | \$298,060 |
| 6 Mail Delivery | \$1,666 | \$2,322 | \$30,360 | \$50,670 | \$30,360 | \$30,360 | \$30,360 |
| 8 Garbage Disposal | \$140,250 | \$158,045 | \$183,300 | \$169,878 | \$183,300 | \$183,300 | \$183,300 |
| 9 Conferences and Workshops | \$0 | \$0 | \$5,000 | \$9,865 | \$9,000 | \$9,000 | \$9,000 |
| 10 Legal \& Professional Fees | \$6,120,905 | \$8,625,110 | \$5,445,606 | \$6,424,962 | \$4,454,106 | \$5,454,106 | \$5,454,106 |
| 42 MAINTENANCE COSTS | \$325,119 | \$245,936 | \$430,062 | \$348,550 | \$612,385 | \$612,385 | \$608,385 |
| 1 Maintenance of Buildings | \$204,769 | \$115,798 | \$132,000 | \$115,799 | \$132,000 | \$132,000 | \$132,000 |
| 2 Maintenance of Grounds | \$0 | \$0 | \$0 | \$515 | \$6,000 | \$6,000 | \$6,000 |
| 3 Furniture and Equipment | \$2,991 | \$25,943 | \$66,422 | \$47,023 | \$66,422 | \$66,422 | \$62,422 |
| 4 Vehicles | \$117,359 | \$104,013 | \$88,940 | \$106,831 | \$97,563 | \$97,563 | \$97,563 |
| 5 Computer Hardware | \$0 | \$182 | \$12,200 | \$6,198 | \$12,200 | \$12,200 | \$12,200 |
| 6 Computer Software | \$0 | \$0 | \$85,500 | \$53,434 | \$255,500 | \$255,500 | \$255,500 |
| 10 Vehicle Parts | \$0 | \$0 | \$45,000 | \$18,750 | \$42,700 | \$42,700 | \$42,700 |
| 43 TRAINING | \$338 | \$21,142 | \$60,000 | \$31,298 | \$65,000 | \$65,000 | \$65,000 |
| 5 Miscellaneous | \$338 | \$21,142 | \$60,000 | \$31,298 | \$65,000 | \$65,000 | \$65,000 |
| 44 EX-GRATIA PAYMENTS | \$6,347,821 | \$7,679,653 | \$0 | \$6,989,852 | \$7,238,284 | \$7,238,284 | \$7,238,284 |
| 1 Gratuities |  |  | \$0 | \$62,500 | \$200,000 | \$200,000 | \$200,000 |
| 2 Compensation \& Indemnities | \$6,347,821 | \$7,679,653 | \$0 | \$6,927,352 | \$7,038,284 | \$7,038,284 | \$7,038,284 |
| 46 PUBLIC UTILITIES | \$0 | \$0 | \$58,800 | \$84,963 | \$92,800 | \$92,800 | \$92,800 |
| 1 Electricity | \$0 | \$0 | \$0 | \$40,000 | \$0 | \$0 | \$0 |
| 3 Water | \$0 | \$0 | \$0 | \$14,600 | \$0 | \$0 | \$0 |
| 4 Telephone | \$0 | \$0 | \$58,800 | \$30,363 | \$92,800 | \$92,800 | \$92,800 |
| 47 CONTRIBUTIONS \& SUBSCRIPTIONS | \$5,187,816 | \$6,299,706 | \$8,169,512 | \$5,966,761 | \$9,177,054 | \$9,226,605 | \$9,177,054 |
| 1 Caribbean Organizations | \$3,065,137 | \$4,284,562 | \$4,898,469 | \$3,255,809 | \$4,898,469 | \$4,898,469 | \$4,898,469 |
| 2 Commonwealth | \$227,267 | \$664,557 | \$521,439 | \$228,304 | \$521,439 | \$521,439 | \$521,439 |
| 3 United Nations | \$81,014 | \$95,871 | \$145,449 | \$67,290 | \$145,449 | \$195,000 | \$145,449 |
| 4 Other | \$1,814,399 | \$1,254,716 | \$2,604,155 | \$2,415,358 | \$3,611,697 | \$3,611,697 | \$3,611,697 |
| 48 CONTRACTS \& CONSULTANCIES | \$1,936,945 | \$1,231,374 | \$866,059 | \$758,328 | \$648,569 | \$648,569 | \$648,569 |
| 1 Payments to Contractors | \$544,196 | \$448,279 | \$495,370 | \$507,262 | \$497,289 | \$497,289 | \$497,289 |
| 4 Reimbursements of | \$1,392,750 | \$783,095 | \$370,689 | \$251,066 | \$151,280 | \$151,280 | \$151,280 |
| 49 RENTS \& LEASES | \$0 | \$0 | \$300,000 | \$242,974 | \$300,000 | \$300,000 | \$300,000 |
| 1 Office Space | \$0 | \$0 | \$300,000 | \$242,974 | \$300,000 | \$300,000 | \$300,000 |
| 50 GRANTS | \$5,026,762 | \$3,003,715 | \$18,814,569 | \$5,412,634 | \$9,668,004 | \$9,668,004 | \$9,668,004 |
| 1 Individuals | \$145,807 | \$53,983 | \$500,000 | \$340,692 | \$500,000 | \$500,000 | \$500,000 |
| 2 Organizations | \$4,823,355 | \$2,021,232 | \$16,554,169 | \$3,593,083 | \$7,407,604 | \$7,407,604 | \$7,407,604 |
| 22 Financial Intelligence Unit | \$57,600 | \$928,500 | \$1,760,400 | \$1,478,859 | \$1,760,400 | \$1,760,400 | \$1,760,400 |
| TOTAL RECURRENT EXPENDITURE | \$31,915,766 | \$34,363,872 | \$42,155,403 | \$34,070,714 | \$40,837,906 | \$41,930,483 | \$42,018,470 |





| KEY PERFORMANCE INDICATORS | $\begin{gathered} \hline \text { 2015/16 } \\ \text { Actual } \end{gathered}$ | 2016/17 Actual | 2017/18 <br> Budget <br> Estimate | $2017 / 18$ <br> Revised <br> Estimate | $\begin{aligned} & \hline 2018 / 19 \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward <br> Estimate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Output Indicators (Measures what has been/will be produced or delivered by the programme) |  |  |  |  |  |  |  |
| Number of policy papers, reports and briefings prepared for Minister and/or Cabinet |  |  |  | 4 | 4 | 4 | 4 |
| Number of fiscal forecasts, reports and updates prepared |  |  |  | 12 | 12 | 12 | 12 |
| Number of budget submissions reviewed |  |  |  | 20 | 20 | 20 | 20 |
| Number of budget documents prepared |  |  |  |  |  |  |  |
| Number of budget monitoring reports prepared |  |  |  | 12 | 12 | 12 | 12 |
| Number of requests for supplementary warrant processed |  |  |  | 3 | 4 | 4 | 4 |
| Number of advise in regards to operating procedures (instances) |  |  |  | 80 | 90 | 99 |  |
| Outcome Indicators (Measures the planned or achieved outcomes or impacts of the programme and/or the effectiveness of the programme) |  |  |  |  |  |  |  |
| Percentage of policy recommendations prepared for Cabinet consideration approved |  |  |  | 100\% | 100\% |  |  |
| Percentage variation between actual and forecast revenues |  |  |  | 3\% | 2.5\% |  |  |
| Percentage variation between approved budget and actual budget |  |  |  | 5\% | 5\% |  |  |
| Percentage of ministries and departments outturns within budget allocation |  |  |  | 90\% | 90\% |  |  |
| Total value of government funded supplementary warrants |  |  |  | 425,786,266 |  |  |  |
| Average time to process contract awards <br> Value of contracts awarded by tender procedure |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |



| KEY PERFORMANCE INDICATORS | 2015/16 Actual | 2016/17 Actual | $2017 / 18$ <br> Budget <br> Estimate | $2017 / 18$ <br> Revised <br> Estimate | $\begin{aligned} & \hline \text { 2018/19 } \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | $\begin{aligned} & \hline 2019 / 20 \\ & \text { Forward } \\ & \text { Estimate } \\ & \hline \end{aligned}$ | $2020 / 21$ <br> Forward <br> Estimate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Output Indicators (Measures what has been/will be produced or delivered by the programme) |  |  |  |  |  |  |  |
| Number of payments processed Number of financial reports prepared Number of bank reconciliation reports Number of cash flow forecasts prepared Number of returned cheques |  |  |  |  |  |  |  |
| Outcome Indicators (Measures the planned or achieved outcomes or impacts of the programme and/or the effectiveness of the programme) |  |  |  |  |  |  |  |
| Percentagef payments rejected <br> Average time to process transaction <br> Percentage of payments paid on time <br> Percentage of payments in arrears as at 31 <br> March each year <br> Average time taken to submit financial reports <br> (after close of accounting period) <br> Percentage of payments processed electronically <br> Number of sanctions imposed on officers failing to comply with regulations <br> Average number of days public account is in overdraft (daily) <br> Percentage of cheques processed manually |  |  |  |  |  |  |  |











| PROGRAMME PERFORMANCE INFORMATION |  |
| :---: | :---: |
| Key Programme Strategies/Activities for 2017/18 | Achievements $2017 / 18$ |
| Operationalize the Office of the Comissioner of Stamps <br> Consolidate and Revamp the Debt Management and Valuation Units to focus on the assessment and collection of Land tax and to provide valuation support to the office of the Commissioner of Stamps <br> Institute an Audit Unit to report to the office of the CEO, to review and monitor for compliance, all transactions of the Lands Department <br> Institute the National Lands Advisory Committee to take on its role of advising the minister on the distribution and sale of national lands, in the first instance and other key aspect of land governance <br> Foster and strenghten collaboration, cooperation and coordination with other agencies and national insitutions such as the Central Bank, the Income Tax Department, BELTRAIDE, DFC, and National Bank to work on issues of national development <br> Strenghten relations with the agencies such as the FIU and the Office of the Ombudsman to address matters of interest <br> The establishment of an "Enforcement Unit" in the Lands and Surveys Department for monitoring and compliance of illegal activities such as squatting, construction of illegal piers and over the water structures etc. for the reduction of land disputes and damage to the environment <br> Continue with the national land inventory project <br> Continue to work with the private sector (the Chamber of Commerce, Real Estate Sector etc) through the Economic Development Council of the OPM and directly with State bodies such as the DFC, BTB and private Banks to improve the business process at the Lands Department <br> Strenghten cooperation and coordination with other key technical departments such as the DOE, Forestry and Fisheries Depeartment, Central Building Authority to promote coordination in the enforcement of natural resources and environment regulations <br> Continue to update accounts, with emphasis on accounts that have no start date and/or labelled as "missing person" and also those that have a start date of 1960 as was advised by representatives of Trimble. With input from Revenue Administrator and the IT Department to design specific reports so as to to identify accounts and to further categorize them to make the process of updating more efficient <br> Improve the integrity of information on the LANDFOLIO system pertaining to valid identification and contact information of account holders, and to flag incomplete accounts which staff can identify and notify account holders <br> Improve collection of Revenues by implementing policies to ensure that more system requirements are put in place when accounts are created and by working closely with Land Registry and National Estate sections to ensure that accounts are factored in from start to finish when processing instruments, and, where applicable, statements are provided and attached prior to any literature being issued | Recruitment of the National Spatial data Administrator <br> The implementation of the National Spacial Data Infrastructure with financial and technical support from World Bank (the Climate Change Resiliency Project) <br> The almagation of The Minning, Hydrology and Physical Planning Units into a New Department of Natural Resources <br> Formation of a new Policy and Compliance Department, with the almagation of the Policy and Customer Service Units <br> Established and institute the office of the Commissioner of Stamps to manage the process for determing stamp duty in accordance with the stamp duty Act. In so doing separating Government's Revenue collection responsiblities from the Lands Department technical functions. <br> Consolidate and revamp the Debt Management and Valuation Units to focus on the assessment and collection of Land tax and to provide valuation support to the office of the Commissioner of Stamps. Hence the formation a New Land Revenue Department; with the inclusion of the the Revenue Department |
| Key Programmes Strategies/Activities for | 18/19 (aimed at improving performance) |

Updating mineral, water and land-use information and make available on the Ministry's website to serve as a guide to permitting and licensing procedures available through the Department
Realignment and updating of job descriptions and responsibilities across the Department to facilitate the execution of its mandate and service delivery to the public
Continue to improving performance in the area Revenue Collections by restoring the Office of the Cheif Valuer to focus on tax collection and valuation: Update the tax roll, manage the tax collection system and pursue tax defaulters as per the Land tax legislation
Propose to Identify those land accounts for which tenants hold a purchase price against a lease and for which neither the purchase price nor rental fees are being paid by the lessee
Review and monitor for compliance, all transactions of the Lands Department, by Instituting an Audit Unit to report to the office of the CEO Institute the National Lands Advisory Committee to take on its role of advising the minister on the distribution and sale of national lands, in the first instance and other key aspect of land governance
Foster and strenghten collaboration, cooperation and coordination with other agencies and national insitutions such as the Central Bank, the Income Tax Department, BELTRAIDE, DFC, and National Bank to work on issues of national development
Strenghten relations with the agencies such as the FIU and the Office of the Ombudsman to address matters of interest
The establishment of an "Enforcement Unit" in the Lands and Surveys Department for monitoring and compliance of illegal activities such as squatting, construction of illegal piers and over the water structures etc. for the reduction of land disputes and damage to the environment Continue to work with the private sector (the Chamber of Commerce, Real Estate Sector etc) through the Economic Development Council of the OPM and directly with State bodies such as the DFC, BTB and private Banks to improve the business process at the Lands Department



Key Programmes Strategies/Activities for 2018/19 (aimed at improving performance)
(1) Review, revise and strenghten the Land Distribution Policy and practice and Purchase Price Policy on the sale of National Lands to ensure that it addresses the social policy of the government and the situation of land owners but that it also takes into consideration the Government's fiscal needs and challenges. (2) update the National Land Use Policy ( with support from the World Bank) to ensure land use is consistent with climate resilient practices and to preserve and safeguard the natural resources including biodiversity, water and people
Land Acquisition and Compensation: Ensure Compliance to the Land Acquisition ( Public Purpose) Act and Public Roads Act. Strenghten the legislations, policies and controls to manage compensations for damages resulting from Departmental errors including (1) Amend the sale and lease purcahse agreements to include conditions to reduce governments liability. (2) negotiations for compensation is managed by the office of the CEO,

Financial Secretary and the Solicitor General. (3) revamp the compensation contracts to strenghten the conditions of payment including revising/reducing the interest rates. (4)Safeguard files by instituting an electronic database to allow for adequate tracking, recording and auditing of compensation. (5) Also promote the institution of a capital gains tax on compensation payments

1. Improve Land Governance and Management: Present Amendments to Cabinet in reference to the following Land Laws to reduce ambiguity and improve governance - Land Tax Act, Registered Land Act, General Registry Act, Land Surveyors Act, Land Utilization Act and National Lands Act. 2. Present and enforce Regulations to improve land use and enforecement of land laws: Regulation for ALL Guidelines, Regulations for Use of Seabed and 66ft reserves (buffers, littoral and riparian forests, and beaches). 3. Review, revise and Present draft Real Estate bill to regualte the real estate industry, to regulte real estate brokers and land agents and to improve the practice of real estate
Continue the National Land Inventory project move towards declaring the remainder of the country compulsory registration sections Land Registry: (1) Improve coordination and cooperation with the Central Bank to ensure compliance with the central bank regulations in respect of private sales and transfers involving non-nationals and IBCs. (2) Ensure policies, practices and processing of instruments at the land registry are in line with the various legislations in order to Improve overall efficiency at the Land Registry
Continue the Dialoague with the National Association of Village Councils and the Ministry of Local Government in respect to the management and Propose to Identify those land accounts for which tenants hold a purchase price against a lease and for which neither the purchase price nor rental fees are being paid by the lessee

| KEY PERFORMANCE INDICATORS | $\begin{array}{r} \hline \text { 2015/16 } \\ \text { Actual } \end{array}$ | 2016/17 Actual | $\begin{aligned} & \hline 2017 / 18 \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | 2017/18 <br> Revised <br> Estimate | $\begin{aligned} & \hline \text { 2018/19 } \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | 2019/20 <br> Forward Estimate | $2020 / 21$ <br> Forward Estimate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Output Indicators (Measures what has been/will be produced or delivered by the programme) |  |  |  |  |  |  |  |
| Number of parcels mapped on the unregistered land compilation | 3,100 | 1,015 | 2,500 | 2,260 | 3,000 | 3,500 | 4,000 |
| Number of new parcels resulting from subdivisions that are to be taxed | 4,175 | 2,563 | 3,500 | 875 | 3,600 | 3,700 | 3,800 |
| Number of assessments done on private transfers | 7,000 | 9,455 | 7,500 | 3,341 | 7,600 | 7,800 | 7,900 |
| Number of lease or tax accounts statements delivered | 180,000 | 3,712 | 150,000 | 180,000 | 160,000 | 170,000 | 190,000 |
| Number of applications for unsurveyed land | 500 | 280 | 400 | 262 | 450 | 500 | 550 |
| Number of data sets available through web portal | 20 | 32 | 20 | 34 | 25 | 30 | 35 |
| Number of lease approvals granted | 5,400 | 1,430 | 5,400 | 1,230 | 6,000 | 6,500 | 7,000 |
| Number of land titles issued from the Government |  | 2,129 | 2,000 | 1,326 | 2,200 | 2,400 | 2,600 |
| Number of land accounts corrected |  |  | 4,000 | 1,542 | 4,000 | 4,000 | 4,000 |
| Outcome Indicators (Measures the planned or achieved outcomes or impacts of the programme and/or the effectiveness of the programme) |  |  |  |  |  |  |  |
| Number of parcels overlapping | 50 | 55 |  | 20 |  |  | 50 |
| Number of new parcels resulting from | 4,000 | 3,262 | 4,000 | 1,668 | 4,250 | 4,500 | 4,500 |
| Number of lease or tax statements returned | 25\% of total | 39\% | 5\% | 5\% | 5\% | 0\% | 5\% |
| Number of first time landowners | 4,000 | 800 | 3,000 | 968 | 3,250 | 3,500 | 3,500 |
| Number of parcels with duplicate ownership | 50 | 89 |  | 52 |  |  | 125 |
| Number of land disputes settled | 50 | 30 | 50 | 52 | 60 | 70 | 150 |
| No. of stakeholders accessing spatial data | 20 | 22 | 20 | 20 | 25 | 30 | 30 |
| Number of new land tax accounts opened resulting from private subdivions |  | 2,400 | 2,000 | 3,196 | 2,100 | 2,200 | 2,200 |





| SECTION 2: PROGRAMME DETAILS |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAMME: |  | STRATEGIC MANAGEMENT AND ADMINISTRATION |  |  |  |  |  |  |
| PROGRAMME OBJECTIVE: |  | To regulate the povision and quality of health care; to provide administrative and technical support to the four health regions |  |  |  |  |  |  |
| PROGRAMME EXPENDITURE BY ECONOMIC CLASSIFICATION |  |  |  |  |  |  |  |  |
| SH No. Item | Details of Expenditure | $2015 / 16$ Actual 20 | 16117 Actual | 2017118 <br> Budget <br> Estimate | $2017 / 18$ <br> Revised Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward Estimate | 2020/21 <br> Forward <br> Estimate |
| 30 PERSONAL EMOLUMENTS |  | \$2,686,862 | \$2,903,884 | \$4,053,801 | \$3,353,925 | \$3,876,812 | \$4,281,159 | \$4,310,009 |
| 1 | Salaries | \$2,500,162 | \$2,672,557 | \$2,757,546 | \$2,683,078 | \$2,802,693 | \$2,902,046 | \$2,889,523 |
| 2 | Allowances | \$122,717 | \$167,961 | \$194,641 | \$175,504 | \$194,640 | \$196,993 | \$196,993 |
| 3 | Wages (Unestablished Staff) | \$4,320 | \$2,400 | \$1,004,429 | \$419,908 | \$754,370 | \$1,053,683 | \$1,094,220 |
| 4 | Social Security | \$59,664 | \$60,967 | \$67,185 | \$62,935 | \$70,109 | \$68,438 | \$69,273 |
| 5 | Honorarium | \$0 | \$0 | \$5,000 | \$2,081 | \$5,000 | \$5,000 | \$5,000 |
| 7 | Overtime | \$0 | \$0 | \$25,000 | \$10,419 | \$50,000 | \$55,000 | \$55,000 |
| 31 travel and | and subsistence | \$128,899 | \$100,510 | \$223,749 | \$136,085 | \$224,100 | \$226,400 | \$226,901 |
| 1 | Transport Allowance | \$21,738 | \$10,350 | \$30,600 | \$16,050 | \$31,200 | \$33,600 | \$33,600 |
| 2 | Mileage Allowance | \$2,993 | \$2,300 | \$38,002 | \$14,687 | \$38,003 | \$38,003 | \$38,003 |
| 3 | Subsistence Allowance | \$49,266 | \$46,427 | \$83,440 | \$61,538 | \$83,190 | \$83,190 | \$83,691 |
| 5 | Other Travel Expenses | \$54,902 | \$41,433 | \$71,707 | \$43,810 | \$71,707 | \$71,607 | \$71,607 |
| 40 MATERIAL AND SUPPLIES |  | \$213,484 | \$217,686 | \$292,713 | \$240,119 | \$320,883 | \$284,331 | \$292,897 |
| 40 MATERIAL | Office Supplies | \$34,442 | \$34,796 | \$52,263 | \$39,099 | \$52,287 | \$42,677 | \$51,243 |
| 23 | Books \& Periodicals | \$926 | \$2,840 | \$14,600 | \$6,331 | \$14,600 | \$14,600 | \$14,600 |
|  | Medical Supplies | \$0 | \$0 | \$1,200 | \$0 | \$1,200 | \$1,200 | \$1,200 |
| N | Uniforms | \$900 | \$1,200 | \$900 | \$975 | \$1,200 | \$1,200 | \$1,200 |
| 51111 | Household Sundries | \$23,196 | \$30,678 | \$19,858 | \$25,463 | \$20,647 | \$15,261 | \$15,261 |
|  | Production Supplies | \$13,843 | \$15,604 | \$46,733 | \$21,142 | \$46,733 | \$43,733 | \$43,733 |
| 11 | Computer Supplies | \$95,238 | \$125,981 | \$124,391 | \$125,382 | \$145,996 | \$134,802 | \$134,802 |
| 15 | Office Equipment | \$44,939 | \$5,535 | \$21,268 | \$12,551 | \$26,720 | \$19,358 | \$19,358 |
|  | 41 OPERATING COSTS |  | \$0 | \$1,052 | \$11,500 | \$9,177 | \$11,500 | \$11,500 | \$11,500 |
|  |  |  | \$517,842 | \$448,031 | \$783,758 | \$514,764 | \$782,558 | \$783,038 | \$783,038 |
| 41. |  | \$108,070 | \$100,512 | \$220,852 | \$151,518 | \$240,652 | \$241,132 | \$241,132 |
| Advertising |  | \$46,455 | \$33,794 | \$24,771 | \$29,222 | \$24,771 | \$24,771 | \$24,771 |
| Miscellaneous |  | \$335,097 | \$285,883 | \$416,615 | \$276,168 | \$395,615 | \$395,615 | \$395,615 |
| Mail Delivery |  | \$3,023 | \$0 | \$12,000 | \$477 | \$12,000 | \$12,000 | \$12,000 |
| 42 MAINTENANCE COSTS |  | \$25,197 | \$27,842 | \$109,520 | \$57,380 | \$109,520 | \$109,520 | \$109,520 |
|  |  | \$187,721 | \$179,377 | \$306,502 | \$218,741 | \$340,402 | \$336,702 | \$340,702 |
| 42 MAINTENANCE COSTS ${ }_{1}$ Maintenance of Buildi |  | \$52,828 | \$32,007 | \$170,000 | \$81,269 | \$190,000 | \$190,000 | \$190,000 |
| $\begin{array}{ll}1 & \text { Maintenance of Building } \\ 2 & \text { Maintenance of Ground }\end{array}$ |  | \$0 | \$147 | \$1,100 | \$456 | \$1,100 | \$1,100 | \$1,100 |
| 3 Furniture and Equipment |  | \$10,500 | \$2,514 | \$7,750 | \$4,871 | \$9,150 | \$9,150 | \$9,150 |
| 4 Vehicles |  | \$79,400 | \$88,708 | \$53,952 | \$73,990 | \$52,552 | \$52,552 | \$56,552 |
| 5 Computer Hardware |  | \$37,809 | \$44,766 | \$42,700 | \$44,859 | \$41,800 | \$38,100 | \$38,100 |
| 6 Computer Sotware |  | \$7,184 | \$11,235 | \$31,000 | \$13,295 | \$31,000 | \$31,000 | \$31,000 |
|  | Vehicle Parts | \$0 | \$0 | \$0 | \$0 | \$14,800 | \$14,800 | \$14,800 |
| 43 TRAINING |  | \$856,051 | \$1,030,936 | \$1,447,023 | \$880,278 | \$1,446,335 | \$1,447,023 | \$1,447,023 |
| 43 TRAINING Course Costs |  | \$0 | \$0 | \$300,000 | \$125,000 | \$300,000 | \$300,000 | \$300,000 |
| 2 Fees \& Allowances |  | \$0 | \$14,328 | \$300,000 | \$125,000 | \$300,000 | \$300,000 | \$300,000 |
| 3 Examination Fees |  | \$1,985 | \$800 | \$6,000 | \$2,500 | \$6,000 | \$6,000 | \$6,000 |
| 4 Scholarship and Grants |  | \$497,257 | \$782,859 | \$160,000 | \$233,393 | \$160,000 | \$160,000 | \$160,000 |
| 5 Miscellaneous |  | \$356,808 | \$232,949 | \$681,023 | \$394,384 | \$680,335 | \$681,023 | \$681,023 |
| 44 EX-GRATIA PAYMENTS |  | \$3,824 | so | \$5,000 | so | \$8,000 | \$5,000 | \$5,000 |
| 2 Compensation \& |  | \$3,824 | \$0 | \$5,000 | \$0 | \$8,000 | \$5,000 | \$5,000 |
| 46 PUBLIC UTILITIES |  | \$942,241 | \$984,322 | \$900,000 | \$779,445 | \$900,000 | \$900,000 | \$900,000 |
| 4 Telephone |  | \$942,241 | \$984,322 | \$900,000 | \$779,445 | \$900,000 | \$900,000 | \$900,000 |
| 48 CONTRACTS \& CONSULTANCIES |  | \$19,447,815 | \$18,630,039 | \$19,888,386 | \$19,339,744 | \$18,748,386 | \$18,888,386 | \$18,888,386 |
| 1 Payments to Contractors 49 RENTS \& LEASES |  | \$19,447,815 | \$18,630,039 | \$19,888,386 | \$19,339,744 | \$18,748,386 | \$18,888,386 | \$18,888,386 |
|  |  | ${ }^{\$ 63,563}$ | \$0 | so | so | \$0 | so | so |
| 49 RENTS \& LEASES |  | \$63,563 | \$0 | \$0 | \$0 | \$0 | \$0 | \$ |
| 50 GRANTS |  | \$27,055,601 | \$28,785,687 | \$26,284,194 | \$27,833,504 | \$29,767,434 | \$25,969,966 | 25,969,966 |
| 1 Individuals |  | \$415,503 | \$180,319 | \$180,000 | \$184,537 | \$180,000 | \$180,000 | \$180,000 |
| OrganizationsKarl Heushner Memorial Hospital |  | \$2,216,779 | \$953,455 | \$1,109,954 | \$904,224 | \$1,109,954 | \$789,966 | \$789,966 |
|  |  | \$24,423,319 | \$27,651,913 | \$24,994,240 | \$26,744,742 | \$28,477,480 | \$25,000,000 | \$25,000,000 |
| TOTAL RECURRENT EXPENDITURE |  | \$52,103,902 | \$53,280,473 | \$54,185,126 | \$53,296,604 | \$56,414,911 | \$53,122,005 | \$53,163,922 |
|  |  | CAPITAL II EXPENDITURE |  |  |  |  |  |  |
| Act. Description |  | 2015116 Actual 20 | 16117 Actual |  |  |  |  |  |
|  |  |  |  | Budget | Revised | Budget | Forward | Forvard |
|  |  |  |  | Estimate | Estimate | Estimate | Estimate | Estimate |
| 818 | Rabies Campaign | \$0 | \$47,419 | \$25,000 | \$48,921 | \$60,000 | \$60,000 | \$60,000 |
| 1002 | Purchase of a Computer | \$128,060 | \$47,644 | \$200,000 | \$118,277 | \$0 | \$200,000 | \$200,000 |
| 1037 | Purchase of other equipment | \$20,594 | \$83,555 | \$200,000 | \$144,235 | \$0 | \$200,000 | \$200,000 |
| 1046 | Upgrade of Medical Buildings | \$219,591 | \$376,121 | \$200,000 | \$101,571 | \$0 | \$600,000 | \$600,000 |
|  | Technical Agreement BZE/Cuba | \$1,722,465 | \$1,413,704 | \$1,500,000 | \$1,415,299 | \$1,800,000 | \$1,600,000 | \$1,600,000 |
| 1057 | Laboratory Equipment | \$0 | \$150,000 | \$150,000 | \$62,500 | \$100,000 | \$150,000 | \$150,000 |
| 1151 | Purchase of other equipment | \$353,000 | \$150,000 | \$150,000 | \$150,000 | \$0 | \$150,000 | \$150,000 |
| 1235 | Purchase of medical | \$248,190 | \$0 | \$200,000 | \$83,333 | \$0 | \$200,000 | \$200,000 |
| 1468 | Purchase of Generators | \$0 | \$0 | \$0 | \$0 | \$100,000 | \$100,000 | \$100,000 |
| 1494 | Renovation/Construction | \$198,709 | \$112,155 | \$175,000 | \$72,917 | \$0 | \$200,000 | \$200,000 |
|  | Improving Childrens Health and Nutrition in Poor Mayan Communities | \$645,474 | \$94,967 | \$60,000 | \$24,990 | \$0 | \$0 | \$0 |
|  | MesoAmerica Health | \$269,842 | \$167,159 | \$60,000 | \$366,729 | \$340,000 | \$60,000 | \$60,000 |
| 1838 | Violence Prevention | \$1,859 | \$3,934 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | Presidency Pro Tempore of SICA | \$0 | \$0 | \$0 | \$0 | \$50,000 | \$0 | 0 |
|  | SICA <br> Elimination of Malaria in Mesoamerica and Hispaniola | \$46,344 | \$3,009 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL CAPITAL IIEXPENDITURE |  | \$3,854,127 | \$2,649,666 | \$2,920,000 | \$2,588,772 | \$2,450,000 | \$3,520,000 | \$3,520,000 |
|  |  |  | PITAL III EXPE | NDITURE |  |  |  |  |
| Act. SoF D | Description | 2015116 Actual 2016/17 Actual |  | $\begin{aligned} & 2017118 \\ & \text { Budget } \\ & \text { Estimate } \\ & \hline \end{aligned}$ | Revised Estimate | $\begin{aligned} & 2018 / 19 \\ & \text { Budget } \end{aligned}$ | $\begin{aligned} & \hline \text { 2019/20 } \\ & \text { Forward } \end{aligned}$ | $\begin{aligned} & \hline 2020 / 21 \\ & \text { Forward } \end{aligned}$ |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  | Estimate |  |  | Estimate |  |
| 808 P | Public Health | \$0 | \$0 |  | \$0 | \$0 | \$0 | \$40,000 | \$0 |
| $822 \text { UNICE C }$ | Child Survival Education and Development | \$0 | \$84,766 | \$50,000 | \$142,641 | \$100,000 | \$60,000 | \$0 |
| 1316 Rotar | Purchase of Vehicles | \$68,346 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 1494 BNE | Renovation/Construction | \$189,864 | \$15,166 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 1667 UNFPA | UNFPA - Training Programme | \$0 | \$0 | \$50,000 |  |  |  |  |
| $\begin{gathered} 1739 \text { IBRD/J In } \\ \text { SDF } \end{gathered}$ | Improving Childrens Health and Nutrition in Poor Mayan | \$2,619,059 | \$581,652 | \$0 | \$0 | \$0 | \$0 | \$0 |
| $\begin{aligned} & 1753 \text { IDB } \\ & 1838 \text { OAS } \end{aligned}$ | Meso America Health 2015 | \$170,815 | \$167,019 | \$175,468 | \$73,108 | \$150,000 | \$150,000 | \$150,000 |
|  | Violence Prevention | \$27,963 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 1856 GF | Elimination of Malaria in | \$0 | \$134,192 | \$0 | \$0 | \$200,000 | \$533,333 | \$533,333 |
|  | Mesoamerica and Hispaniola |  |  |  |  |  |  |  |
| $\begin{aligned} & 1865 \text { BEL/AIC } \\ & \text { O } \end{aligned}$ | Compensation | \$0 | \$1,500 | \$0 | \$4,126 | \$0 | \$0 | \$0 |
| $\begin{array}{\|c\|} 1955 \\ \hline \text { TOTAL CAPITAL } \\ \hline \end{array}$ | Wellness Park | \$0 | \$0 | \$0 | \$19,937 | \$0 | \$0 | \$0 |
|  | III EXPENDITURE | \$3,076,047 | \$984,296 | \$275,468 | \$239,812 | \$450,000 | \$783,333 | \$683,333 |



| PROGRAMME: | MEDICINE AND TECHNOLOGY |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAMME OBJECTIVE: | To provide appropriate pharmaceutical and laboratory support for the clinical services; to provide appropriate information and equipment technology support to the health services |  |  |  |  |  |  |
| PROGRAMME EXPENDITURE BY ECONOMIC CLASSIFICATION |  |  |  |  |  |  |  |
| RECURRENT EXPENDITURE |  |  |  |  |  |  |  |
| SH No. Item Details of Expenditure | 2015/16 Actual | 016/17 Actual | 2017/18 <br> Budget <br> Estimate | 2017/18 <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward <br> Estimate |
| 30 PERSONAL EMOLUMENTS | \$1,863,255 | \$2,020,536 | \$2,288,470 | \$2,269,430 | \$2,394,390 | \$2,439,151 | \$2,416,020 |
| 1 Salaries | \$1,688,502 | \$1,867,486 | \$1,858,284 | \$1,985,438 | \$1,922,571 | \$1,956,833 | \$1,938,886 |
| 2 Allowances | \$47,802 | \$56,106 | \$136,575 | \$100,156 | \$136,575 | \$136,575 | \$136,575 |
| 3 Wages (Unestablished Staff) | \$73,279 | \$40,920 | \$194,341 | \$107,668 | \$196,324 | \$206,573 | \$201,472 |
| 4 Social Security | \$53,673 | \$56,023 | \$67,350 | \$62,867 | \$69,352 | \$69,601 | \$69,518 |
| 5 Honorarium | \$0 | \$0 | \$0 | \$0 | \$6,000.00 | \$6,000.00 | \$6,000.00 |
| 7 Overtime | \$0 | \$0 | \$31,920 | \$13,300 | \$63,569.00 | \$63,569.00 | \$63,569.00 |
| 31 TRAVEL AND SUBSISTENCE | \$149,624 | \$113,967 | \$249,683 | \$177,743 | \$250,123 | \$251,643 | \$251,643 |
| 1 Transport Allowance | \$0 | \$1,050 | \$9,900 | \$6,675 | \$9,900 | \$9,900 | \$9,900 |
| 2 Mileage Allowance | \$1,654 | \$981 | \$21,797 | \$9,389 | \$21,797 | \$21,797 | \$21,797 |
| Subsistence Allowance | \$124,141 | \$90,900 | \$154,858 | \$124,289 | \$154,858 | \$155,378 | \$155,378 |
| 5 Other Travel Expenses | \$23,829 | \$21,036 | \$63,128 | \$37,390 | \$63,568 | \$64,568 | \$64,568 |
| 40 MATERIAL AND SUPPLIES | \$14,861,050 | \$21,640,814 | \$13,623,105 | \$14,476,849 | \$14,641,970 | \$14,704,552 | \$14,645,456 |
| Office Supplies | \$58,886 | \$52,825 | \$44,995 | \$43,376 | \$43,889 | \$46,472 | \$46,472 |
| Books \& Periodicals | \$0 | \$1,234 | \$7,836 | \$3,265 | \$7,840 | \$9,100 | \$9,100 |
| Medical Supplies | \$14,611,827 | \$21,350,845 | \$13,030,673 | \$14,122,127 | \$14,034,633 | \$14,092,033 | \$14,034,633 |
| 4 Uniforms | \$15,498 | \$9,448 | \$27,700 | \$12,926 | \$28,397 | \$28,000 | \$28,000 |
| 5 Household Sundries | \$58,771 | \$58,148 | \$36,032 | \$38,273 | \$36,261 | \$37,592 | \$37,592 |
| 6 Food | \$5,761 | \$12,620 | \$9,500 | \$5,869 | \$9,640 | \$9,640 | \$9,640 |
| 7 Spraying Supplies | \$44,674 | \$76,769 | \$288,461 | \$127,637 | \$288,461 | \$288,461 | \$288,461 |
| Spares (Farm Equipment) | \$9,315 | \$19,925 | \$16,875 | \$12,424 | \$16,875 | \$16,875 | \$16,875 |
| 11 Production Supplies | \$16,757 | \$14,116 | \$26,800 | \$33,244 | \$30,700 | \$26,800 | \$25,300 |
| 14 Computer Supplies | \$8,860 | \$513 | \$31,239 | \$13,298 | \$20,378 | \$38,341 | \$38,341 |
| 15 Office Equipment | \$27,103 | \$34,655 | \$55,402 | \$42,186 | \$71,603 | \$57,946 | \$57,750 |
| 16 Laboratory Supplies | \$653 | \$7,666 | \$7,200 | \$3,000 | \$7,200 | \$7,200 | \$7,200 |
| 17 Test Equipment | \$2,945 | \$2,049 | \$32,892 | \$13,705 | \$35,592 | \$35,592 | \$35,592 |
| 20 Insurance: Motor Vehicles | \$0 | \$0 | \$7,500 | \$5,519 | \$10,500.00 | \$10,500.00 | \$10,500.00 |
| 41 OPERATING COSTS | \$177,404 | \$163,369 | \$280,473 | \$210,462 | \$299,961 | \$295,976 | \$286,557 |
| Fuel | \$59,655 | \$68,940 | \$151,311 | \$114,004 | \$165,341 | \$150,830 | \$150,511 |
| 2 Advertising | \$1,868 | \$16,720 | \$14,560 | \$9,579 | \$14,560 | \$23,660 | \$14,560 |
| 3 Miscellaneous | \$108,589 | \$75,972 | \$67,002 | \$65,400 | \$66,460 | \$67,886 | \$67,886 |
| 6 Mail Delivery | \$0 | \$0 | \$0 | \$0 | \$6,000 | \$6,000 | \$6,000 |
| 9 Conferences and Workshops | \$7,293 | \$1,736 | \$47,600 | \$21,479 | \$47,600 | \$47,600 | \$47,600 |
| 42 MAINTENANCE COSTS | \$315,525 | \$342,126 | \$418,042 | \$367,363 | \$431,734 | \$432,971 | \$418,563 |
| Maintenance of Buildings | \$152,360 | \$161,116 | \$74,000 | \$133,195 | \$74,000 | \$76,709 | \$74,000 |
| 2 Maintenance of Grounds | \$15,164 | \$22,170 | \$8,526 | \$13,480 | \$8,626 | \$8,526 | \$8,526 |
| 3 Furniture and Equipment | \$22,849 | \$23,715 | \$30,206 | \$20,368 | \$32,290 | \$31,150 | \$31,150 |
| 4 Vehicles | \$79,353 | \$99,774 | \$78,044 | \$87,155 | \$78,440 | \$78,044 | \$78,044 |
| 5 Computer Hardware | \$9,241 | \$7,034 | \$27,360 | \$15,530 | \$27,406 | \$27,407 | \$27,407 |
| Computer Software | \$317 | \$1,624 | \$23,228 | \$9,676 | \$23,294 | \$23,458 | \$11,758 |
| 7 Laboratory Equipment | \$22,467 | \$8,195 | \$63,250 | \$27,991 | \$63,250 | \$63,250 | \$63,250 |
| 8 Other Equipment | \$0 | \$920 | \$2,900 | \$3,815 | \$2,900 | \$2,900 | \$2,900 |
| 9 Spares for Equipment | \$13,773 | \$17,241 | \$76,506 | \$41,685 | \$76,506 | \$76,506 | \$76,506 |
| 10 Vehicle Parts | \$0 | \$337 | \$34,022 | \$14,468 | \$45,022 | \$45,022 | \$45,022 |
| 43 TRAINING | \$13,892 | \$17,970 | \$93,800 | \$41,486 | \$93,800 | \$93,800 | \$93,800 |
| Course Costs | \$6,176 | \$0 | \$19,800 | \$8,250 | \$19,800 | \$19,800 | \$19,800 |
| 5 Miscellaneous | \$7,716 | \$17,970 | \$74,000 | \$33,236 | \$74,000 | \$74,000 | \$74,000 |
| 48 CONTRACTS \& CONSULTANCIES | \$18,556 | \$18,987 | \$19,583 | \$17,729 | \$19,583 | \$19,583 | \$19,583 |
| 1 Payments to Contractors | \$18,556 | \$18,987 | \$19,583 | \$17,729 | \$19,583 | \$19,583 | \$19,583 |
| TOTAL RECURRENT EXPENDITURE | \$17,399,306 | \$24,317,768 | \$16,973,156 | \$17,561,062 | \$18,131,562 | \$18,237,676 | \$18,131,621 |


| STAFFING RESOURCES |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Positions | 2015/16 Actual | 2016/17 Actual | 2017/18 <br> Budget <br> Estimate | 2017/18 <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | 2020/21 <br> Forward <br> Estimate |
| Managerial/Executive | 0 | 0 | 0 | 5 | 5 | 5 | 5 |
| Technical/Front Line Services | 52 | 52 | 52 | 54 | 54 | 54 | 54 |
| Administrative Support | 18 | 18 | 18 | 18 | 19 | 19 | 19 |
| Non-Established | 7 | 7 | 7 | 7 | 8 | 8 | 8 |
| Statutory Appointments | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL STAFFING | 77 | 77 | 77 | 84 | 86 | 86 | 86 |



| KEY PERFORMANCE INDICATORS | 2015/16 Actual 2016/17 Actual | $\begin{aligned} & \hline 2017 / 18 \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | $2017 / 18$ <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward Estimate | $2020 / 21$ <br> Forward <br> Estimate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Output Indicators (Measures what has been/will be produced or delivered by the programme) |  |  |  |  |  |  |
| Number of prescritions supplied | 552,312 | 552,312 | 600,000 | 620,000 | 630,000 | 630,000 |
| Number of laboratory diagnostics tests done | 421,741 | 4,217,141 | 500,000 | 520,000 | 550,000 | 550,000 |
| Number of medical equipment units serviced | 19(genrators, sterilizers, anesthesia machine ) | 19(genrators, sterilizers, anesthesia machine ) | 37 include incubators | 43 include incinerators | 60 includes OT AC Units and other OT equipments | 43 |
| No. of pharmaceutical suppliers adhering to contract requirements | 100\% | 70\% | 100\% | 80\% | 83\% | 100\% |
| Number of new facilities using the BHIS | 2 | 2 | 2 | 2 | 4 | 2 |
| Number of medical personnel trained in the BHIS | 879 | 879 | 1,000 | 1,000 | 500 | 1,000 |
| Outcome Indicators (Measures the planned or achieved outcomes or impacts of the programme and/or the effectiveness of the programme) |  |  |  |  |  |  |
| Percent of patient satisfied with medical care | 70\% NHI | 70\% | 95\% | 75\% | 85\% | 90\% |
| Percentage of prescritions filled | 90\% | 90\% | 95\% | 80\% | 90\% | 95\% |
| Percentage of laboratory diagnostic test completed within specified timeframe | 95\% | 95\% | 100\% | 70\% | 80\% | 95\% |
| Avg waiting time for supply of medicine by the importers | 2weeks | 1 month | 2weeks | 2 weeks | 2 weeks | 2 weeks |
| Number of health facilities using the BHIS | 13 | 15 | 17 | 20 | 28 | 30 |
| Number of stockouts reported | 10 | 20 | 10 | 5 | 5 | 5 |


| PROGRAMME: <br> PROGRAMME OBJECTIVE: |  | PRIMARY CARE SER |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | To provide preventative and curative care within an outpatient setting; to promote the wellness approach to every individual and community |  |  |  |  |  |  |
| PROGRAMME EXPENDITURE BY ECONOMIC CLASSIFICATION |  |  |  |  |  |  |  |  |
| SH No. Item | Details of Expenditure | 2015116 Actual 20 | 6117 Actual | $\begin{aligned} & 2017 / 18 \\ & \text { Budget } \end{aligned}$ | $\begin{aligned} & \text { 2017/188 } \\ & \text { Revised } \\ & \text { Estimate } \end{aligned}$ | $\begin{aligned} & 2018199 \\ & \text { Budget } \\ & \text { Extimate } \end{aligned}$ | 2019/20 Forward <br> Estimate | $2020 / 21$ <br> Forward <br> Estimate |
| 30 PERSONAL EMOLUMENTS |  | \$1,337,775 | \$1,397,218 | \$1,831,830 | \$1,704,382 | \$1,954,587 | \$1,954,351 | \$1,938,275 |
| 1 | Salaries | \$1,301,773 | \$1,329,026 | \$1,656,288 | \$1,592,586 | \$1,777,0010 | \$1,777,609 | \$1,761,533 |
| 2 | Allowances | \$2,785 | \$33,413 | \$130,703 | \$70,890 | \$131,903 | \$131,903 | \$131,903 |
| 3 | Wages (Unestablished Staff) | \$0 | \$826 | \$3,071 | \$1,279 | \$3,071 | \$3,071 | \$3,071 |
| 4 | Social Security | \$33,217 | \$33,953 | \$41,768 | \$39,627 | \$42,603 | \$41,768 | \$41,768 |
| 31 TRAVEL | and subsistence | \$89,067 | \$97,617 | \$187,062 | \$117,252 | \$189,862 | \$189,412 | \$189,412 |
| 1 | Transport Allowance | \$1,500 | \$1,050 | \$9,000 | \$3,750 | \$11,880 | \$11,880 | \$11,880 |
| 2 | Mileage Allowance | \$270 | \$192 | \$12,666 | \$5,274 | \$12,666 | \$12,666 | \$12,666 |
| 3 | Subsistence Allowance | \$39,387 | \$43,435 | \$97,010 | \$63,591 | \$96,890 | \$96,890 | \$96,890 |
| 5 | Other Travel Expenses | \$47,910 | \$52,939 | \$68,386 | \$44,637 | \$68,426 | \$67,976 | \$67,976 |
| 40 MATERIAL AND SUPPLIES |  | \$1,365,338 | \$2,375,466 | \$2,163,591 | \$2,117,920 | \$2,341,613 | \$2,220,008 | \$2,347,144 |
| 1 | Office Supplies | \$33,439 | \$67,995 | \$55,917 | \$46,096 | \$55,917 | \$55,806 | \$55,806 |
| 2 | Books \& Periodicals | \$9,405 | \$1,197 | \$11,300 | \$4,706 | \$11,300 | \$17,198 | \$17,198 |
| 3 | Medical Supplies | \$1,145,522 | \$2,142,984 | \$1,908,157 | \$1,905,121 | \$2,039,157 | \$1,908,157 | \$2,039,157 |
| 4 | Uniforms | \$0 | \$0 | \$3,201 | \$1,632 | \$3,201 | \$3,201 | \$3,201 |
| 5 | Household Sundries | \$37,652 | \$37,150 | \$21,722 | \$26,097 | \$22,345 | \$23,351 | \$19,488 |
| 11 | Production Supplies | \$97,024 | \$113,000 | \$113,850 | \$104,643 | \$145,950 | \$146,850 | \$146,850 |
|  | Computer Supplies | \$0 | \$0 | \$9,738 | \$11,440 | \$15,738 | \$15,738 | \$15,738 |
| 15 | Office Equipment | \$42,297 | \$13,141 | \$31,706 | \$14,855 | \$30,006 | \$31,706 | \$31,706 |
|  | Laboratory Supplies | \$0 | \$0 | \$0 | \$0 | \$10,000.00 | \$10,000.00 | \$10,000.00 |
| 20 | Insurance: Motor Vehicles | \$0 | \$0 | \$8,000 | \$3,331 | \$8,000.00 | \$8,000.00 | \$8,000.00 |
| 41. |  | \$323,180 | \$294,285 | \$787,224 | \$482,801 | \$812,972 | \$813,924 | \$813,924 |
|  |  | \$38,494 | \$60,444 | \$124,130 | \$98,127 | \$130,079 | \$130,530 | \$130,530 |
| 2 | Advertising | \$4,663 | \$989 | \$84,764 | \$39,354 | \$93,564 | \$93,564 | \$93,564 |
|  | Miscellaneous | \$210,563 | \$162,880 | \$388,740 | \$252,314 | \$388,740 | \$388,740 | \$388,740 |
|  | School Transportation | \$0 | \$0 | \$0 | \$0 | \$5,000 | \$5,000 | \$5,000 |
|  | Mail Delivery | \$0 | \$0 | \$0 | \$0 | \$6,000 | \$6,000 | \$6,000 |
| 9 | Conferences and Workshops | \$69,459 | \$69,973 | \$189,590 | \$93,007 | \$189,590 | \$190,090 | \$190,090 |
| 42 MAINTENANCE COSTS |  | \$23,045 | \$19,861 | \$114,276 | \$56,201 | \$118,815 | \$119,776 | \$113,476 |
| 1 | Maintenance of Buildings | \$0 | \$0 | \$0 | \$0 | \$3,000 | \$3,000 | \$3,000 |
|  | Maintenance of Grounds | \$1,053 | \$109 | \$12,500 | \$5,206 | \$12,500 | \$12,500 | \$6,200 |
| 3 | Furniture and Equipment | \$8,747 | \$4,997 | \$23,576 | \$12,434 | \$23,576 | \$23,576 | \$23,576 |
|  | Venicles | \$10,632 | \$14,400 | \$27,000 | \$17,230 | \$26,039 | \$27,000 | \$27,000 |
| 5 | Computer Hardware | \$2,613 | \$355 | \$25,750 | \$10,728 | \$25,750 | \$25,750 | \$25,750 |
|  | Computer Software | \$0 | \$0 | \$15,650 | \$6,522 | \$15,650 | \$15,650 | \$15,650 |
|  | Vehicle Parts | \$0 | \$0 | \$9,800 | \$4,081 | \$12,300 | \$12,300 | \$12,300 |
| 43 training |  | \$29,643 | \$39,263 | \$89,706 | \$58,491 | \$89,706 | \$89,706 | \$89,706 |
| 48 CONTRACTS \& M CONSULTANCIES |  | \$29,643 | \$39,263 | \$89,706 | \$58,491 | \$89,706 | \$89,706 | \$89,706 |
|  |  | \$16,800 | \$980 | \$54,000 | \$25,500 | \$54,000 | \$54,000 | \$54,000 |
| $\stackrel{2}{2}{ }_{50}$ GRANTS ${ }^{\text {a }}$ Payments to Consultants |  | \$16,800 | \$980 | \$54,000 | \$25,500 | \$54,000 | \$54,000 | \$54,000 |
|  |  | \$17,815 | \$10,389 | \$11,000 | \$6,781 | \$24,600 | \$24,600 | \$24,600 |
| 1 | Individuals | \$800 |  | \$5,000 | \$2,081 | \$10,000 | \$10,000 | \$10,000 |
| $\frac{2}{}$ Organizations |  | \$17,015 | \$10,389 | \$6,000 | \$4,700 | \$14,600 | \$14,600 | \$14,600 |
|  |  | \$3,202,663 | \$4,235,078 | \$5,238,689 | \$4,569,329 | 55,586,154 | \$5,465,777 | \$5,570,537 |
| Act. Description |  | CAPITAL IIEXPENDITURE$2015 / 16$ Actual 201617 Actual 2017118 |  |  |  |  |  |  |
|  |  | 2017118 | 2018119 | 2019120 | 2020121 |
|  |  | $2015 / 16$ Actual 2016117 Actual |  | Budget | Revised | Budget | Forward | Forward |
|  |  | Estimate | Estimate | Estimate | Estimate |  |
| 1852 Critical Maternal and NeonatalServices in Belize |  |  |  | \$84,747 | \$0 | \$0 | \$0 | \$85,000 | \$0 | \$0 |
| TOTAL CAPITAL IIEXPENDITURE |  | \$84,747 | so | so | so | \$85,000 | so | so |
| Positions |  | STAFFING RESOURCES |  |  |  |  |  |  |
|  |  |  | $2018 / 19$ | 2019120 | 2020121 |
|  |  | $2015 / 16$ Actual 2016117 Actual |  | Budget | Revised | Budget | Forward | Forward |
|  |  | Estimate | Estimate | Estimate | Estimate | Estimate |
| Managerial/Executive |  |  |  | 0 | 0 | 0 | 0 | ${ }^{2}$ | ${ }^{2}$ |  |
| Technical/Front Line Services |  | 46 | 46 | 51 | 51 | 78 | 78 | 78 |
| Administrative Support |  | 15 | 15 | 21 | 22 | 22 | 22 |  |
| Non-Established |  | 29 | 29 | 29 | 29 | 29 | 29 | 29 |
| Statutory Appointments |  | 0 | 0 | 0 | 0 | 0 | 0 |  |
| TOTAL STAFFING |  | 90 | 90 | 101 | 102 | 131 | 131 | 131 |
| PROGRAMME PERFORMANCE INFORMATION |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Vaccinate $100 \%$ of infants against immunopreventable diseases |  |  |  | >95\% |  |  |  |  |
| Provide medical consultations and interventions to patients with noncommunicable diseases |  |  |  | $100 \%$ of patients that accessed a health facility or mobile clinic 105,000 vaccines administered |  |  |  |  |
| Promote the papsmear of women in the reproductive age |  |  |  | over 2,000 papsmears were done approximately $3 \%$ of female in the reproductive age |  |  |  |  |
| Provide appropriate consultations and treatment to patients with mental health disorders |  |  |  | $100 \%$ of clients that accessed a health facility or mobile clinic |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Provide health education and information to school children in oral hygiene |  |  |  | Ten primary schools in each district. Target not met due to conjunctivities outbreak |  |  |  |  |
| Key Programmes Strategies/Activities for $2018 / 19$ (aimed at improving performance) |  |  |  |  |  |  |  |  |
| Implement the integrated health service delivery network approachCapacity building and advocacy for production, dissemination and use of information, including systematic documentation and promotion of bestpractices practices |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Basic package of services defined and approved for primary and secondary care services |  |  |  |  |  |  |  |  |
| KEY PERFORMANCE INDICATORS |  | $2015 / 16$ Actual 2016117 Actual |  | 2017/18 <br> Budget <br> Estimate | 2017118 Revised <br> Estimate | 2018/19 Budget E <br> Estimate | 2019/20 Forward | 2020/21 Forward Estimate |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
| Output Indicators (Measures what has been/will be produced or delivered by the programme) |  |  |  |  |  |  |  |  |
| Number of consultations at primary care facilities |  | 514,705 | 514,705 | 550,000 | 550,000 | 600,000 | 550,001 | 550,002 |
|  |  | ncounters |  |  |  |  |  |  |
| Number of vaccinations administered |  | >95\% | 98\% | 98\% | 98\% | 95\% | 95\% | 95\% |
| Number of papsmears done to women in reproductive age |  | 10,000 | 8,160 | 12,000 | 2,500 | 5,000 | 7,000 | 10,00 |
|  |  |  |  |  |  |  |  |  |
| Number of prosta | escreenings | 200 | 200 | 500 | 150 | 450 | 550 | 700 |
| Number of screen communicable dis | ings for adult chronic non- <br> seases | 25,000 | n/a | 25,000 | 10,000 | 30,000 | 25,000 | 25,00 |
| Outcome Indicat | ors (Measures the planned or achie | ved outcomes or in | cts of the | amme and/ | effectiven | of the prog | amme) |  |
| Vaccination coverage |  | >95\% | 98\% | 98\% | 95\% | 95\% | 98\% | 98\% |
| Number of adolescent pregnancies |  | 40 | 56 | 1,430 | 1,360 | 1,225 | 1,225 | 1,22 |
|  |  | 10\% | n/a | 10\% | 10\% | 10\% | 10\% | 10\% |
| diseases <br> $\%$ of women screened for cervical cancer |  | 50\% | 5\% | 21\% | 25\% | 30\% | 19\% | 19\% |
| Number of persons embraced into the workforce |  | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Percentage of men screened for prostate |  | 30\% | 3\% | 30\% | 5\% | 20\% | 20\% | 20\% |




|  |  | A |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SECTION 1: MINISTRY SUMMARY |  |  |  |  |  |  |  |  |
| VISION |  |  |  |  |  |  |  |  |
| To enhance the quality of life of Belizeans through the proactive and effective promotion, protection and coordination of Belize's interests in the bilateral, regional and multilateral diplomatic and counsular spheres <br> A safe secure Belize, where the security environment allows for the development of a peaceful and democratic society that utilizes its human and natural resources to ensure social justice, ethnic harmony, security, stability and prosperity |  |  |  |  |  |  |  |  |
| MISSI |  |  |  |  |  |  |  |  |
| To formulate, coordinate and implement foreign policy initiatives, addressing national economic, social and security issues while ensuring the preservation of national sovereignty and territorial integrity <br> A ministry working together with the private sector, civil society and community to minimize threats to citizen security through the maintenance of law and order and community building |  |  |  |  |  |  |  |  |
| STRATEGIC PRIORITIES: |  |  |  |  |  |  |  |  |
| Pursue trade, investment, tourism, scientific and cultural opportunities for Belize abroad <br> Strengthen and consolidate the Ministry by reviewing its structures and institutions and by professionalizing its human resources <br> Strengthen our outreached programmes with the Belize diaspora <br> Foster integration with CARICOM and SICA and other regional partners <br> Provide advice on bills and legislations; provide advice to ministries and departments on legal questions affecting the business of the Government; undertake continuous Law Revision and Reform; draft subsidiary legislations, Ministerial Orders and Gazette notices; implement legislative programme for the year |  |  |  |  |  |  |  |  |
| To maintain public order by responding to/and managing incidents of property crime, domestic violence and other crimes against pers reduce the impact on the community <br> To provide citizen security including law and order, deliver justice and redress to victims of crimes <br> Maintain correctional and rehabilitation services to prison inmates <br> Complete a comprehensive Anti-Gang and Gun Strategy for review and restructure the Professional Standard Board <br> Review the existing Gun Reform (Firearm Application) and Legislative Reform <br> Coordination of National Security related matters <br> Lobby for the procurement of resources for citizen security <br> Enforcement of Media Policy <br> Draft a proposal to cabinet for the introduction of a systematic surveillance/camera system for Belize City with incentive for citizens Develop a new radio programme for more public engagement as part of their own security <br> To provide evidence for identification of suspects involved in alleged crimes <br> To provide reliable and objective scientific evidence based on established forensic principles |  |  |  |  |  |  |  |  |
| PROGRAMME EXPENDITURE SUMMARY |  |  |  |  |  |  |  |  |
|  | Programme | $2015 / 16$ Actual 2 | 01617 Actual | $\begin{aligned} & \hline 2017118 \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | 2017/18 <br> Revised <br> Estimate | $\begin{aligned} & \hline 2018 / 19 \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward <br> Estimate |
| 039 | FOREIGN POLICY - STRATEGIC MANGEMENT AND ADMINISTRATION | \$2,919,520 | \$4,546,667 | \$3,696,324 | \$3,034,354 | \$4,236,688 | \$3,918,318 | \$3,695,335 |
|  | Recurrent Expenditure | \$2,901,810 | \$2,578,380 | \$3,614,324 | \$2,891,804 | \$3,851,688 | \$3,786,318 | \$3,695,335 |
|  | Capita II Expenditure | \$17,710 | \$40,898 | \$82,000 | \$142,550 | \$385,000 | \$132,000 |  |
| 040 | OVERSEAS REPRESENTATION | \$12,541,455 | \$13,423,809 | \$15,703,402 | \$14,811,747 | \$15,619,726 | \$15,905,339 | \$14,951,859 |
|  | Recurrent Expenditure | \$12,421,077 | \$13,303,341 | \$15,703,402 | \$14,811,747 | \$15,619,726 | \$15,905,339 | \$14,951,859 |
|  | Capital II Expenditure Capital III Expenditure | \$120,378 | \$120,468 ${ }_{\text {\$0 }}$ | \$0 | \$0 | \$0 | \$0 | $\$ 0$ $\$ 0$ |
| 090 | POLICE STRATEGIC MANAGEMENT AND ADMINISTRATION | \$3,876,730 | \$3,996,552 | \$3,543,379 | \$3,591,991 | \$3,336,949 | \$3,849,178 | \$4,071,726 |
|  | Recurrent Expenditure | \$2,622,503 | \$2,929,481 | \$3,123,379 | \$2,832,904 | \$3,166,949 | \$3,149,178 | \$3,271,726 |
|  | Capital II Expenditure | \$1,216,627 | \$1,035,871 | \$420,000 | \$759,087 | \$170,000 | \$700,000 | \$800,000 |
|  | Capital III Expenditure | \$37,600 | \$31,200 | \$0 | \$0 | \$0 | \$0 |  |
|  | ATIONAL POLICE TRAINING ACADEMY | \$3,257,386 | \$2,839,421 | 1,356,135 | 1,310,601 | \$1,298,304 | \$1,306,874 | 1,322,464 |
|  | Recurrent Expenditure | \$3,257,386 | \$2,839,421 | \$1,356,135 | \$1,310,601 | \$1,298,304 | \$1,306,874 | \$1,322,464 |
|  | Capital II Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |  |
|  | Capital III Expenditure |  | \$0 |  | \$0 |  |  |  |
|  | COMMUNITY POLICE SERVICES AND CRIME PREVENTION | \$49,349,047 | \$54,399,840 | \$50,724,432 | \$55,070,724 | \$51,980,939 | \$53,075,626 | \$54,779,033 |
|  | Recurrent Expenditure | 49,349,047 | 54,399,840 | \$50,724,432 | \$55,070,724 | \$51,980,939 | \$53,075,626 | \$54,779,033 |
|  | Capital II Expenditure |  |  |  | \$0 |  | \$0 |  |
|  | Capital III Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 085 | CRIMINAL INVESTIGATION | \$8,595,067 | \$9,351,364 | \$9,370,994 | \$9,114,663 | \$9,557,079 | \$9,743,125 | \$10,102,212 |
|  | Recurrent Expenditure | \$8,595,067 | \$9,351,364 | \$9,370,994 | \$9,114,663 | \$9,557,079 | \$9,743,125 | \$10,102,212 |
|  | Capital II Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | Capital III Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |  |
|  | NATIONAL SECURITY AND INTELLIGENCE | \$12,430,458 | 3,115,249 | \$13,024,789 | \$12,838,776 | \$12,881,258 | \$13,251,230 | 13,676,7 |
|  | Recurrent Expenditure | \$12,430,458 | \$13,082,249 | \$13,024,789 | \$12,838,776 | \$12,881,258 | \$13,251,230 | \$13,676,708 |
|  | Capital II Expenditure | \$0 | \$33,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | Capital III Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 089 | PRISON SERVICES | \$7,571,318 | \$7,528,261 | \$7,431,117 | \$6,519,797 | \$6,680,946 | \$6,687,813 | \$6,804,934 |
|  | Recurrent Expenditure | \$7,571,318 | \$7,528,261 | \$7,431,117 | \$6,519,797 | \$6,680,946 | \$6,687,813 | \$6,804,934 |
|  | Capital II Expenditure |  |  |  | \$0 |  |  |  |
|  | Capital III Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL BUDGET CEILING Recurrent Expenditure Capital II Expenditure Capital III Expenditure |  | \$100,540,981 | \$109,201,163 | \$104,850,572 | \$106,292,653 | \$105,591,889 | \$107,737,502 | \$109,404,271 |
|  |  | \$99,148,666 | \$106,012,337 | \$104,348,572 | \$105,391,016 | \$105,036,889 | \$106,905,502 | \$108,604,271 |
|  |  | \$1,354,715 | \$1,230,237 | \$502,000 | \$901,637 | \$555,000 | \$832,000 | 800,000 |
|  |  | \$37,600 | \$1,958,589 | \$0 | \$0 | \$0 | so | \$0 |
| SUMMARY OF RECURRENT EXEPNDITURE |  | $2015 / 16$ Actual 2016/17 Actual |  | $\begin{aligned} & \hline 2017 / 18 \\ & \text { Budget } \\ & \text { Estimate } \\ & \hline \end{aligned}$ | $\begin{aligned} & \hline 2017 / 18 \\ & \text { Revised } \\ & \text { Estimate } \\ & \hline \end{aligned}$ | $\begin{aligned} & \hline \text { 2018/19 } \\ & \text { Budget } \\ & \text { Estimate } \\ & \hline \end{aligned}$ | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward Estimate |
| 230:PERSONAL EMOLUMENTS |  | \$71,007,089 | \$76,207,963 | \$71,753,490 | \$76,192,521 | \$72,462,62 | \$74,155,07 | \$76,015,751 |
| 231:TRAVEL \& SUBSISTENCE |  | \$1,361,90 | \$1,593,30 | \$1,499,10 | \$1,289,61 | \$1,557,457 | \$1,567,807 | \$1,579,457 |
| 340:MATERIALS \& SUPPLIES |  | \$5,180,471 | \$5,697,79 | \$5,935,69 | \$5,744,153 | \$6,087,56 | \$6,129,943 | 6,0 |
| 341:OPERATING COSTS |  | \$12,958,78 | \$12,910,32 | \$6,660,372 | \$5,812,494 | \$6,761,4 | ,765,5 | \$6,675,140 |
| 342:MAINTENANCE COSTS343:TRAINING |  | \$2,845,733 | \$3,444,119 | \$3,832,23 | \$2,963,358 | \$4,169,1 | \$4,179,650 | \$4,131,140 |
|  |  | \$359,860 | \$374,9 | \$397,393 | \$216,640 | \$340,358 | \$345,12 | \$348,125 |
| 346:PUBLIC UTILITIES |  | \$1,397,387 | \$1,514,965 | \$1,509,727 | \$1,350,38 | \$1,568,16 | \$1,574,16 | 1,601,117 |
| 348:CONTRACTS \& CONSULTANCY |  | \$94,968 | \$21,42 | \$7,291,52 | \$6,412,965 | \$6,580,92 | \$6,58,924 | \$6,697 |
| 349:RENTS \& LEASES |  | \$3,842,460 | \$4,136,335 | \$5,274,640 | \$5,223,488 | \$5,314,827 | \$5,424,865 | \$5,271,701 |
| 350:GRANTS |  | \$100 | \$11 | \$194,400 | \$185,400 | \$194,400 | \$182,400 | \$194,400 |
| TOTAL RECURRENT EXPENDITURE |  | 9,148,666 | \$106,012,337 | \$104,348,572 | \$105,391,016 | \$105,036,889 | \$106,905,502 | 08,60 |
|  |  | STAFFING RESOURCES (MINISTRY)  <br> 65 66 |  |  |  |  |  |  |
| Managerial/Executive |  |  |  |  | 85 | 97 | 98 | 98 |
|  | cal/Front Line Services | 1663 | 1663 | 1663 | 1850 | 2177 | 2181 | 218 |
| Admi | strative Support | 238 | 237 | 237 | 256 | 193 | 193 | 193 |
| Non-E | tablished | 51 | 50 | 54 | 70 | 95 | 95 | 95 |
| Statu | ry Appointments | 0 | 0 | 0 | 0 | 0 | 0 |  |
|  | STAFFING | 2017 | 2016 | 2021 | 2261 | 2562 | 2567 | 256 |





| PROGRAMME PERFORMANCE INFORMATION |  |
| :---: | :---: |
| Key Programme Strategies/Activities for 2017/18 | Achievements 2017/18 |
| Expand and enhance the Diaspora Programme <br> Envisage better managed Belize International Boundary Affairs in relation to the protection of National and Sovereignty and preservation of territorail integrity | Established the Border Management Unit <br> Opened the new embassy in Venezuela and established a new cost center in Chicago |
| Key Programmes Strategies/Activities for 2018/19 (aimed at improving performance) |  |
| Construction of new building <br> To ensure quality, efficient and transparent operational structures and procedures for the Mission and its programmes Developing and implementing foreign policy advancing Belize's diplomatic development and security interest |  |
| KEY PERFORMANCE INDICATORS 2015/16 Actual 2016/17 Actual | $2017 / 18$ $2017 / 18$ $2018 / 19$ $2019 / 20$ $2020 / 21$ <br> Budget Revised Budget Forward Forward <br> Estimate Estimate Estimate Estimate Estimate |
| Output Indicators (Measures what has been/will be produced or delivered by the programme) |  |
| Number of embassies and consulates abroad <br> Number of consular assistance cases <br> Number of passport issued at overseas offices <br> Number of diplomatic meetings attended <br> Number of IUU complaints against Belize <br> Number of challenges faced by commodities entering the EU market |  |
| Outcome Indicators (Measures the planned or achieved outcomes or impacts of the programme and/or the effectiveness of the programme) |  |
| Average time to process visa <br> Average time to process passport <br> Level of satisfaction with consular <br> Average time to process IUU complaints <br> Average time to process challenges faced by commodities entering the EU market |  |



| PROGRAM PERFORMANCE INFORMATION |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Key Programme Strategies/Activities for 2017/18 | Achievements 2017/18 |  |  |  |  |
| Training for police officers of all ranks Partnership with our friendly nations | Refurbishment and upgrade of police stations and barracks <br> Training for police officers of all ranks <br> Acquisition of a fleet of vehicles, motor cycles and an array of specialized equipment to include weapons, VHF radio and uniform apparel <br> Training for the Belize Crime Observatory <br> Continued partnership with our friendly neighbors such as CARSI funds for citizen security initiatives; legislative reform/decriminilization of marijuana; Mexico pledging support on forensic matters <br> Formally established an MOU between the Governments of Belize and the Republic of El Salvador in the areas of capacity development and institutional building <br> Enhanced relationship with InfoSegura, UNDP, USAID \& OAS which is providing support for capacity building across the Ministry <br> Police Welfare promotion within the senior ranks and the junior rank <br> Secure funding from CARSI for the upgrade of the Crime Information <br> System (CIMS) <br> Ammendment of the firearm fee |  |  |  |  |
| Key Programmes Strategies/Activities for 2018/19 (aimed at improving performance) |  |  |  |  |  |
| Introduction/improvement of new crime fighting strategies <br> Acquisition of more vehicles, motor cycles and an array of specialized equipment to include weapons, body worn cameras, VHF radio and uniform apparel <br> Continue to refurbish and upgrade Police Stations and Barracks <br> Build at least one new Police Station |  |  |  |  |  |
| KEY PERFORMANCE INDICATORS 2015/16 Actual 2016/17 Actual | $\begin{aligned} & \hline 2017118 \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | $2017 / 18$ Revised Estimate | 2018/19 Budget Estimate | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward <br> Estimate |
| Output Indicators (Measures what has been/will be produced or delivered by the program) |  |  |  |  |  |
| Number of policy papers, reports and briefings prepared for minister and/or cabinet |  | 12 | 12 | 12 | 12 |
| Number of divisions/ management units provided administrative support |  | 4 | 4 | 4 | 4 |
| Number of internal audits |  | 2 | 2 | 2 | 2 |
| Number of police or security services complaints recorded |  | 159 | 159 | 159 | 159 |
| Number of police or security service complaints investigated |  | 159 | 159 | 159 | 159 |
| Outcome Indicators (Measures the planned or achieved outcomes or impacts of the programme and/or the effectiveness of the programme) |  |  |  |  |  |
| Satisfaction rating of ministers with policy advice provided |  | 80\% | 82\% | 85\% | 90\% |
| Satisfaction rating from ministry staff of administrative services provided |  | 75\% | 80\% | 85\% | 90\% |
| Number of internal audit recommendations made |  | 2 | 7 | 7 | 7 |
| Percentage of internal audit recommendations implemented |  | 100\% | 100\% | 100\% | 100\% |
| Cost of administration as percentage of the ministry's budget |  | 9\% | 9\% | 9\% | 9\% |
| Percentage of investigations finding in favour of the complainant |  | less than 50\% | less than 50\% | less than 50\% | less than $50 \%$ |




Key Programmes Strategies/Activities for 2018/19 (aimed at improving performance)
Train personnel in effective crime investigation techniques, evidence gathering, case management and file preparation, develop and establish a police information bureau, incorporate intelligence based and community policing in problem solving module,new procedures and protocol for
investigations, insure greater use of scientific methods in investigations, upgrade and expand cims and compstat across country, update review and harmonize legislation to fight crime,develope a witness/victim protection policy and program, acquire necessary equipment to address crime,expand specialized units in key areas,implement crime prevention intervention plan in strategic areas; aggressively deal with drugs, firearm and other major crimes, use of joint multi-agency training and co-operation to fight crime (trans border intelligence sharing), develop a national gender base violence plan,enhance law enforcement and security capabilities to improve crime,targeting of criminal assets and protect financial system, expand the community oriented policing initiatives, enforcement of all traffic laws and educate public and police on such matters, improve training in traffic investigation, enhance professionalism in all aspects of police operations, develop the conditions for officers and provide incentives that speak to welfare

| KEY PERFORMANCE INDICATORS | 2015/16 Actual 2016/17 Actual | 2017/18 <br> Budget <br> Estimate | $2017 / 18$ <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward <br> Estimate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Output Indicators (Measures what has been/will be produced or delivered by the program) |  |  |  |  |  |  |
| Number of hours of hot spot patrols |  |  | 249,912 | 249,912 | 249,912 | 249,912 |
| Number of hours of routine patrols |  |  | 334,642 | 334,642 | 334,642 | 334,642 |
| Number of crime operations conducted |  |  | 35,040 | 35,040 | 35,040 | 35,040 |
| Number of persons arrested |  | 4,191 | 2,103 | 2,103 | 2,103 | 2,103 |
| Number of persons charged |  | 3,999 | 1,802 | 1,802 | 1,802 | 1,802 |
| Number of victims assisted |  | 8,572 | 9,065 | 9,065 | 9,065 | 9,065 |
| Number of school presentations |  |  | 2,118 | 2,118 | 2,118 | 2,118 |
| Number of school visits |  |  | 25,830 | 25,830 | 25,830 | 25,830 |
| Number of home visits |  |  | 45,173 | 45,173 | 45,173 | 45,173 |
| Number of business visits |  |  | 185,722 | 185,722 | 185,722 | 185,722 |
| Number of brochures produced |  |  | 58,275 | 58,275 | 58,275 | 58,275 |
| Number of lectures conducted |  |  | 2,118 | 2,118 | 2,118 | 2,118 |
| Number of cadet practices |  |  | 1,512 | 1,512 | 1,512 | 1,512 |
| Number of meet and greets |  |  | 413 | 413 | 413 | 413 |
| Number of drop in center visits |  |  | 9,196 | 9,196 | 9,196 | 9,196 |
| Number of community crime public awareness programmes/presentations |  |  | 285,646 | 285,646 | 285,646 | 285,646 |
| Number of road safety awareness seminars conducted <br> Number of traffic cautions issued |  |  | 12 | 12 | 12 | 12 |
| Outcome Indicators (Measures the planned or achieved outcomes or impacts of the programme and/or the effectiveness of the programme) |  |  |  |  |  |  |
| Number of cases referred to criminal |  | 2,139 |  |  |  |  |
| Incidence of crime (by category) |  | 2,216 |  |  |  |  |
| Number of road accidents |  |  | 2,498 | 2,498 | 2,498 | 2,498 |
| Number of traffic related fatalities |  |  | 77 | 77 | 77 | 77 |
| Number of complaints against police received |  |  | 201 | 201 | 201 | 201 |
| Value of stolen goods recovered |  |  |  |  |  |  |
| Number of organized community policing initiatives implemented (eg neighbourhood watch, police boys clubs etc.) |  |  | 17 | 17 | 17 | 17 |





## VISION:

Education: Equitable access to and efficiently delivered quality and relevant education, at all levels, for all Belizeans, founded on the following integrated principles:

1. Education for Self: to create confidence, self-sufficiency, and excellence in an ever changing environment
2. Education for Strength: in preparation to enter, participate, and contribute ethically to an economically strong, socially rich, culturally proud, and politically just society
3. Education for Life: Never too old to learn or too old to start. Belizeans of all ages will enjoy educational opportunities as we create a country founded on the intelligence and education of its greatest assets, the people
National Library Service: The Belize National Library Service and Information System's long term vision is that of a well-developed National Library and Public Library system, of internationally acceptable standards, making maximum use of current information and communications technology to facilitate Belize 's developmental need to evolve an information and knowledge-based society
Youth: Belizean Youth, united and empowered and positively contributing to national, regional and international development through increased access to opportunities for leadership and self-development that promote their overall wellbeing and supports the realization of their dreams and aspirations
Sports: All Belizeans participate in sports for leisure, for healthy lifestyles and for self-actualization and sports contributes to the socio-economic development and national pride

## MISSION:

Education: The Ministry of Education is charged with the responsibility of ensuring that all Belizeans are given an opportunity to acquire the knowledge, skills and attitudes required for their own personal development and for full and active participation in the development of the nation. In carrying out its mission the Ministry of Education shall work in collaboration with all education stakeholders
Youth: The Department of Youth Services is the lead youth-centred agency mandated to advocate, empower, develop and engage active participation of young people at all levels for the overall development of Belize
Sports: To promote, develop and improve the knowledge and practice of sports in the interest of the social well-being of and the enjoyment of leisure by Belizeans and for this purpose to appoint Commissioners for all or any sport
National Library Service: The Belize National Library Service and Information System is committed to the promotion of an informed, aware, and literate society that fosters our national development and cultural heritage

## STRATEGIC PRIORITIES:

Education: (1) Increase equitable access to all levels of education. (2) Enhance the quality and relevance at all levels of education. (3) Stregthen governance throughout the system with emphasis on student achievement
Youth: (1) Government is committed to ensuring that young people are empowered and will achieve optimal well-being in a supportive environment through exposure and participation in positive interventions that will: (a) Develop their assets; (b) Promote positive values; (c) Strengthen character; (d) Build Leadership and social competence; (e) Foster an appreciation for identity, culture and the environment. (2) Government will ensure that comprehensive policies and institutional frameworks that support young citizens throughout the life cycle are multi-sectoral, coordinated, cohesive, and resourced to ensure a seamless transition to adulthood. (3) An optimal ecology (home, school, community) that's nurturing, supportive and provides a positive climate for young people to grow up healthy, caring and responsible
Sports: (1) to ensure Belizeans have greater access to sporting facitlities for participating in sports for leisure, for health and for self-actualization. (2) to ensure sports development from the base with a focus on children and young people as basis for promoting healthy lifestyles and developing performance in sports nationally, regionally and internationally; (3) to contribute to the socio-economic wellbeing of Belize through properly organized sporting disciplines that follow the rule of law
National Library Service: (1) Acquire and organize a well-balanced and broad collection in various formats, representing a variety of viewpoints. (2) Provide useful, current information sources for individuals, businesses, and other users. (3) Ensure that the collection reflects the priorities in the current strategic plan. (4) Make the collection freely available to everyone, bearing in mind that the freedom of library users to read, view, and listen should be upheld

| PROGRAMME EXPENDITURE SUMMARY |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| No. | Programme | 2015/16 Actual | 2016/17 Actual | 2017/18 <br> Budget <br> Estimate | $2017 / 18$ <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward <br> Estimate |
| 041 | STRATEGIC MANAGEMENT AND ADMINISTRATION | \$27,445,211 | \$26,436,138 | \$27,124,625 | \$27,540,834 | \$33,098,495 | \$34,394,553 | \$34,579,234 |
|  | Recurrent Expenditure | \$16,127,734 | \$18,464,397 | \$21,038,158 | \$20,275,352 | \$21,540,382 | \$22,743,940 | \$22,928,621 |
|  | Capital II Expenditure | \$5,996,319 | \$3,286,217 | \$1,686,467 | \$2,440,948 | \$1,631,000 | \$1,693,500 | \$1,693,500 |
|  | Capital III Expenditure | \$5,321,159 | \$4,685,523 | \$4,400,000 | \$4,824,534 | \$9,927,113 | \$9,957,113 | \$9,957,113 |
| 042 | PRE-PRIMARY AND PRIMARY EDUCATION | \$120,397,080 | \$121,655,525 | \$124,627,584 | \$126,431,034 | \$126,341,706 | \$129,100,229 | \$131,940,992 |
|  | Recurrent Expenditure | \$120,397,080 | \$121,655,525 | \$124,627,584 | \$126,431,034 | \$126,341,706 | \$129,100,229 | \$131,940,992 |
|  | Capital II Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | Capital III Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 043 | SECONDARY EDUCATION | \$79,247,870 | \$80,645,024 | \$84,517,900 | \$83,736,302 | \$84,448,185 | \$84,512,783 | \$84,570,666 |
|  | Recurrent Expenditure | \$79,247,870 | \$80,645,024 | \$84,517,900 | \$83,736,302 | \$84,448,185 | \$84,512,783 | \$84,570,666 |
|  | Capital II Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | Capital III Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 044 | TERTIARY EDUCATION | \$25,269,109 | \$25,252,507 | \$28,420,239 | \$28,239,306 | \$26,184,350 | \$26,229,920 | \$26,272,204 |
|  | Recurrent Expenditure | \$25,269,109 | \$25,252,507 | \$28,420,239 | \$28,239,306 | \$26,184,350 | \$26,229,920 | \$26,272,204 |
|  | Capital II Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | Capital III Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 045 | NATIONAL LIBRARY SERVICES | \$2,865,386 | \$2,861,525 | \$2,988,366 | \$2,988,365 | \$3,021,811 | \$3,021,811 | \$3,021,811 |
|  | Recurrent Expenditure | \$2,865,386 | \$2,861,525 | \$2,988,366 | \$2,988,365 | \$3,021,811 | \$3,021,811 | \$3,021,811 |
|  | Capital II Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | Capital III Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 046 | YOUTH SUPPORT SERVICES | \$2,291,991 | \$3,099,238 | \$3,056,728 | \$3,060,464 | \$3,135,843 | \$3,232,344 | \$3,307,803 |
|  | Recurrent Expenditure | \$2,291,991 | \$2,789,016 | \$2,741,128 | \$2,703,397 | \$2,870,243 | \$2,916,744 | \$2,992,203 |
|  | Capital II Expenditure | \$0 | \$310,223 | \$315,600 | \$357,067 | \$265,600 | \$315,600 | \$315,600 |
|  | Capital III Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 047 | SPORTS DEVELOPMENT | \$1,300,002 | \$2,782,913 | \$2,607,915 | \$2,320,342 | \$2,500,676 | \$2,605,766 | \$2,605,766 |
|  | Recurrent Expenditure | \$1,300,002 | \$1,534,761 | \$2,082,914 | \$1,976,648 | \$2,105,676 | \$2,105,676 | \$2,105,676 |
|  | Capital II Expenditure | \$0 | \$1,248,152 | \$525,001 | \$343,694 | \$395,000 | \$500,090 | \$500,090 |
|  | Capital III Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 048 | NATIONAL INSTITUTE OF CULTURE AND HISTORY (NICH) | \$2,555,810 | \$2,647,400 | \$2,758,400 | \$2,997,983 | \$2,758,400 | \$2,778,200 | \$2,798,584 |
|  | Recurrent Expenditure | \$2,555,810 | \$2,647,400 | \$2,758,400 | \$2,997,983 | \$2,758,400 | \$2,778,200 | \$2,798,584 |
|  | Capital II Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | Capital III Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 049 | NATIONAL ARCHIVES AND RECORDS MANAGEMENT | \$1,165,222 | \$1,235,967 | \$1,566,834 | \$1,312,230 | \$1,568,726 | \$1,605,918 | \$1,610,807 |
|  | Recurrent Expenditure | \$1,094,761 | \$1,101,524 | \$1,509,334 | \$1,266,578 | \$1,526,226 | \$1,548,418 | \$1,553,307 |
|  | Capital II Expenditure | \$70,461 | \$134,443 | \$57,500 | \$45,652 | \$42,500 | \$57,500 | \$57,500 |
|  | Capital III Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  |  |  |  |  |  |  |  |  |
| TOTAL | BUDGET CEILING | \$262,537,682 | \$266,616,237 | \$277,668,591 | \$278,626,861 | \$283,058,192 | \$287,481,524 | \$290,707,867 |
| Recu | nt Expenditure | \$251,149,743 | \$256,951,680 | \$270,684,023 | \$270,614,966 | \$270,796,979 | \$274,957,721 | \$278,184,064 |
| Capit | 1 Expenditure | \$6,066,781 | \$4,979,034 | \$2,584,568 | \$3,187,361 | \$2,334,100 | \$2,566,690 | \$2,566,690 |
| Capit | II Expenditure | \$5,321,159 | \$4,685,523 | \$4,400,000 | \$4,824,534 | \$9,927,113 | \$9,957,113 | \$9,957,113 |




| PROGRAMME PERFORMANCE INFORMATION |  |
| :--- | :--- |
| Key Programme Strategies/Activities for 2017/18 | Achievements 2017/18 |
| Monitor and support the provision of educational services at all levels of the <br> system through the work of Central Administrative Units, Service Areas <br> and District Education Centres <br> Engage consultants and Ministry personnel in the development and <br> implementation of several initiatives related to the Belize Education Sector <br> Strategy, the Growth and Sustainable Development Strategy and regional <br> and international mandates | Oversaw the delivery of educational services by more than <br> teachers in approximately 600 educational institutions countrywide. <br> Facilitated access to education for over 106,000 students country-wide | | Completed concept paper for the establishment of the Belize |
| :--- |
| Qualifications and Quality Assurance Authority (BQQAA) |

Key Programmes Strategies/Activities for 2018/19 (aimed at improving performance)
Improve the efficiency and effectiveness of the Ministry of Education by providing supervision and support, including professional development opportunities, to the Ministry's technical and administrative staff. [GSDS:NC 1.6 / BESS:PO3]
Improve the quality of education at the pre-primary, primary and secondary levels by establishing content standards, learning outcomes and guidelines and training for their use by teachers and principals in the development and organization of their school curriculum. [GSDS:NC 1.6, 2.7/ BESS: PO2]

Improve the quality of VoTech education and training by monitoring and supporting institutions to ensure that programs and instructors meet industry and regional standards for certification under the Caribbean Vocational Qualifications (CVQ) framework. [GSDS:NC 1.6, 1.6.1, 1.6.2/ BESS:PO2, 3]

Improve the quality of education by establishing standards and mechanisms for the assessment and accreditation of institutions and programs through the proposed Belize Qualifications and Quality Assurance Authority (BQQAA). [GSDS:NC 1.6, 1.6.1/ BESS:PO2, 3]
Improve the quality of the teaching force by monitoring and supporting the adoption of standards for teaching and teacher education programs, teacher educators and teacher education institutions and providing opportunities for certification and continuous professional development of teachers and principals. [GSDS:NC 1.6, 2.2/ BESS:PO2, 3]
Improve the quality of schools (including teaching, learning and school leadership) by conducting school supervision and inspection exercises to evaluate, monitor and support schools and school improvement efforts. [GSDS:NC 1.6/ BESS:PO2, 3]
Improve educational opportunities for vulnerable children, including those with disabilities by training teachers to assist students with disabilities, establishing early identification and response systems (e.g. screening, referral systems, psychosocial interventions and financial aid) to assist students who are in need and at risk of dropping out of school. [GSDS:NC 1.6, 2.2, 4.2/ BESS:PO1, 2, 3]
Monitor and evaluate the extent to which students achieve established learning outcomes by developing and/or administering standardized national and regional examinations, analysing and reporting results and assisting schools in interpreting results to inform improvement efforts. [GSDS:NC 1.6, 2.2, 4.2/ BESS:PO2, 3]

Continually Improve the system of education by collecting, analyzing and pubishing education data and using results for further research, program evaluation, education planning and policy formulation. [GSDS:NC 1.6, 1.6.1, 2.2, 2.7, 4.2/ BESS:PO3]

[^1]| KEY PERFORMANCE INDICATORS | 2015/16 Actual | 2016/17 Actual | 2017/18 <br> Budget <br> Estimate | $2017 / 18$ <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward <br> Estimate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Output Indicators (Measures what has been/will be produced or delivered by the programme) |  |  |  |  |  |  |  |
| Training of Education Officers (EOs) in key content and skill areas |  |  | Training of EOs in Monitoring and Evaluation and Education Regulations | Training of EOs in Monitoring and Evaluation and Education Regulations | Training of EOs in Policy Development and Early Childhood Education | Training of EOs in Curriculum Development and Special Education | Training of EOs in Leadership and Literacy |
| Revision, development+A1850 and implementation of national curriclum |  | revised primary curriculum documents produced | revised <br> primary <br> curriculum <br> piloted | revised <br> primary <br> curriculum <br> piloted | revised <br> primary <br> curriculum <br> implemented <br> in all primary <br> schools | revised early childhood and secondary curriculum documents produced | revised early childhood and secondary curriculum piloted |
| \% of ITVETs audited for CVQ certification readiness |  |  | 33.0\% | 33.0\% | 66.0\% | 100.0\% |  |
| Establishment of the Belize Qualifications and Quality Assurance Authority (BQQAA) |  |  | BQQAA concept paper completed | BQQAA concept paper completed | BQQAA legislation enacted | BQQAA established | BQQAA fully operational |
| \% of qualified pre-school teachers | 39.0\% | 39.3\% | 45.0\% | 45.0\% | 50.0\% | 55.0\% | 60.0\% |
| \% of qualified primary school teachers | 72.9\% | 75.0\% | 80.0\% | 80.0\% | 85.0\% | 90.0\% | 95.0\% |
| \% of qualified secondary school teachers | 44.1\% | 49.9\% | 55.0\% | 55.0\% | 60.0\% | 65.0\% | 70.0\% |
| \% of primary schools completing training in | 23\% | 44\% | 60\% | 60\% | 70\% | 80\% | 90\% |
| Training of Diagnosticians and Specialists in Special Education |  |  | development and approval of Special Education training program | development and approval of Special Education training program | implementation of Special Education training program | 30 certified diagnosticians and intervention specialists |  |
| Production of education statistical reports | reports published | reports published | reports published | reports published | reports published | reports published | reports published |
| Outcome Indicators (Measures the planned or achieved outcomes or impacts of the programme and/or the effectiveness of the programme) |  |  |  |  |  |  |  |
| Primary school repetition rate | 6.0\% | 5.9\% | 5.7\% | 5.7\% | 5.5\% | 5.3\% | 5.1\% |
| Primary school dropout rate | 0.8\% | 0.7\% | 0.7\% | 0.7\% | 0.6\% | 0.6\% | 0.5\% |
| high school repetition rate | 6.0\% | 6.5\% | 6.3\% | 6.3\% | 6.0\% | 5.8\% | 5.5\% |
| high school dropout rate | 5.8\% | 6.8\% | 6.3\% | 6.3\% | 5.8\% | 5.3\% | 4.8\% |
| $\%$ of sitters with adequate or above performance on PSE | 70.4\% | 72.1\% | 73.8\% | 73.8\% | 75.6\% | 77.5\% | 79.3\% |
| \% of CSEC Examination Entries earning satisfactory scores (Grades I,II and III) | 68.3\% | 69.9\% | 71.5\% | 71.5\% | 73.2\% | 74.9\% | 76.7\% |


| PROGRAMME: |  | PRE-PRIMARY AND PRIMARY EDUCATION |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAMME OBJECTIVE: |  | To facilitate equitable access to pre-primary and primary education for all Belizean children |  |  |  |  |  |  |
| PROGRAMME EXPENDITURE BY ECONOMIC CLASSIFICATION |  |  |  |  |  |  |  |  |
| RECURRENT EXPENDITURE |  |  |  |  |  |  |  |  |
| SH No. Item Details of Expenditure |  | $2015 / 16$ Actual 2016/17 Actual |  | 2017/18 <br> Budget <br> Estimate | $2017 / 18$ <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward <br> Estimate |
| 30 PERSONAL EMOLUMENTS |  | \$111,336,631 | \$112,044,579 | \$114,747,157 | \$116,400,940 | \$115,905,918 | \$118,664,441 | \$121,505,204 |
| 1 | Salaries | \$105,702,908 | \$106,605,636 | \$108,506,654 | \$110,453,347 | \$109,570,684 | \$112,303,295 | \$115,117,496 |
| 2 | Allowances | \$2,424,764 | \$2,327,487 | \$1,909,400 | \$2,081,692 | \$2,160,420 | \$2,160,420 | \$2,160,420 |
|  | Wages (Unestablished Staff) | \$19,820 | \$3,419 | \$1,099,929 | \$463,904 | \$1,036,515 | \$1,062,427 | \$1,088,989 |
| 4 | Social Security | \$3,189,139 | \$3,108,037 | \$3,227,934 | \$3,135,196 | \$3,138,299 | \$3,138,299 | \$3,138,299 |
| 5 | Honorarium | \$0 | \$0 | \$3,240 | \$266,800 | \$0 | \$0 |  |
| 31 TRAVEL | AND SUBSISTENCE | \$19,411 | \$19,812 | \$35,760 | \$29,637 | \$36,660 | \$36,660 | \$36,660 |
|  | Subsistence Allowance | \$14,840 | \$13,763 | \$35,760 | \$24,993 | \$35,760 | \$35,760 | \$35,760 |
|  | Other Travel Expenses | \$4,572 | \$6,049 |  | \$4,644 | \$900 | \$900 | \$900 |
|  |  | \$96,724 | \$118,674 | \$160,545 | \$125,891 | \$164,987 | \$164,987 | \$164,987 |
| 40 MATERIAL AND SUPPLIES |  | \$19,784 | \$16,641 | \$15,239 | \$13,621 | \$14,034 | \$14,034 | \$14,034 |
| Medical Supplies |  | \$621 | \$403 | \$627 | \$284 | \$637 | \$637 | \$637 |
| 4 Uniforms |  | \$3,831 | \$6,487 | \$3,050 | \$1,475 | \$3,050 | \$3,050 | \$3,050 |
| 5 Household Sundries |  | \$15,809 | \$19,307 | \$9,911 | \$11,230 | \$9,411 | \$9,411 | \$9,411 |
| 6 Food |  | \$36,875 | \$27,224 | \$51,700 | \$33,239 | \$52,554 | \$52,554 | \$52,554 |
| 11 Production Supplies |  | \$0 | \$0 | \$10,500 | \$4,375 | \$10,500 | \$10,500 | \$10,500 |
| 12 School Supplies |  | \$7,183 | \$18,363 | \$36,715 | \$36,610 | \$37,456 | \$37,456 | \$37,456 |
| 14 Computer Supplies |  | \$3,409 | \$13,302 | \$7,083 | \$5,316 | \$11,419 | \$11,419 | \$11,419 |
| 15 Office Equipment |  | \$9,212 | \$16,536 | \$2,420 | \$10,034 | \$2,625 | \$2,625 | \$2,625 |
| 26 | Miscellaneous | \$0 | \$410 | \$23,300 | \$9,706 | \$23,300 | \$23,300 | \$23,300 |
|  |  | \$7,191,204 | \$7,954,570 | \$7,426,956 | \$7,715,386 | \$7,979,704 | \$7,979,704 | \$7,979,704 |
| 41 OPERATING COSTS |  | \$6,406 | \$0 | \$14,472 | \$6,030 | \$0 | \$0 |  |
| 2 Advertising |  | \$0 | \$0 | \$10,300 | \$4,294 | \$10,300 | \$10,300 | \$10,300 |
| 3 Miscellaneous |  | \$127,612 | \$86,662 | \$65,700 | \$85,399 | \$65,700 | \$65,700 | \$65,700 |
| 4 School Transportation |  | \$7,057,187 | \$7,867,571 | \$7,301,484 | \$7,604,432 | \$7,853,704 | \$7,853,704 | \$7,853,704 |
| 9 | Conferences and Workshops | \$0 | \$337 | \$35,000 | \$15,231 | \$50,000 | \$50,000 | \$50,000 |
|  |  | \$125,413 | \$135,689 | \$148,970 | \$126,130 | \$150,097 | \$150,097 | \$150,097 |
| 42 MAINTENANCE COSTS ${ }_{1}$ Maintenance of Buildings |  | \$89,906 | \$112,988 | \$94,550 | \$89,820 | \$95,445 | \$95,445 | \$95,445 |
| 2 Maintenance of Grounds |  | \$25,583 | \$15,671 | \$27,390 | \$19,626 | \$27,352 | \$27,352 | \$27,352 |
| 3 Furniture and Equipment |  | \$277 | \$1,327 | \$2,420 | \$1,328 | \$2,400 | \$2,400 | \$2,400 |
| 4 Vehicles |  | \$9,329 | \$5,703 | \$10,550 | \$9,500 | \$10,730 | \$10,730 | \$10,730 |
|  | Vehicle Parts | \$318 | \$0 | \$14,060 | \$5,856 | \$14,170 | \$14,170 | \$14,170 |
| 43 TRAINING |  | \$6,974 | \$6,899 | \$31,100 | \$14,980 | \$31,100 | \$31,100 | \$31,100 |
|  | Course Costs | \$0 | \$0 | \$3,400 | \$1,419 | \$3,400 | \$3,400 | \$3,400 |
| 2 Fees \& Allowances |  | \$0 | \$0 | \$10,500 | \$4,375 | \$10,500 | \$10,500 | \$10,500 |
| 5 Miscellaneous |  | \$6,974 | \$6,899 | \$17,200 | \$9,186 | \$17,200 | \$17,200 | \$17,200 |
| 46 PUBLIC UTILITIES |  | \$47,054 | \$24,278 | \$51,600 | \$43,777 | \$51,600 | \$51,600 | \$51,600 |
| 2 Gas (Butane) |  | \$934 | \$1,019 | \$1,760 | \$1,424 | \$1,760 | \$1,760 | \$1,760 |
| 3 Water |  | \$0 | \$0 | \$1,840 | \$769 | \$1,840 | \$1,840 | \$1,840 |
| ${ }_{50} \stackrel{4}{4}$ GRANTS ${ }^{\text {Telepho }}$ |  | \$46,120 | \$23,259 | \$48,000 | \$41,584 | \$48,000 | \$48,000 | \$48,000 |
|  |  | \$1,573,669 | \$1,351,026 | \$2,025,496 | \$1,974,293 | \$2,021,640 | \$2,021,640 | \$2,021,640 |
| 1 Individuals |  | \$552,036 | \$448,704 | \$756,238 | \$701,855 | \$788,382 | \$788,382 | \$788,382 |
|  | Organizations | \$618,065 | \$560,623 | \$998,100 | \$914,202 | \$962,100 | \$962,100 | \$962,100 |
| 3 | Institutions | \$403,568 | \$341,699 | \$271,158 | \$358,237 | \$271,158 | \$271,158 | \$271,158 |
| TOTAL RECURRENT EXPENDITURE |  | \$120,397,080 | \$121,655,525 | \$124,627,584 | \$126,431,034 | \$126,341,706 | \$129,100,229 | \$131,940,992 |
| STAFFING RESOURCES |  |  |  |  |  |  |  |  |
| Positions |  | $2015 / 16$ Actual 2016/17 Actual |  | 201718 | 2017118 | 2018/19 | $2019 / 20$ | 2020121 |
|  |  | Budget | Revised | Budget | Forward | Forward |
|  |  |  |  |  |  |  |
|  |  |  |  |  | 3639 | 3639 | ${ }^{2}$ |  |  |  |
| ( ${ }^{\text {Techatical/Erant Line Services }}$ |  |  |  | 3639 | 3639 | 3639 | 3685 | 3685 | 3685 | 3685 0 |
| Non-Established <br> Statutory Appointments |  | 65 | 65 | 65 | 65 | 65 | 65 | 65 |
|  |  |  | 0 | - | 0 | 0 | 0 |  |
| TOTAL STAFFING |  | 3704 | 3704 | 3704 | 3752 | 3752 | 3752 | 37 |
| PROGRAMME PERFORMANCE INFORMATION |  |  |  |  |  |  |  |  |
| Key Programme Strategies/Activities for $2017 / 18$ |  |  |  | Achievements 2017118 |  |  |  |  |
| Provide salary and institutional grants to government, grant-aided and specially assisted pre-primary and primary schools to facilitate access to pre-primary and primary education |  |  |  | Over $\$ 120,000,000$ provided in grants to government and grant-aided preschools and primary schools, as well as several specially assisted preprimary and primary institutions |  |  |  |  |
| Provide school transportation services, school meals and free textbooks to facilitate access to pre-primary and primary education |  |  |  | Enrolment of approximately 7,500 preschoolers and 67,000 primary school students country-wide |  |  |  |  |
| Key Programmes Strategies/Activities for 2018819 (aimed at improving performance) |  |  |  |  |  |  |  |  |
| Continue to provide grants to government, grant-aided and specially assisted pre-primary and primary schools to further increase access to pre-primary and primary education. [GSDS:NC 1.6, 2.2, 4.2/ BESS:PO1] |  |  |  |  |  |  |  |  |
| Continue to provide school transportation services, school meals and free textbooks to further increase access primary education. [GSDS:NC 1.6, 2.2, 4.2/ BESS:PO1] |  |  |  |  |  |  |  |  |
| Increase the number of preschools and primary classrooms to further increase access to pre-primary and primary education. [GSDS:NC 1.6, 2.2, 4.2/ BESS:PO1] |  |  |  |  |  |  |  |  |
| Monitor and evaluate the system for financing pre-primary and primary schools to improve economy, efficiency and effectiveness. [GSDS:NC 1.6, 2.2, 4.2/ BESS:PO1] |  |  |  |  |  |  |  |  |
| KEY PERFORMANCE INDICATORS <br> Output Indicators (Measures what has been/w |  | $2015 / 16$ Actual 2016/17 Actual |  | 2017/18 <br> Budget <br> Estimate | $2017 / 18$ <br> Revised <br> Estimate | $\begin{aligned} & \hline 2018 / 19 \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward <br> Estimate |
|  |  | Output Indicators (Measures what has been/will be produced or delivered by the programme) |  |  |  |  |  |  |
| Number of government-owned preschools |  |  |  |  |  |  |  |  |
| No. of government-owned primary schools |  |  |  |  |  |  |  |  |
| \% gov. \& grant-aided primary schools served by the National Free Textbook Program |  |  |  |  |  |  |  |  |
| Number of Preschools |  | 225 | 231 | 237 | 237 | 243 | 250 | 257 |
| Number of Primary School classrooms |  |  | 3,310 | 3,342 | 3,342 | 3,374 | 3,406 | 3,438 |
| Number of registered SEN children |  |  |  |  |  |  |  |  |
| Number of students served by the National School Nutrition Program |  |  |  |  |  |  |  |  |
| Outcome Indicators (Measures the planned or achieved outcomes or impacts of the programme and/or the effectiveness of the programme) |  |  |  |  |  |  |  |  |
| (1) |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| $\%$ of children in first grade of primary who |  |  |  |  |  |  |  |  |
| Primary school net attendance ratio |  | 96.3\% | 96.5\% | 96.8\% | 96.8\% | 97.0\% | 97.3\% | 82.3.5\% |
| Preschool Enrolment |  |  |  |  |  |  |  |  |
| Primary School Enrolment |  |  |  |  |  |  |  |  |
| Primary School Repetition Rate |  |  |  |  |  |  |  |  |
| Primary School Dropout Rate <br> Primary School Completion Rate <br> Note: 2015/16 Actual MICS 2015; 2016-20 based on projections from MICS 2011-2015 |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |


| PROGRAMME: |  | SECONDARY EDUCATION |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAMME OBJECTIVE: |  | To facilitate equitable access to secondary education and skills training for both adolescent and adult learners |  |  |  |  |  |  |
| PROGRAMME EXPENDITURE BY ECONOMIC CLASSIFICATION |  |  |  |  |  |  |  |  |
| RECURRENT EXPENDITURE |  |  |  |  |  |  |  |  |
| SH No. Item | Details of Expenditure | 2015/16 Actual 2 | 016/17 Actual | 2017/18 <br> Budget <br> Estimate | 2017/18 <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward <br> Estimate |
| 30 PERSONAL EMOLUMENTS |  | \$3,106,310 | \$3,228,491 | \$3,357,411 | \$3,338,610 | \$3,407,278 | \$3,471,876 | \$3,529,759 |
| 1 | Salaries | \$3,003,549 | \$3,130,032 | \$2,151,316 | \$2,755,434 | \$1,615,445 | \$1,653,392 | \$1,690,213 |
| 2 | Allowances | \$2,700 | \$3,071 | \$4,500 | \$5,377 | \$4,500 | \$4,500 | \$4,500 |
| 3 | Wages (Unestablished Staff) | \$4,473 | \$449 | \$1,000,424 | \$438,131 | \$1,594,115 | \$1,620,682 | \$1,641,744 |
| 4 | Social Security | \$95,589 | \$94,939 | \$104,290 | \$99,298 | \$103,622 | \$103,706 | \$103,706 |
| 5 | Honorarium | \$0 | \$0 | \$1,200 | \$500 | \$0 | \$0 | \$0 |
| 7 | Overtime | \$0 | \$0 | \$95,681 | \$39,870 | \$89,596 | \$89,596 | \$89,596 |
| 31 TRAVEL AND SUBSISTENCE |  | \$36,784 | \$31,600 | \$80,153 | \$49,083 | \$52,355 | \$52,355 | \$52,355 |
| 1 | Transport Allowance | \$0 | \$0 | \$0 | \$0 | \$900 | \$900 | \$900 |
| 2 | Mileage Allowance | \$0 | \$0 | \$12,225 | \$6,811 | \$7,735 | \$7,735 | \$7,735 |
| 3 | Subsistence Allowance | \$12,783 | \$12,232 | \$34,480 | \$19,706 | \$26,180 | \$26,180 | \$26,180 |
| 4 | Foreign Travel | \$0 | \$0 | \$8,800 | \$3,669 | \$1,600 | \$1,600 | \$1,600 |
| 5 | Other Travel Expenses | \$24,001 | \$19,368 | \$24,648 | \$18,898 | \$15,940 | \$15,940 | \$15,940 |
| 40 MATERIAL AND SUPPLIES |  | \$219,396 | \$248,212 | \$353,529 | \$244,980 | \$346,353 | \$346,353 | \$346,353 |
| 1 Office Supplies |  | \$30,014 | \$41,969 | \$65,878 | \$63,028 | \$56,990 | \$56,990 | \$56,990 |
| 2 Books \& Periodicals |  | \$1,789 | \$2,881 | \$12,200 | \$7,113 | \$9,502 | \$9,502 | \$9,502 |
| 3 Medical Supplies |  | \$1,383 | \$1,453 | \$6,877 | \$2,866 | \$6,100 | \$6,100 | \$6,100 |
| 4 Uniforms |  | \$7,410 | \$13,238 | \$13,612 | \$5,667 | \$15,532 | \$15,532 | \$15,532 |
| 5 Household Sundries |  | \$53,399 | \$56,014 | \$39,798 | \$38,369 | \$43,993 | \$43,993 | \$43,993 |
| 6 Food |  | \$5,726 | \$2,637 | \$6,417 | \$3,829 | \$6,417 | \$6,417 | \$6,417 |
| 7 Spraying Supplies |  | \$1,241 | \$1,852 | \$2,650 | \$1,103 | \$2,333 | \$2,333 | \$2,333 |
| 8 Spares (Farm Equipment) |  | \$0 | \$991 | \$770 | \$322 | \$834 | \$834 | \$834 |
| 9 Animal Feed |  | \$6,401 | \$7,206 | \$7,680 | \$4,327 | \$10,619 | \$10,619 | \$10,619 |
| 10 Animal Pasture |  | \$0 | \$0 | \$2,910 | \$1,209 | \$1,282 | \$1,282 | \$1,282 |
| 11 Production Supplies |  | \$11,059 | \$13,999 | \$41,624 | \$22,039 | \$51,622 | \$51,622 | \$51,622 |
| 12 School Supplies |  | \$51,597 | \$34,804 | \$34,254 | \$27,573 | \$26,353 | \$26,353 | \$26,353 |
| 13 Building/Construction Suppli |  | \$15,754 | \$40,571 | \$32,968 | \$26,290 | \$36,995 | \$36,995 | \$36,995 |
| 14 Computer Supplies |  | \$21,950 | \$17,866 | \$21,622 | \$9,015 | \$21,429 | \$21,429 | \$21,429 |
| 15 Office Equipment |  | \$11,674 | \$12,731 | \$18,795 | \$13,287 | \$29,000 | \$29,000 | \$29,000 |
| 16 Laboratory Supplies |  | \$0 | \$0 | \$45,474 | \$18,944 | \$27,352 | \$27,352 | \$27,352 |
| 41 OPERATING COSTS |  | \$42,109 | \$25,390 | \$69,284 | \$45,027 | \$61,570 | \$61,570 | \$61,570 |
| 1 Fuel |  | \$19,623 | \$706 | \$11,808 | \$5,853 | \$10,939 | \$10,939 | \$10,939 |
| 2 Advertising |  | \$4,890 | \$1,300 | \$30,343 | \$16,068 | \$32,428 | \$32,428 | \$32,428 |
| 3 Miscellaneous |  | \$17,596 | \$23,384 | \$17,708 | \$18,331 | \$14,827 | \$14,827 | \$14,827 |
| 6 Mail Delivery |  | \$0 | \$0 | \$1,500 | \$625 | \$900 | \$900 | \$900 |
| 8 Garbage Disposal |  | \$0 | \$0 | \$1,850 | \$772 | \$600 | \$600 | \$600 |
| 9 Conferences and Workshops |  | \$0 | \$0 | \$6,075 | \$3,377 | \$1,875 | \$1,875 | \$1,875 |
| 42 MAINTENANCE COSTS |  | \$184,229 | \$185,259 | \$242,281 | \$170,239 | \$211,905 | \$211,905 | \$211,905 |
| 1 Maintenance of Buildings |  | \$113,661 | \$106,606 | \$82,526 | \$66,977 | \$88,109 | \$88,109 | \$88,109 |
| 2 Maintenance of Grounds |  | \$16,019 | \$18,877 | \$30,282 | \$22,357 | \$34,046 | \$34,046 | \$34,046 |
| 3 Furniture and Equipment |  | \$20,639 | \$12,671 | \$43,621 | \$22,357 | \$35,349 | \$35,349 | \$35,349 |
| 4 Vehicles |  | \$5,601 | \$10,048 | \$3,148 | \$5,114 | \$3,148 | \$3,148 | \$3,148 |
| 5 Computer Hardware |  | \$13,167 | \$28,592 | \$27,481 | \$24,471 | \$24,136 | \$24,136 | \$24,136 |
| 6 Computer Software |  | \$156 | \$660 | \$3,330 | \$1,654 | \$3,330 | \$3,330 | \$3,330 |
| 7 Laboratory Equipment |  | \$1,630 | \$0 | \$16,624 | \$6,922 | \$10,709 | \$10,709 | \$10,709 |
| 8 Other Equipment |  | \$8,025 | \$2,317 | \$11,535 | \$8,268 | \$4,040 | \$4,040 | \$4,040 |
| 9 Spares for Equipment |  | \$2,178 | \$5,488 | \$12,279 | \$6,995 | \$6,038 | \$6,038 | \$6,038 |
| 10 Vehicle Parts |  | \$3,153 |  | \$11,455 | \$5,123 | \$3,000 | \$3,000 | \$3,000 |
| 43 TRAINING |  | \$6,103 | \$9,331 | \$37,135 | \$20,485 | \$27,215 | \$27,215 | \$27,215 |
| 1 Course Costs |  | \$2,900 | \$5,050 | \$21,860 | \$9,106 | \$16,820 | \$16,820 | \$16,820 |
| 2 Fees \& Allowances |  | \$0 | \$450 | \$1,800 | \$750 | \$0 | \$0 | \$0 |
| 4 Scholarship and Grants |  | \$0 | \$0 | \$3,000 | \$1,250 | \$3,000 | \$3,000 | \$3,000 |
| 5 Miscellaneous |  | \$3,203 | \$3,831 | \$10,475 | \$9,379 | \$7,395 | \$7,395 | \$7,395 |
| 46 PUBLIC UTILITIES |  | \$209 | \$148 | \$1,936 | \$1,098 | \$4,194 | \$4,194 | \$4,194 |
| 2 Gas (Butane) |  | \$209 | \$148 | \$1,936 | \$1,098 | \$1,944 | \$1,944 | \$1,944 |
| 4 Telephone |  | \$0 | \$0 | \$0 | \$0 | \$2,250 | \$2,250 | \$2,250 |
| 48 CONTRACTS \& CONSULTANCIES |  | \$0 | \$0 | \$0 | \$0 | \$38,400 | \$38,400 | \$38,400 |
| 50 GRANTS |  | \$0 | \$0 | \$0 | \$0 | \$38,400 | \$38,400 | \$38,400 |
|  |  | \$75,652,729 | \$76,916,592 | \$80,376,171 | \$79,866,781 | \$80,298,916 | \$80,298,916 | \$80,298,916 |
| 1 Individuals |  | \$4,184,913 | \$3,878,404 | \$3,445,200 | \$3,049,470 | \$3,385,200 | \$3,385,200 | \$3,385,200 |
| 2 Organizations |  | \$561,228 | \$561,228 | \$561,228 | \$561,228 | \$567,509 | \$567,509 | \$567,509 |
| 18 GOB High Schools |  | \$30,529,552 | \$31,336,877 | \$32,531,428 | \$33,029,356 | \$32,531,428 | \$32,531,428 | \$32,531,428 |
| 19 Grant Aided High Schools |  | \$36,309,367 | \$36,955,567 | \$39,146,626 | \$39,014,793 | \$39,146,626 | \$39,146,626 | \$39,146,626 |
| 20 Special Assisted Schools |  | \$2,532,475 | \$2,955,684 | \$3,113,860 | \$2,977,503 | \$3,490,324 | \$3,490,324 | \$3,490,324 |
| 21 | Teacher Replacement Cost | \$1,535,195 | \$1,228,833 | \$1,577,829 | \$1,234,430 | \$1,177,829 | \$1,177,829 | \$1,177,829 |
|  |  | \$79,247,870 | \$80,645,024 | \$84,517,900 | \$83,736,302 | \$84,448,185 | \$84,512,783 | \$84,570,666 |
| TOTAL RECURRENT EXPENDITURE |  |  |  |  |  |  |  |  |
|  |  | STAFFING RESOURCES2015/16 Actual $2016 / 17$ Actual $2017 / 18$ |  |  |  |  |  |  |
| Positions |  |  |  |  | 2017118 | 2018/19 | 2019/20 | $2020 / 21$ |
|  |  |  |  | Budget Estimate | Revised Estimate | Budget <br> Estimate | Forward Estimate | Forward Estimate |
| Managerial/Executive |  | 10 | 10 | 10 | 10 | 10 | 10 | 10 |
| Technical/Front Line Services |  | 1614 | 1614 | 1614 | 1614 | 1614 | 1614 | 1614 |
| Administrative Support |  | 39 | 39 | 39 | 39 | 39 | 39 | 39 |
| Non-Established |  | 175 | 175 | 175 | 175 | 175 | 175 | 175 |
| Statutory Appointments |  | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL STAFFING |  | 1838 | 1838 | 1838 | 1838 | 1838 | 1838 | 1838 |

## PROGRAMME PERFORMANCE INFORMATION

| PROGRAMME PERFORMANCE INFORMATION |  |
| :--- | :--- |
| Key Programme Strategies/Activities for 2017/18 | Achievements 2017/18 |
| Provide salary and institutional grants to government, grant-aided and | Approximately \$80,000,000 provided to support delivery of educational |
| specially assisted secondary and VoTech institutions to facilitate access to |  |
| secondary and VoTech education and training | services at government and grant-aided high schools and ITVETS and <br> several specially assisted secondary and VoTech institutions |
| Provide financial assistance to secondary and TVET students to facilitate <br> access to secondary and VoTech education and training | Enrolment of over 22,000 students in secondary schools and over 700 <br> full-time students in technical/vocational institutions |
| Key Programmes Strategies/Activities for 2018/19 (aimed at improving performance) |  |

Continue to provide grants to government, grant-aided and specially assisted secondary schools and financial assistance to students to further increase access to secondary education. [GSDS:NC 1.6, 2.2, 4.2/ BESS:PO1]

Continue to provide grants to government, grant-aided and specially assisted VoTech institutions and financial assistance to students to further increase access to VoTech education and skills training. [GSDS:NC 1.6, 2.2, 4.2/ BESS:PO1]
Increase the number of secondary classrooms to to further increase access to secondary education. [GSDS:NC 1.6, 2.2, 4.2/ BESS:PO1]
Monitor and evaluate the system for financing secondary schools and VoTech institutions to improve economy, effciency and effectiveness. [GSDS:NC 1.6, 2.2, 4.2/ BESS:PO1]

| KEY PERFORMANCE INDICATORS | 2015/16 Actual 2016/17 Actual | $\begin{aligned} & \hline 2017118 \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | $2017 / 18$ <br> Revised <br> Estimate | $\begin{aligned} & \hline \text { 2018/19 } \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | $2019 / 20$ <br> Forward Estimate | $2020 / 21$ <br> Forward Estimate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Output Indicators (Measures what has been/will be produced or delivered by the programme) |  |  |  |  |  |  |
| \# of secondary classrooms | 741761 | 782 | 782 | 803 | 824 | 847 |
| Total school services grant to government and grant-aided secondary schools |  |  |  |  |  |  |
| Total grants to specially-assisted secondary schools |  |  |  |  |  |  |
| Number of government-owned secondary schools |  |  |  |  |  |  |
| Number of government-owned ITVETs |  |  |  |  |  |  |
| Number of lower socioeconomic students benefiting from additional financial support |  |  |  |  |  |  |
| Number of students benefiting from Examinations Financial Aid Program |  |  |  |  |  |  |
| Outcome Indicators (Measures the planned or achieved outcomes or impacts of the programme and/or the effectiveness of the programme) |  |  |  |  |  |  |
| Transition Rate from Primary to Secondary | 84.2\% 85.6\% | 87.0\% | 87.0\% | 88.4\% | 89.8\% | 91.2\% |
| Secondary Enrolment |  |  |  |  |  |  |
| Fulltime ITVET Enrolment | $684 \quad 723$ | 764 | 764 | 808 | 854 | 903 |
| Secondary School Net Attendance Ratio | 60.0\% 61.2\% | 62.3\% | 62.3\% | 63.5\% | 64.6\% | 65.8\% |
| Secondary Repetition Rate |  |  |  |  |  |  |
| Secondary Dropout Rate |  |  |  |  |  |  |
| Secondary Completion Rate |  |  |  |  |  |  |
| Average cost of school fees |  |  |  |  |  |  |
| Number of students sitting CXC (CSEC and CCSLC) Examinations |  |  |  |  |  |  |




Key Programmes Strategies/Activities for 2018/19 (aimed at improving performance)
To establish a training unit for BNLSIS staff located at the Turton Library on North Front street. This unit will address training needs across the service, offer training assistance to schools and government institutions, while establishing a means by which staff can be promoted within the library sector
The development of community libraries in regards to the infrastructure, extended opening hours and services provided to meet the community's high request to access information
The transitiong phase to e-services at all the branch and community libraries, items that will be needed to operate this service wil be internet services, computers, software, maintenance. In addition, e-services and self-services are changing many aspects of the way the library operates in this day and age
Encourage the development of school libraries especially in rural areas where there is no public library
All producers of information adhere to the Legal Deposit Law, thus increasing the National Collection. A 2-1 Publicize Legal Deposit Law Cultural information about Belize is documented and repatriated as appropriate
At-risk materials are identified and are conserved and digitized for long term preservation. A 5-2 Conserve and preserve at risk materials Income generating activities through structured library development fee for non-governmental agencies, e.g. Tropical Education Center, International Medical School. Branch libraries development of fund-raising activities. Donations requested from community. Project proposals for the development of libraries
Human Resource Development Plan will be instituted
Librarians will identify program policies needed
Advocate for Ministry position on the draft BNLSIS act submitted
Following full research, will be implemented
Input from Public and National Library, Information Technology, Institutional Development on new library initiatives
More trained para-professionals and librarians within the system
Ensure libraries have basic equipment at the minimum
Develop an ICT department
Ensure that staff acquire necessary computer skills to carried out job function
Ensure all branch libraries have WIFI access



Improve the employment outlook of youth by providing entrepreneurial training, mentoring and material and financial support for young people to start their own businesses

Improve the participation of youth in governance and leadership by selecting and training dynamic youth ambassadors to represent Belizean youth nationally and internationally

Improve the participation of youth in governance and leadership by providing training workshops for youth on the development of youth groups

Improve engagement of youth in positive and productive activities by providing training and recreational activities in each district
Improve the life skills and employment outlook of youth by continuing to manage and provide financial support to the National 4H Youth Development Center
Promote the services and activities of the Youth Services Department through youth week promotional activities such as media appearances and a National Youth Awards Ceremony
Improve the quality and relevance of services offered by Youth support services by holding stakeholder meetings on the National Youth Development Policy

In partnership with the National AlDS Commission and other partners our collaborative efforts reached 4,400 in testing and prevention information along with services
560 youth were engaged in 4 different types of computer literacy and skills development training
220 young persons received enterprise training and employment training and mentored in business development

200 young people were trained to be SDGs Ambassadors as part of WYC

10 youth groups

2400 youth were engaged training and recreational activities in the districts
30 young persons engaged over 10 months period focusinging on skills development and agriculture, agri processing and entreprenurship

Over 500 persons engaged as part of the National Youth Awards ceremony.

20 youth Stakeholders engaged with Professor Henry Charles as part of a mapping exercise of the youth development environment

Key Programmes Strategies/Activities for 2018/19 (aimed at improving performance)
Enhance the quality of life and sustainable livelihood opportunities for adolescents and young people (CYDAP); reduce youth poverty, inequality, and hunger; promote decent work and inclusive economic growth (Horizon 2030 Vision, WPAY, SDGs)
Enable the Creation of Protective Environments; Foster Adolescent and Youth Resilience (CYDAP)
Young people have access to youth-friendly holistic health and well-being programs. Healthy and engaged youth with increased access to information (SDG Goal 3)
Provide equality of access to the arts and prioritize the removal of economic, geographical, educational and social barriers to youth participation (SDG Goals 4, 5, 8 \& 10)
Develop integrated policies, programs and effective stakeholder partnerships to create an enabling environment for positive youth development in Belize. (SDG Goal 16)
Enhance youth awareness of and active participation in matters related to climate change and environmental sustainability, generally. (SDG Goal 16)

| KEY PERFORMANCE INDICATORS | 2015/16 Actual 2016/17 Actual | 2017118 <br> Budget <br> Estimate | $2017 / 18$ <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward Estimate | $2020 / 21$ <br> Forward <br> Estimate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Output Indicators (Measures what has been/will be produced or delivered by the programme) |  |  |  |  |  |  |
| Number of district councils established | 0 | 0 | 0 | 6 | 6 | 12 |
| Number of community project leadership training sessions | 0 | 16 | 18 | 24 | 35 | 64 |
| Number of career seminars held | 0 | 0 | 0 | 18 | 24 | 24 |
| No.of Financial Literacy training sessions | 0 | 14 | 15 | 46 | 65 | 87 |
| Number of districts in which at-risk school programs are available | 6 | 6 | 6 | 6 | 6 | 6 |
| Number of Sexual and Reproductive Health Workshops held | 27 | 48 | 48 | 48 | 48 | 48 |
| No. of IT Computer Training courses held | 10 | 15 | 25 | 25 | 58 | 67 |
| Number of Entrepreneurship Training sessions held | 18 | 30 | 45 | 60 | 65 | 65 |
| Number of Youth Ambassadors selected | 2 | 2 | 2 | 2 | 2 | 2 |
| Number of Youth group development workshops held | 6 | 12 | 25 | 48 | 48 | 48 |
| Number of district-level training and recreational activities held | 16 | 16 | 24 | 35 | 57 | 69 |
| Number of youths starting 4H program | 30 | 35 | 32 | 50 | 50 | 50 |
| Number of youths starting National Youth Cadet Services Corps | 45 | 60 | 55 | 60 | 60 | 60 |
| Number of promotional activities held | 5 | 7 | 14 | 25 | 68 | 96 |
| Number of Stakeholder meetings held | 0 | 2 | 2 | 4 | 8 | 12 |
| Outcome Indicators (Measures the planned or achieved outcomes or impacts of the programme and/or the effectiveness of the programme) |  |  |  |  |  |  |
| Number of youth-led programs sponsored by youth councils | 0 | 0 | 0 | 60 | 80 | 100 |
| Number of youth trained in community project leadership | 200 | 430 | 325 | 560 | 875 | 1350 |
| No. of students attending job readiness seminars | 350 | 475 | 357 | 750 | 1210 | 1850 |
| Number of out-of-school youth trained in financial literacy training | 0 | 79 | 120 | 290 | 480 | 960 |
| Number of students benefiting from at-risk prevention program | 55 | 64 | 75 | 135 | 220 | 290 |
| Number of out-of-school youths participating in Sexual and Reproductive Health Workshops | 100 | 300 | 312 | 550 | 670 | 800 |
| Number of youth completing IT Computer Training courses | 85 | 160 | 180 | 420 | 569 | 790 |
| Number of youth trained in entrepreneurship | 200 | 200 | 260 | 360 | 600 | 900 |
| Number of national and international representations made by youth ambassadors | 4 | 6 | 3 | 5 | 7 | 7 |
| Number of young persons trained in youth group development | 85 | 140 | 145 | 255 | 360 | 790 |
| Number of young persons participating in districtlevel training and recreational activities | 1500 | 1780 | 1850 | 1900 | 2480 | 3100 |
| Number of youths completing 4 H program | 35 | 50 | 35 | 50 | 50 | 50 |
| Number of youths completing National Youth Cadet Services Corps | 60 | 60 | 55 | 60 | 60 | 60 |
| Number of persons reached through promotional activities | 5,650 | 7,600 | 5,400 | 14,050 | 14,600 | 16,800 |
| No. of stakeholders participating in meetings | 90 | 125 | 125 | 155 | 185 | 185 |





| PROGRAMME PERFORMANCE INFORMATION |  |
| :--- | :--- |
| Key Programme Strategies/Activities for 2017/18 | Achievements 2017/18 |
| $\begin{array}{l}\text { Enhance the Records and Information Management System of the } \\ \text { Government of Belize }\end{array}$ | $\begin{array}{l}\text { Restructured management systems in six (6) departments, provided } \\ \text { assistance in preservation of records at Attonery's General Office. } \\ \text { Provided records management training for the Clerical and Clerical } \\ \text { Promotional Classes }\end{array}$ |
| $\begin{array}{l}\text { Strengthen existing and form new partners to benefit from technical training } \\ \text { and exchange programs }\end{array}$ | $\begin{array}{l}\text { Five (5) officers were trained in Records Management, three (3) officers } \\ \text { were trained in Preventative Preservation, one (1) officer in Wifi security } \\ \text { and three (3) officers attended international conferences and } \\ \text { workshopsand established networking with ICA, EBAM and strenthen } \\ \text { existing ties with CARBICA }\end{array}$ |
| Promote public awareness of the importance of the country's records and |  |
| Promote research on Belizean history |  |
| Spanish Records on the Battle of St. George's Caye. Promote the Study |  |
| of Belizean History through the launch of first BARS Annual Lecture |  |$\}$| Series in PG Town. Organized tours for students and showcased two (2) |
| :--- |
| exhibits [CEMO Symopsium and Belmopan Day]. Collaborated with the |
| National Library Service in Pg with the hosting of their lecture series |

Key Programmes Strategies/Activities for 2018/19 (aimed at improving performance)
Training and Professional Development
Improvement of archival and public sector records management Establishment of Digitization Unit
Development of 2019-2022 Strategic Plan, of which a Public Sector Electronic Records Managemant System is a key component Acquisition for immediate additional rental for Archival and Public Sector Records Storage and land for future construction of a Record Center and Archives Designed Building
Management of daily affairs and the effective implentation of the BARS Act (2004) with the assistance of the Archives Advisory Board Acquisition of Vehicles

| KEY PERFORMANCE INDICATORS | 2015/16 Actual 2016/17 Actual | 2017/18 Budget Estimate | 2017/18 <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | 2020/21 <br> Forward <br> Estimate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Output Indicators (Measures what has been/will be produced or delivered by the programme) |  |  |  |  |  |  |
| Number of agencies visited | 7 | 10 | 6 |  |  |  |
| Number of archival records appraised | 4,000 | 2,000 | 6,600 |  |  |  |
| Number of public sector records appraised | 200 | 300 | 450 |  |  |  |
| Number of records catalogued | 8,000 | 9,000 | 9,236 |  |  |  |
| Number of records processed | 200 | 1,000 | 6,552 |  |  |  |
| Number of records scanned | 1,500 | 1,800 | 2,321 |  |  |  |
| Number of databases created | 6 | 10 | 2 |  |  |  |
| Number of records digitized | 5,200 | 5,500 | 2,000 |  |  |  |
| Number of records cleaned | 200 | 300 | 300 |  |  |  |
| Number of outreach programmes | 3 | 4 | 5 |  |  |  |
| Number of records that undergone the preservation/conservation process | 607 | 1,000 | 13,857 |  |  |  |
| Number of personnel trained in executive, clerical, secreterial, financial and technical areas | 7 | 10 | 83 |  |  |  |
| Five to six additional technical officers with increased knowledge and skills in archives and records management |  |  |  | 5 | 5 | 5 |
| Restructuring records management systems in six to ten departments |  |  |  | 8 | 9 | 10 |
| compiling databases, expanding indexes of the archival collections |  |  |  | 5 | 7 | 10 |
| 50-75 public officers trained in the fundamentals of records management |  |  |  | 50 | 60 | 75 |
| Increase efficiency of preservation program |  |  |  | 20,000 | 25,000 | 30,000 |
| Digitization of major collections of Guatemala Records and other fragile records |  |  |  | 2 | 2 | 2 |
| Ongoing dialog with consultants for development of Strategic plan 2019-22 |  |  |  | 1 |  |  |
| Rental of additional storage space for records/ facilitate timely transfer of public and archival records |  |  |  | 1 | 1 | 1 |
| Acquisition of adjoining lands |  |  |  | 2 |  |  |
| Operational processes carried out in an efficient manner to achieve the department's mandate |  |  |  | 6 | 6 | 6 |
| Support for management's key programs and daily operations |  |  |  | 2 | 1 |  |



An Agriculture and Food sector that is innovative, competitive, diversified and sustainable

To grow and continue as a key economic pillar, ensuring food and nutrition security, diversifying business opportunities, reducing poverty and enhancing human resource capacity in a sustainable and competitive environment
The departments of Forestry, Fisheries and Sustainable Development are the lead entities for promoting, coordinating, integrating and mainstreaming of sustainable development policies and strategies for national development

## STRATEGIC PRIORITIES:

Enhance Production, Productivity and Competitiveness
Increase Market Development, Access and Penetration
Increase National Food and Nutrition Security and enhance Rural Livelihoods
Sustainable agriculture and risk management
Enhance accountability, transparency and coordination
Climate Change Mitigation and Adaptation
Effective Management of Natural Capital
Inter-ministerial coordination of issues/policies pertaining to Sustainable Development
Strategic Management and Administration Program
Sustainable Development Program
Forest Management Program
Environmental Management Program
Fisheries Resources Management \& Development
To ensure that Belize's development is sound through effective environmental management for present and future generations
In the context of the GSD, this budget seeks to address the following Critical Success Factors: Optimal national income and investment (CSF1) and sustained and improved health of natural, environmental, historical and cultural assets (CFS3). Thus, this budget submission will address the Necessary Conditions (NC), or objectives for action as follows: NC1.2 attracting foreign investment, in particular, NC 1.2.1 enhance coordination of investment promotion; NC1.3.5 technological adaptation and innovation (including green technology); NC3.1 wise stewardship of natural resource asset; NC3.1.1 Ecosystem management; NC3.1.2 water resource management; NC3.1.3 disaster risk management and climate change resilience; NC3.1.5 marine and aquatic resources; and NC3.3 waste management and pollution control. All of these are in line with Horizon 2030, the national long-term development plan, and the National Environmental Policy and Strategy 2014-2024. In terms of the UN 2030 Agenda for Sustainable Development this budget proposal seeks to contribute to the achievment of the Sustainable Development Goals (SDGs): Goal 6 Clean Water and Sanitation; Goal 7: Affordable and Clean Energy; Goal 8 - Decent Work and Economic Growth; Goal 9 - Industry, Innovation and Infrastructure; Goal 11 Sustainable Cities and Communities; Goal 12 - Responsible Consumption and Production; Goal 13-Climate Action; Goal 14 - Life Below Water and Goal 15 - Life on Land

| PROGRAMME EXPENDITURE SUMMARY |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| No. | Programme | $\begin{array}{r} \hline \text { 2015/16 } \\ \text { Actual } \end{array}$ | $\begin{array}{r} \hline \text { 2016/17 } \\ \text { Actual } \end{array}$ | 2017/18 <br> Budget <br> Estimate | 2017/18 <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | 2020/21 <br> Forward <br> Estimate |
| 051 | AGRICULTURE RESEARCH AND DEVELOPMENT | \$26,821,153 | \$32,373,477 | \$10,635,186 | \$5,999,266 | \$9,682,036 | \$13,531,870 | \$5,538,162 |
|  | Recurrent Expenditure | \$2,717,884 | \$1,876,782 | \$1,933,886 | \$1,941,010 | \$1,995,593 | \$2,027,899 | \$2,053,032 |
|  | Capital II Expenditure | \$2,130,837 | \$1,298,093 | \$1,701,300 | \$878,431 | \$2,886,443 | \$3,503,971 | \$3,485,130 |
|  | Capital III Expenditure | \$21,972,432 | \$29,198,602 | \$7,000,000 | \$3,179,825 | \$4,800,000 | \$8,000,000 | \$0 |
| 052 | NATIONAL AGRICULTURE EXTENSION PROGRAM | \$4,601,055 | \$4,748,730 | \$4,987,636 | \$4,984,599 | \$5,062,186 | \$5,154,846 | \$5,215,234 |
|  | Recurrent Expenditure | \$4,601,055 | \$4,748,730 | \$4,987,636 | \$4,984,599 | \$5,062,186 | \$5,154,846 | \$5,215,234 |
|  | Capital II Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | Capital III Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 053 | AQUACULTURE | \$241,142 | \$208,653 | \$306,967 | \$297,040 | \$335,077 | \$344,926 | \$351,381 |
|  | Recurrent Expenditure | \$241,142 | \$208,653 | \$306,967 | \$297,040 | \$335,077 | \$344,926 | \$351,381 |
|  | Capital II Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | Capital III Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 054 | COOPERATIVES | \$908,112 | \$813,766 | \$807,214 | \$760,188 | \$831,287 | \$835,749 | \$849,795 |
|  | Recurrent Expenditure | \$908,112 | \$813,766 | \$792,214 | \$745,290 | \$806,287 | \$820,749 | \$834,795 |
|  | Capital II Expenditure | \$0 | \$0 | \$15,000 | \$14,898 | \$25,000 | \$15,000 | \$15,000 |
|  | Capital III Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 055 | FINANCIAL ASSISTANCE TO | \$1,855,285 | \$1,684,800 | \$1,693,596 | \$1,686,065 | \$1,693,596 | \$1,643,596 | \$1,643,596 |
|  | AGRICULTURAL PRODUCERS |  |  |  |  |  |  |  |
|  | Recurrent Expenditure | \$1,855,285 | \$1,684,800 | \$1,693,596 | \$1,686,065 | \$1,693,596 | \$1,643,596 | \$1,643,596 |
|  | Capital II Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | Capital III Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 056 | STRATEGIC MANAGEMENT AND ADMINISTRATION (FFSD) | \$1,212,023 | \$1,212,024 | \$2,930,448 | \$2,602,355 | \$6,665,398 | \$1,386,393 | \$1,405,681 |
|  | Recurrent Expenditure | \$1,367,900 | \$1,966,828 | \$2,172,970 | \$2,017,816 | \$2,128,313 | \$2,153,182 | \$2,177,713 |
|  | Capital II Expenditure | \$680,547 | \$571,413 | \$720,000 | \$430,324 | \$325,000 | \$820,000 | \$820,000 |
|  | Capital III Expenditure | \$1,621,420 | \$513,462 | \$6,729,749 | \$2,590,310 | \$4,766,149 | \$6,602,149 | \$6,602,149 |
| 057 | FISHERIES RESOURCES MANAGEMENT AND DEVELOPMENT | \$2,545,983 | \$2,723,206 | \$2,660,045 | \$2,533,003 | \$2,714,584 | \$2,723,708 | \$2,754,064 |
|  | Recurrent Expenditure | \$2,545,983 | \$2,723,206 | \$2,660,045 | \$2,533,003 | \$2,714,584 | \$2,723,708 | \$2,754,064 |
|  | Capital II Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | Capital III Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 058 | FORESTRY RESOURCE MANAGEMENT | \$2,683,650 | \$3,058,482 | \$3,128,396 | \$3,119,633 | \$3,265,174 | \$3,398,227 | \$3,479,268 |
|  | Recurrent Expenditure | \$2,489,018 | \$2,874,563 | \$2,926,646 | \$2,962,663 | \$3,108,424 | \$3,196,477 | \$3,277,518 |
|  | Capital II Expenditure | \$194,632 | \$183,919 | \$201,750 | \$156,970 | \$156,750 | \$201,750 | \$201,750 |
|  | Capital III Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 059 | ENVIRONMENTAL MANAGEMENT | \$942,267 | \$974,058 | \$1,177,650 | \$1,071,329 | \$1,181,026 | \$1,201,637 | \$1,225,811 |
|  | Recurrent Expenditure | \$934,545 | \$959,969 | \$1,077,270 | \$1,013,002 | \$1,080,646 | \$1,101,257 | \$1,125,431 |
|  | Capital II Expenditure | \$7,721 | \$14,090 | \$100,380 | \$58,327 | \$100,380 | \$100,380 | \$100,380 |
|  | Capital III Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 060 | CLIMATE CHANGE AND SUSTAINABLE DEVELOPMENT | \$227,393 | \$197,684 | \$219,385 | \$185,743 | \$182,346 | \$185,040 | \$187,734 |
|  | Recurrent Expenditure | \$227,393 | \$197,684 | \$219,385 | \$185,743 | \$182,346 | \$185,040 | \$187,734 |
|  | Capital II Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | Capital III Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 063 | SOLID WASTE MANAGEMENT | \$6,443,390 | \$3,462,707 | \$2,720,177 | \$4,897,130 | \$7,340,861 | \$10,187,987 | \$10,192,213 |
|  | Recurrent Expenditure | \$277,086 | \$290,245 | \$306,437 | \$319,718 | \$260,861 | \$265,087 | \$269,313 |
|  | Capital II Expenditure | \$2,557,135 | \$2,903,789 | \$1,680,224 | \$4,109,124 | \$2,080,000 | \$4,922,900 | \$4,922,900 |
|  | Capital III Expenditure | \$3,609,169 | \$268,672 | \$733,516 | \$468,288 | \$5,000,000 | \$5,000,000 | \$5,000,000 |
| 066 | IMMIGRATION AND NATIONALITY | \$6,917,298 | \$7,786,884 | \$7,724,503 | \$8,030,112 | \$7,866,183 | \$8,180,910 | \$8,291,530 |
|  | Recurrent Expenditure | \$6,844,235 | \$7,386,175 | \$7,674,502 | \$7,811,991 | \$7,816,183 | \$7,927,780 | \$8,038,400 |
|  | Capital II Expenditure | \$73,063 | \$400,710 | \$50,001 | \$218,121 | \$50,000 | \$253,130 | \$253,130 |
|  | Capital III Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL BUDGET CEILING |  | \$57,856,594 | \$61,084,150 | \$45,683,474 | \$38,602,560 | \$47,373,818 | \$56,963,827 | \$49,328,650 |
| Recurrent Expenditure |  | \$25,009,638 | \$25,731,400 | \$26,751,554 | \$26,497,941 | \$27,184,096 | \$27,544,547 | \$27,928,211 |
| Capital II Expenditure |  | \$5,643,935 | \$5,372,014 | \$4,468,655 | \$5,866,195 | \$5,623,573 | \$9,817,131 | \$9,798,290 |
| Capital III Expenditure |  | \$27,203,021 | \$29,980,736 | \$14,463,265 | \$6,238,423 | \$14,566,149 | \$19,602,149 | \$11,602,149 |


| SUMMARY OF RECURRENT EXEPNDITURE | $\begin{array}{r} \hline 2015 / 16 \\ \text { Actual } \end{array}$ | $\begin{array}{r} \hline \text { 2016/17 } \\ \text { Actual } \end{array}$ | 2017/18 Budget Estimate | 2017/18 <br> Revised <br> Estimate | 2018/19 Budget Estimate | 2019/20 <br> Forward <br> Estimate | 2020/21 <br> Forward <br> Estimate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 230:PERSONAL EMOLUMENTS | \$18,123,058 | \$19,201,493 | \$19,610,792 | \$20,076,074 | \$19,929,987 | \$20,345,166 | \$20,728,493 |
| 231:TRAVEL \& SUBSISTENCE | \$505,100 | \$552,876 | \$606,416 | \$564,670 | \$644,503 | \$637,003 | \$637,003 |
| 340:MATERIALS \& SUPPLIES | \$1,785,476 | \$1,281,854 | \$1,291,343 | \$998,029 | \$1,250,996 | \$1,252,296 | \$1,252,296 |
| 341:OPERATING COSTS | \$1,218,057 | \$1,401,746 | \$1,512,064 | \$1,419,847 | \$1,592,674 | \$1,592,647 | \$1,592,683 |
| 342:MAINTENANCE COSTS | \$723,391 | \$789,115 | \$979,828 | \$774,574 | \$1,012,004 | \$1,013,504 | \$1,013,504 |
| 343:TRAINING | \$33,578 | \$31,307 | \$87,700 | \$51,671 | \$107,200 | \$107,200 | \$107,200 |
| 344:EX-GRATIA PAYMENTS | \$8,494 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 346:PUBLIC UTILITIES | \$397,498 | \$478,211 | \$549,815 | \$522,025 | \$593,135 | \$593,135 | \$593,435 |
| 348:CONTRACTS \& CONSULTANCY | \$59,700 | \$9,998 | \$60,000 | \$54,986 | \$60,000 | \$60,000 | \$60,000 |
| 350:GRANTS | \$2,155,285 | \$1,984,800 | \$2,053,596 | \$2,036,065 | \$1,993,596 | \$1,943,596 | \$1,943,596 |
| TOTAL RECURRENT EXPENDITURE | \$25,009,638 | \$25,731,400 | \$26,751,554 | \$26,497,941 | \$27,184,096 | \$27,544,547 | \$27,928,211 |
|  |  |  |  |  |  |  |  |
| STAFFING RESOURCES (MINISTRY) |  |  |  |  |  |  |  |
| Managerial/Executive | 29 | 29 | 31 | 31 | 38 | 39 | 39 |
| Technical/Front Line Services | 142 | 142 | 148 | 270 | 330 | 332 | 333 |
| Administrative Support | 137 | 137 | 138 | 119 | 139 | 140 | 140 |
| Non-Established | 181 | 181 | 183 | 178 | 196 | 196 | 199 |
| Statutory Appointments | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL STAFFING | 489 | 489 | 500 | 598 | 703 | 707 | 711 |


| SECTION 2: PROGRAMME DETAILS |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAMME: | AGRICULTURAL RESEARCH AND DEVELOPMENT |  |  |  |  |  |  |
| PROGRAMME OBJECTIVE: | National Coordinating Committee for Agriculture Research and Development: "to strengthen the core public agricultural services that provide access to innovative productive $\&$ competitivetechnology corresponding to market opportunities, while reactivating and expanding capacity building" |  |  |  |  |  |  |
| PROGRAMME EXPENDITURE BY ECONOMIC CLASSIFICATION |  |  |  |  |  |  |  |
| RECURRENT EXPENDITURE |  |  |  |  |  |  |  |
| SH No. Item Details of Expenditure | 2015/16 Actual | $\begin{array}{r} 2016 / 17 \\ \text { Actual } \end{array}$ | 2017/18 <br> Budget <br> Estimate | 2017/18 <br> Revised Estimate | 2018/19 <br> Budget Estimate | 2019/20 <br> Forward Estimate | 2020121 <br> Forward Estimate |
| 30 PERSONAL EMOLUMENTS | \$2,041,822 | \$1,439,397 | \$1,499,172 | \$1,443,894 | \$1,549,707 | \$1,582,013 | \$1,607,146 |
| 1 Salaries | \$1,955,532 | \$1,343,109 | \$1,184,625 | \$1,255,621 | \$1,317,416 | \$1,347,553 | \$1,370,952 |
| 2 Allowances | \$47,573 | \$51,460 | \$137,860 | \$96,396 | \$110,752 | \$110,752 | \$110,752 |
| 3 Wages (Unestablished Staff) | \$0 | \$15,151 | \$147,878 | \$64,018 | \$89,302 | \$91,305 | \$92,702 |
| 4 Social Security | \$38,716 | \$29,676 | \$28,809 | \$27,859 | \$32,237 | \$32,403 | \$32,740 |
| 31 TRAVEL AND SUBSISTENCE | \$69,028 | \$60,514 | \$55,933 | \$82,736 | \$70,624 | \$70,624 | \$70,624 |
| 1 Transport Allowance | \$16,200 | \$22,950 | \$16,200 | \$25,650 | \$32,400 | \$32,400 | \$32,400 |
| 2 Mileage Allowance | \$0 | \$0 | \$2,483 | \$1,034 | \$541 | \$541 | \$541 |
| 3 Subsistence Allowance | \$35,513 | \$29,723 | \$21,120 | \$47,013 | \$21,920 | \$21,920 | \$21,920 |
| 5 Other Travel Expenses | \$17,314 | \$7,842 | \$16,130 | \$9,039 | \$15,764 | \$15,764 | \$15,764 |
| 40 MATERIAL AND SUPPLIES | \$71,367 | \$29,073 | \$42,728 | \$33,672 | \$39,758 | \$39,758 | \$39,758 |
| Office Supplies | \$20,824 | \$4,402 | \$11,610 | \$9,183 | \$11,610 | \$11,610.00 | \$11,610 |
| 2 Books \& Periodicals | \$1,088 | \$1,590 | \$1,350 | \$2,687 | \$1,350 | \$1,350.00 | \$1,350 |
| 3 Medical Supplies | \$0 | \$67 | \$912 | \$463 | \$912 | \$912.00 | \$912 |
| Uniforms | \$943 | \$2,882 | \$5,900 | \$4,196 | \$5,900 | \$5,900.00 | \$5,900 |
| 5 Household Sundries | \$9,943 | \$6,074 | \$10,384 | \$6,832 | \$10,384 | \$10,384.00 | \$10,384 |
| 6 Food | \$8,509 | \$0 | \$0 | \$0 | \$0 | \$0.00 | \$0 |
| 14 Computer Supplies | \$9,756 | \$4,160 | \$1,012 | \$2,592 | \$1,012 | \$1,012.00 | \$1,012 |
| 15 Office Equipment | \$16,633 | \$9,898 | \$11,560 | \$7,719 | \$8,590 | \$8,590.00 | \$8,590 |
| 23 Printing Services | \$3,671 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 41 OPERATING COSTS | \$231,691 | \$133,418 | \$122,053 | \$122,012 | \$124,804 | \$124,804 | \$124,804 |
| 1 Fuel | \$171,104 | \$116,143 | \$105,300 | \$114,280 | \$109,026 | \$109,026 | \$109,026 |
| 2 Advertising | \$8,553 | \$4,998 | \$5,520 | \$2,325 | \$5,520 | \$5,520 | \$5,520 |
| 3 Miscellaneous | \$27,089 | \$6,924 | \$3,150 | \$1,918 | \$3,150 | \$3,150 | \$3,150 |
| 6 Mail Delivery | \$398 | \$7 | \$1,008 | \$420 | \$1,008 | \$1,008 | \$1,008 |
| 9 Conferences and Workshops | \$24,546 | \$5,347 | \$7,075 | \$3,069 | \$6,100 | \$6,100 | \$6,100 |
| 42 MAINTENANCE COSTS | \$133,077 | \$76,441 | \$70,580 | \$60,687 | \$67,280 | \$67,280 | \$67,280 |
| 1 Maintenance of Buildings | \$25,861 | \$13,609 | \$6,100 | \$5,297 | \$4,000 | \$4,000 | \$4,000 |
| 2 Maintenance of Grounds | \$40 | \$909 | \$1,320 | \$550 | \$1,320 | \$1,320 | \$1,320 |
| 3 Furniture and Equipment | \$2,857 | \$1,482 | \$9,350 | \$4,357 | \$9,350 | \$9,350 | \$9,350 |
| 4 Vehicles | \$92,085 | \$58,323 | \$44,060 | \$46,199 | \$44,060 | \$44,060 | \$44,060 |
| 5 Computer Hardware | \$5,179 | \$2,118 | \$1,950 | \$809 | \$750 | \$750 | \$750 |
| 6 Computer Software | \$4,029 | \$0 | \$4,025 | \$1,905 | \$4,025 | \$4,025 | \$4,025 |
| 8 Other Equipment | \$2,936 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 9 Spares for Equipment | \$90 | \$0 | \$3,775 | \$1,570 | \$3,775 | \$3,775 | \$3,775 |
| 43 TRAINING | \$1,242 | \$2,450 | \$7,400 | \$4,660 | \$7,400 | \$7,400 | \$7,400 |
| Course Costs | \$0 | \$0 | 3200 | 1331 | 3200 | 3200 | 3200 |
| 5 Miscellaneous | \$1,242 | \$2,450 | \$4,200 | \$3,329 | \$4,200 | \$4,200 | \$4,200 |
| 46 PUBLIC UTILITIES | \$109,958 | \$135,489 | \$136,020 | \$163,363 | \$136,020 | \$136,020 | \$136,020 |
| 448 TelephoneCONTRACTS \& CONSULTANCIES | \$109,958 | \$135,489 | \$136,020 | \$163,363 | \$136,020 | \$136,020 | \$136,020 |
|  | \$59,700 | \$0 | \$0 | \$29,986 | \$0 | \$0 | \$0 |
| 1 Payments to Contractors | \$59,700 | \$0 | \$0 | \$29,986 | \$0 | \$0 | \$0 |
| TOTAL RECURRENT EXPENDITURE | \$2,717,884 | \$1,876,782 | \$1,933,886 | \$1,941,010 | \$1,995,593 | \$2,027,899 | \$2,053,032 |
| CAPITAL IIEXPENDITURE |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| Act. Description | 2015/16 Actual | $\begin{array}{r} 2016 / 17 \\ \text { Actual } \end{array}$ | $2017 / 18$ Budget Estimate | 2017/18 <br> Revised Estimate | 2018/19 <br> Budget Estimate | 2019/20 <br> Forward <br> Estimate | 2020121 <br> Forward Estimate |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| 149 Research \& Development | \$111,293 | \$73,174 | \$100,000 | \$50,836 | \$100,000 | \$100,000 | \$75,000 |
| 151 Statistical Data Collection \& Analysis | \$18,127 | \$10,955 | \$30,000 | \$26,389 | \$875,000 | \$40,000 | \$40,000 |
| 214 National Agricultural Show | \$120,000 | \$0 | \$150,000 | \$0 | \$50,000 | \$75,000 | \$75,000 |
| 1000 Furniture \& Equipment | \$20,506 | \$6,762 | \$15,000 | \$17,577 | \$20,000 | \$15,000 | \$15,000 |
| 1002 Purchase of a Computer |  | \$27,957 | \$50,000 | \$20,833 | \$10,000 | \$50,000 | \$0 |
| 1007 Capital Improvement of Buildings | \$7,924 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 1113 Support to Districts (MAFC) | \$91,907 | \$97,408 | \$80,000 | \$75,157 | \$111,143 | \$72,502 | \$45,825 |
| 1119 Agricultural Diversification | \$49,055 | \$44,590 | \$100,000 | \$16,667 | \$140,000 | \$272,270 | \$165,000 |
| 1123 Support to Traditional Crops | \$96,378 | \$66,223 | \$100,000 | \$54,364 | \$125,300 | \$130,000 | \$100,000 |
| 1124 Renovation - Ministry of Agriculture | \$166,215 | \$245,945 | \$100,000 | \$38,769 | \$540,000 | \$175,000 | \$175,000 |
| 1426 National Livestock Program | \$0 | \$49,818 | \$50,000 | \$47,533 | \$100,000 | \$89,000 | \$66,000 |
| 1427 Support to Nutrition Security Commission | \$4,141 | \$7,344 | \$30,000 | \$20,090 | \$60,000 | \$60,000 | \$60,000 |
| 1474 Expanding Small Scale Fish Farming for Rural Communities | \$3,252 | \$0 | \$10,000 | \$4,167 | \$10,000 | \$10,000 | \$10,000 |
| 1486 Influenza A - H1N1 Virus | \$448,735 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 1487 Project Execution Unit | \$87,657 | \$147,613 | \$400,000 | \$357,297 | \$250,000 | \$501,848 | \$501,848 |
| 1498 IDB Counterpart Funding <br> (Agriculture Education Extension <br> 1587 EU BRDO Project | \$494,426 | \$39,915 | \$40,000 | \$16,667 | \$0 | \$40,000 | \$0 |
|  | \$0 | \$100,000 | \$100,000 | \$16,667 | \$0 | \$250,000 | \$0 |
| 1628 School Feeding \& Nutrition Program | \$85,988 | \$19,322 | \$50,000 | \$29,596 | \$40,000 | \$50,000 | \$50,000 |
| 1778 Agro-Marketing Development | \$29,043 | \$29,789 | \$25,000 | \$12,632 | \$35,000 | \$35,000 | \$35,000 |
| 1779 Aqua Culture Project | \$55,201 | \$11,551 | \$50,000 | \$20,833 | \$50,000 | \$65,000 | \$65,000 |
| 1780 Bio-Safety Council | \$0 | \$0 | \$25,000 | \$11,328 | \$25,000 | \$25,000 | \$25,000 |
| 1781 Horticulture Program | \$96,146 | \$24,191 | \$80,000 | \$18,445 | \$60,000 | \$80,000 | \$80,000 |
| 1782 Monitoring and Evaluation | \$19,347 | \$4,415 | \$31,300 | \$5,217 | \$20,000 | \$31,300 | \$32,000 |
| 1784 Rice Project | \$125,498 | \$62,839 | \$50,000 | \$17,367 | \$30,000 | \$50,000 | \$50,000 |
| 1846 PRESIDENCY PRO TEMPORE OF CENTRAL AMERICA(SICA) | \$0 | \$0 | \$35,000 | \$0 | \$35,000 | \$35,000 | \$0 |
| 1921 Hurricane Earl Relief Program | \$0 | \$228,283 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 1958 Resilient Rural Belize | \$0 | \$0 | \$0 | \$0 | \$200,000 | \$1,252,051 | \$1,819,45 |
| TOTAL CAPITAL IIEXPENDITURE | \$2,130,837 | \$1,298,093 | \$1,701,300 | \$878,431 | \$2,886,443 | \$3,503,971 | \$3,485,130 |


| CAPITAL III EXPENDITURE |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Act. SoF <br>  (G/L) | Description | $\begin{array}{r} \hline \text { 2015/16 } \\ \text { Actual } \end{array}$ | 2016/17 Actual | 2017/18 <br> Budget <br> Estimate | 2017/18 <br> Revised <br> Estimate | $\begin{aligned} & \hline 2018 / 19 \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward <br> Estimate |
| 112 (G) | Institutional Strengthening | \$122,727 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 232 | pport to Traditional Crops | \$0 | \$114,786 | \$0 | \$83,158 | \$0 | \$0 | \$0 |
| 1587 EU | EU - BRDO Project | \$5,649,650 | \$3,019,216 | \$1,500,000 | \$625,000 | \$2,000,000 | \$3,000,000 | \$0 |
| 1634 EU (G) | EU - Sugar Support | \$12,998,627 | \$15,434,699 | \$4,000,000 | \$1,666,667 | \$1,000,000 | \$2,000,000 | \$0 |
| 1635 EU (G) | EU - Banana | \$2,166,446 | \$10,561,167 | \$1,500,000 | \$625,000 | \$1,000,000 | \$3,000,000 | \$0 |
| 1665 IDB (L) | Agriculture Sevices Programme | \$712,765 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 1717 PC (L) | Assistance to Small Farmers (Papaya and Cashews) | \$15,957 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 1780 UNEP | Bio-Safety Council | \$288,148 | \$6,036 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 1805 (G) | Caribbean Energy Week 2013 | \$9,430 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 1865 | COMPENSATION | \$0 | \$19,585 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 1902 WB (G) | Belize Marine Conservation and Climate Adaptation Project | \$0 | \$0 | \$0 | \$180,000 | \$0 | \$0 | \$0 |
| 1903 (G) | The Promotion and Reciprocal Protection of Investments | \$8,682 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 1919 (G) | Small Ruminants | \$0 | \$43,112 | \$0 | \$0 | $\$ 0$ | \$0 | \$0 |
| 1958 | Resilient Rural Belize | \$0 | \$0 | \$0 | \$0 | \$800,000 | \$0 | 0 |
| TOTAL CAPITAL III EXPENDITURE |  | \$21,972,432 | \$29,198,602 | \$7,000,000 | \$3,179,825 | \$4,800,000 | \$8,000,000 | 0 |
| STAFFING RESOURCES |  |  |  |  |  |  |  |  |
| Positions |  | 2015/16 <br> Actual | $\begin{array}{r} 2016 / 17 \\ \text { Actual } \end{array}$ | $2017 / 18$ <br> Budget <br> Estimate | 2017/18 <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward <br> Estimate |
| Manageria/Executive |  | 1 | 1 | $\begin{array}{ll}1 & 1\end{array}$ |  | 1 | 1 |  |
| Technica/Front Line Services |  |  | 16 | $16 \quad 16$ |  | 22 | 22 | 22 |
| Administrative Support |  |  |  | 2 |  |  |  |  |
| Non-Established |  | 28 | 28 | 28 | 28 | 33 | 33 | 33 |
| Statutory Appointments |  |  | 0 | 0 | 0 | 0 | 0 |  |
| TOTAL STAFFING |  | 47 | 47 | 47 | 47 | 58 | 58 |  |
|  |  |  |  |  |  |  |  |  |
| PROGRAMME PERFORMANCE INFORMATION |  |  |  |  |  |  |  |  |
| Key Programme Strategies/Activities for 2017/18 |  |  |  |  |  | Achievements 2017/18 |  |  |  |  |
| Increase productivity and generate relevant production information through research evaluation and/or validation in priority crop commodities for local producers |  |  |  | Production of coconuts has increased from 3500 acres in 2016 to 5000 acres by end of 2017. Coconut oil and water is being exported generatiing foreign exchange to Belize. There are about 400 coconut producers in Belize |  |  |  |  |
| Strengthen public- private sector partnerships for the promotion of sustainable agro-production systems |  |  |  | From the seeds produced in 2016/2017 at Central Farm, a total of 20000 lbs of quality OP yellow corn seed and 6,500 pounds of small red beans and black bean seeds was produced and facilitated to farmers for planting in order to enhance their food security and income generation capacities |  |  |  |  |
| Increase impact of research through strategic networking with national and international research institutions and extension services |  |  |  | Strengthened the networking with local Technical Working groups of Councial for Agriculture of Central America |  |  |  |  |
| Expand production area of livestock through the availability and affordability of quality breeding stock at Central Farm livestock section |  |  |  | GOB stations supplied 150 piglets (\$15,000) and 25 Beef cattle $(\$ 20,000)$ weaners to farmers |  |  |  |  |
| Increase productivity and quality of livestock through technology transfer, innovation and knowledge exchange programs among livestock producers and other stakeholders |  |  |  | A total of 150 livestock farmers were trained in different areas of livestock production. Over 100 farmers involved in sheep rearing were trained in specific area while the LEO and technical officers were trained in more technical areas |  |  |  |  |
| Strengthen small and medium agro-processing enterprises through trainings, capacity building and product promotion |  |  |  | Capacity buidling of agro-processors in the areas of product development, food safety and Good Manufacturing Practices. Product Development and testing. Strengthening agro-processing infrastructure at Central Farm and Ministry |  |  |  |  |
| Strengthen small and medium entrepreneurs in agricultural marketing through capacity building, market intelligence and dissemination of current market information |  |  |  | Weekly market prices collected and published through weekly bulletin |  |  |  |  |
| Key Programmes Strategies/Activities for 2018/19 (aimed at improving performance) |  |  |  |  |  |  |  |  |
| To promote and facilitate genetic improvement of the national livestock genetic pool (beef, swine and sheep) <br> To increase breeding herd population, increase annual sales, reduce cost and improve efficiency of livestock production <br> To conduct capacity building/knowledge exchange and technology transfer to livestock producers and techicians in livestock management practices <br> To Promote the production of supplemental and alternative animal feed and feedstuff while evaluating them for the use of alternative feeding sytems for livestock operations to reduce cost and dependency on premixed ration <br> To promote coconut productiona and facilitate the establishment of a sustainable coconut industry <br> To support corn production among rural small producers for income generation and food security <br> Support the production of beans among rural small producers for food security and income generation <br> Promote soursop, off season avocado as viable diversification crops for income generation and diversificaiton <br> Training and capacity building of small scale agro-processors <br> Product development of targeted commodities <br> Support and facilitate the school canteen program |  |  |  |  |  |  |  |  |
| KEY PERFORMANCE INDICATORS |  | $\begin{array}{r} \hline \text { 2015/16 } \\ \text { Actual } \end{array}$ | $\begin{array}{r} \text { 2016/17 } \\ \text { Actual } \end{array}$ | $\begin{aligned} & \hline 2017 / 18 \\ & \text { Budget } \\ & \text { Estimate } \\ & \hline \end{aligned}$ | 2017/18 <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward Estimate | 2020/21 <br> Forward <br> Estimate |
| Output Indicators (Measures what has been/will be produced or delivered by the programme) |  |  |  |  |  |  |  |  |
| No. of breeding stock sold ( cattle ) |  |  |  | 50 | 25 | 40 | 50 | 60 |
| No. of breeding stock sold ( Swine) |  |  |  | 300 | 150 | 160 | 170 | 80 |
| No. of bulls rented to farmers |  |  |  | 30 | 12 | 15 | 15 | 15 |
| No. of farmers that use bull rental program |  |  |  | 75 | 20 | 30 | 40 | 50 |
| Acreages of Protein Bank established at GOB station |  |  |  | 15 | 10 | 15 | 20 | 25 |
| Acreages of improved pasture established at GOB station |  |  |  | 800 | 260 | 300 | 350 | 400 |
| No. of farmers traind in the establishment, good |  |  |  | 100 | 60 | 100 | 100 | 100 |
| No. of training for LEO and technical officers (sheep, cattle etc ) <br> No. of farmers trained in the Sheep management practices |  |  |  | 8 | 6 | 8 | 8 |  |
|  |  |  |  | 100 | 75 | 100 | 100 | 100 |



| PROGRAMME: |  | NATIONAL AGRICULTURAL EXTENSION SERVICES |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAMME OBJECTIVE: |  | To provide technical support to small farmers in Belize |  |  |  |  |  |  |
| PROGRAMME EXPENDITURE BY ECONOMIC CLASSIFICATION |  |  |  |  |  |  |  |  |
| RECURRENT EXPENDITURE |  |  |  |  |  |  |  |  |
| SH No. Item | Details of Expenditure | $\begin{array}{r} \hline \text { 2015/16 } \\ \text { Actual } \end{array}$ | $\begin{array}{r} \hline \text { 2016/17 } \\ \text { Actual } \end{array}$ | 2017/18 <br> Budget <br> Estimate | 2017/18 <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | 2020121 <br> Forward <br> Estimate |
| 30 PERSONAL EMOLUMENTS |  | \$3,953,298 | \$4,044,338 | \$4,163,427 | \$4,259,928 | \$4,245,892 | \$4,346,044 | \$4,406,432 |
| 1 | Salaries | \$3,780,379 | \$3,861,885 | \$2,023,931 | \$3,255,028 | \$2,161,453 | \$2,245,833 | \$2,289,397 |
| 2 | Allowances | \$28,299 | \$35,859 | \$348,962 | \$167,167 | \$319,235 | \$320,301 | \$323,835 |
| 3 | Wages (Unestablished Staff) | \$1,799 | \$1,912 | \$1,639,284 | \$684,978 | \$1,616,177 | \$1,630,882 | \$1,644,172 |
| 4 | Social Security | \$142,821 | \$144,681 | \$150,350 | \$152,380 | \$148,128 | \$148,128 | \$148,128 |
| 5 | Honorarium | \$0 | \$0 | \$900 | \$375 | \$900 | \$900 | \$900 |
| 31 TRAVEL AND SUBSISTENCE |  | \$68,492 | \$75,689 | \$93,300 | \$83,084 | \$95,300 | \$87,800 | \$87,800 |
| 3 | Subsistence Allowance | \$63,041 | \$66,245 | \$68,600 | \$68,215 | \$73,100 | \$65,600 | \$65,600 |
| 5 | Other Travel Expenses | \$5,451 | \$9,444 | \$24,700 | \$14,870 | \$22,200 | \$22,200 | \$22,200 |
| 40 MATERIAL AND SUPPLIES |  | \$233,887 | \$266,939 | \$282,767 | \$221,983 | \$276,496 | \$276,496 | \$276,496 |
| 1 Office Supplies |  | \$33,017 | \$43,105 | \$47,893 | \$38,321 | \$47,893 | \$47,893 | \$47,893 |
| 2 Books \& Periodicals |  | \$0 | \$0 | \$2,263 | \$947 | \$2,263 | \$2,263 | \$2,263 |
| Medical Supplies |  | \$5,932 | \$6,169 | \$7,104 | \$5,888 | \$7,104 | \$7,104 | \$7,104 |
| Uniforms |  | \$10,464 | \$17,959 | \$25,816 | \$14,961 | \$25,816 | \$25,816 | \$25,816 |
| Household Sundries |  | \$39,976 | \$47,409 | \$25,212 | \$29,557 | \$25,547 | \$25,547 | \$25,547 |
| 6 Food |  | \$9,121 | \$8,077 | \$7,290 | \$5,083 | \$7,340 | \$7,340 | \$7,340 |
| Spraying Supplies |  | \$6,608 | \$10,515 | \$27,746 | \$17,463 | \$24,562 | \$24,562 | \$24,562 |
| 8 Spares (Farm Equipment) |  | \$63,685 | \$63,964 | \$33,603 | \$44,503 | \$30,943 | \$30,943 | \$30,943 |
| Animal Feed |  | \$33,543 | \$32,397 | \$45,214 | \$32,438 | \$45,254 | \$45,254 | \$45,254 |
| 10 Animal Pasture |  | \$1,082 | \$9,774 | \$15,261 | \$7,885 | \$15,261 | \$15,261 | \$15,261 |
| 11 Production Supplies |  | \$0 | \$0 | \$8,280 | \$3,450 | \$8,280 | \$8,280 | \$8,280 |
| 14 Computer Supplies |  | \$3,203 | \$9,864 | \$10,810 | \$5,408 | \$10,810 | \$10,810 | \$10,810 |
| 15 | Office Equipment | \$27,256 | \$17,706 | \$26,275 | \$16,080 | \$25,423 | \$25,423 | \$25,423 |
|  |  | \$213,802 | \$228,935 | \$285,325 | \$284,460 | \$284,182 | \$284,190 | \$284,191 |
| 41 OPERATING COSTS <br> 1 Fuel |  | \$204,272 | \$220,035 | \$254,508 | \$258,625 | \$256,965 | \$256,973 | \$256,974 |
| 2 Advertising |  | \$0 | \$0 | \$600 | \$250 | \$600 | \$600 | \$600 |
| 3 Miscellaneous |  | \$7,419 | \$5,907 | \$14,232 | \$18,019 | \$14,232 | \$14,232 | \$14,232 |
| Conferences and Workshops |  | \$2,111 | \$2,994 | \$15,985 | \$7,566 | \$12,385 | \$12,385 | \$12,385 |
| 42 MAINTENANCE COSTS |  | \$131,576 | \$132,828 | \$160,802 | \$134,119 | \$158,301 | \$158,301 | \$158,301 |
| 1 Maintenance of Buildings |  | \$16,707 | \$17,091 | \$32,949 | \$23,202 | \$30,448 | \$30,448 | \$30,448 |
| 2 Maintenance of Grounds |  | \$3,083 | \$6,792 | \$13,294 | \$5,729 | \$13,294 | \$13,294 | \$13,294 |
| 3 Furniture and Equipment |  | \$4,700 | \$9,102 | \$21,185 | \$12,125 | \$21,185 | \$21,185 | \$21,185 |
| Vehicles |  | \$106,637 | \$99,794 | \$83,109 | \$88,789 | \$83,109 | \$83,109 | \$83,109 |
| 5 Computer Hardware |  | \$449 | \$0 | \$3,460 | \$1,437 | \$3,460 | \$3,460 | \$3,460 |
| 6 Computer Software |  | \$0 | \$50 | \$4,200 | \$1,750 | \$4,200 | \$4,200 | \$4,200 |
| Other Equipment |  | \$0 | \$0 | \$1,270 | \$528 | \$1,270 | \$1,270 | \$1,270 |
| Spares for Equipment |  | \$0 | \$0 | \$1,335 | \$558 | \$1,335 | \$1,335 | \$1,335 |
| 43 TRAINING |  | \$0 | \$0 | \$1,000 | \$605 | \$1,000 | \$1,000 | \$1,000 |
| 5 Miscellaneous |  | \$0 | \$0 | \$1,000 | \$605 | \$1,000 | \$1,000 | \$1,000 |
| 46 PUBLIC UTILItiES |  | \$0 | \$0 | \$1,015 | \$420 | \$1,015 | \$1,015 | \$1,015 |
| 2 Gas (Butane) |  | \$0 | \$0 | \$1,015 | \$420 | \$1,015 | \$1,015 | \$1,015 |
| TOTAL RECURRENT EXPENDITURE |  | \$4,601,055 | \$4,748,730 | \$4,987,636 | \$4,984,599 | \$5,062,186 | \$5,154,846 | \$5,215,234 |
|  |  |  |  |  |  |  |  |  |
| STAFFING RESOURCES |  |  |  |  |  |  |  |  |
| Positions |  | $\begin{array}{r} \hline 2015 / 16 \\ \text { Actual } \end{array}$ | $\begin{array}{r} \hline \text { 2016/17 } \\ \text { Actual } \end{array}$ | $2017 / 18$ <br> Budget <br> Estimate | $2017 / 18$ <br> Revised Estimate | $\begin{aligned} & \hline 2018 / 19 \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | 2019/20 <br> Forward Estimate | $2020 / 21$ <br> Forward Estimate |
| Managerial/Executive |  | 7 | 7 | 7 | 7 | 7 | 7 | 7 |
| Technical//ront Line Services |  | 29 | 29 | 29 | 29 | 55 | 55 | 55 |
| Administrative Support |  | 10 | 10 | 10 | 10 | 25 | 25 | 25 |
| Non-Established |  | 51 | 51 | 51 | 51 | 63 | 63 | 63 |
| Statutory Appointments |  | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL STAFFING |  | 97 | 97 | 97 | 97 | 150 | 150 | 150 |
| PROGRAMME PERFORMANCE INFORMATION |  |  |  |  |  |  |  |  |
| Key Programme Strategies/Activities for 2017/18 |  |  |  | Achievements 2017/18 |  |  |  |  |
| The National Extension Service aims at promoting agriculture through a programmatic approach that will facilitate knowledge gathering, information exchange, and improved communication among stakeholders |  |  |  | Carried out technical trainings and capacity building. Technical information was compiled and disseminated to the producers. Statistical data and information was collected |  |  |  |  |
| The National Extension Service will empower the farming community to increase production, income and improved livelihoods through the transfer and adaptation of technological innovations |  |  |  | Covered structures, onions storage, irrigation and fertilizaton, adoption of high yielding varieties of corn and beans were promoted. Manual, precision planters for onions, corn, beans were introduced to small producers |  |  |  |  |
| To transform the agriculture stations into model farms through the establishment of an integrated farming system that will serve as a training center <br> Promote food security among agro communities through the introduction of a diversified and sustainable production system ( crops, livestock and agroprocessing) |  |  |  | Three agriculture sub-stations (Yo Creek, Stann Creek and Toledo) have recorded between 30 to 50\% improvement in infrastructure |  |  |  |  |
|  |  |  |  | School and ba and, collabora in promoting | kyard garde ed with Minis ealthy whole | were pursu y of Health ods | d throughou <br> d Ministry of | he country Education |
| Key Programmes Strategies/Activities for 2018/19 (aimed at improving performance) |  |  |  |  |  |  |  |  |
| Facilitate knowledge gathering, information exchange and improved communication among stakeholders Improve coordination, communication and strengthen the institutional capacities of the Extension Service Mobilize resources for the implementation of development plans in the farming communities <br> Enhance networking with national and regional Extension services/research Upgrade the agriculture sub-station to facilitate the transfer of innovative technologies |  |  |  |  |  |  |  |  |


| KEY PERFORMANCE INDICATORS | 2015/16 Actual | $\begin{array}{r} \hline \text { 2016/17 } \\ \text { Actual } \end{array}$ | 2017/18 <br> Budget <br> Estimate | $2017 / 18$ <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward Estimate | $2020 / 21$ <br> Forward Estimate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Output Indicators (Measures what has been/will be produced or delivered by the programme) |  |  |  |  |  |  |  |
| Number of onion storage units constructed | 0 | 0 | 4 | 5 | 2 | 1 | 1 |
| Number of covered structure established | 12 | 5 | 11 | 23 | 9 | 6 | 6 |
| Number of covered structure rehabilitated | 2 | 3 | 5 | 5 | 66 |  |  |
| Number of demonstration plots established (corn) | 0 | 12 | 28 | 10 | 5 | 6 | 6 |
| Number of demonstration plots established (beans) | 0 | 10 | 11 | 10 | 5 | 5 | 5 |
| Number of school gardens established | 12 | 6 | 12 | 25 | 22 | 6 | 6 |
| Number of schools with established school gardens | 5 | 6 | 12 | 6 | 10 | 10 | 15 |
| Number of backyard gardens established | 0 | 10 | 60 | 55 | 77 | 30 | 30 |
| Number of families involved in backyard gardens | 15 | 20 | 60 | 40 | 50 | 60 | 70 |
| Number of protein energy bank established | 10 | 10 | 35 | 25 | 31 | 12 | 12 |
| Number of acres of corn established at the stations | 10 | 10 | 45 | 15 | 2 | 0 | 0 |
| Number of assorted fruit trees produced (mango, avocado, soursop, coconuts) | 1,500 | 2,000 | 4,500 | 2,000 | 1,300 | 2,000 | 2,000 |
| Number of tehnical trainings conducted | 30 | 30 | 60 | 40 | 90 | 60 | 60 |
| Number of brochures developed | 6 | 6 | 6 | 6 | 3 | 6 | 6 |
| Number of factsheets produced | 6 | 6 | 6 | 4 | 9 | 6 | 6 |
| Number of production statiscal reports | 6 | 6 | 4 | 6 | 4 | 4 | 4 |
| Number of Farmer exchange visits | 8 | 10 |  | 10 | 27 | 12 | 12 |
| Number radio talk show | 4 | 4 | 12 | 12 | 3 | 6 | 6 |
| Number agriculture fairs/shows | 5 | 6 | 7 | 6 | 18 | 12 | 12 |
| Number of field days | 5 | 5 | 6 | 5 | 4 | 6 | 6 |
| Number of farmers fora | 0 | 1 | 1 | 1 | 12 | 6 | 6 |
| Number of farmers field school established |  |  |  |  | 7 | 6 | 6 |
| Number of surveys completed |  |  |  |  | 24 | 18 | 18 |
| Number of farmers supported under hurricane relief assistance |  |  |  |  | 67 |  |  |
| Number of farmers benefited from the swine breeding program |  |  |  |  | 70 | 80 | 90 |
| Number of farmers benefited from the bull rental services |  |  |  |  | 30 | 40 | 50 |
| Number of hatchery units established |  |  |  |  | 1 | 1 | 0 |
| Number of protein energy banks established |  |  |  |  | 24 | 6 | 6 |
| Number of vampire bat trappings |  |  |  |  | 32 | 32 | 32 |
| Number of audiovisuals developed |  |  |  |  | 4 | 5 | 6 |
| Percentage of district stations equipped with ECommunication | 10 | 10 | 35 | 10 | 70 | 90 | 100 |
| Percentage of technical staff trained in standard operating procedures | 40 | 40 | 40 | 50 | 60 | 80 | 90 |
| Number of farmers trained | 100 | 150 | 200 | 250 | 410 | 450 | 550 |
| Number of farmers adopting appropriate technologies to mitigate the effects of climate change on tomato and sweet pepper production | 10 | 10 | 11 | 20 | 11 | 10 | 30 |
| Number of farmers adopting the improved techNumberlogy (corn) | 0 | 14 | 28 | 15 | 28 | 28 | 28 |
| Number of farmers adopting the improved techNumberlogy (beans) | 0 | 6 | 11 | 12 | 11 | 11 | 15 |
| Belize Livestock Registry implementation |  |  |  |  | 1 |  |  |
| Coordination of Citrus Harvest Committee |  |  |  |  | 1 |  |  |
| Coordination of Damage and Needs Assessment |  |  |  |  | 1 |  |  |
| Outcome Indicators (Measures the planned or achieved outcomes or impacts of the programme and/or the effectiveness of the programme) |  |  |  |  |  |  |  |
| Percentage reduction in post harvest losses in onion with reference to 2012 | 10 | 10 | 20 | 5 | 5 | 5 | 5 |
| Prolong (in months) the shelf life of onions | 2 | 2 | 3 | 2 | 3 | 3 | 3 |
| $\%$ of vegetable farmers adopting appropriate technologies to mitigate the effects of climate change | 10 | 10 | 11 | 20 | 35 | 50 | 60 |
| \% of livestock farmers adopting improved technology | 0 | 14 | 28 | 15 | 40 | 50 | 60 |
| \% of farmers adopting Climate Smart Agriculture Practices | 0 | 6 | 11 | 12 | 35 | 50 | 60 |
| Percentage of farmers adopting alternative feeding | 0 | 10 | 35 | 20 | 40 | 50 | 60 |
| \% Decrease the cost of feed consumption at the agricultural stations | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| Percentage of farmers planting fruit trees | 25 | 25 | 45 | 25 | 25 | 30 | 35 |
| Percentage Satisfaction among the extension service | 35 | 50 | 25 | 75 | 75 | 80 | 85 |
| Percentage of technical staff adopting standard operating procedures | 15 | 20 | 50 | 40 | 60 | 70 | 80 |




Advance good governance practices and elevate member/owner participation within co-operative and other collective enterprises to heightened levels by: 1. Gathering, collating, and disseminating information about modern business best practices (international as well as local); 2 . Exposing bad practices while developing tools and techniques to improve or eliminate them; 3. Examining and challenging existing practices of co-operative or collective enterprise democracy and formulating trials and evaluation of alternative approaches; and, 4. Enforcing compliance with existing legislation and established policies
Mentor co-operative and other collective enterprises for viability and sustainability by: 1. Ensuring that members/owners are trained on their rights/obligations and on modern business practices and principles; 2. Encouraging that, through diversification or otherwise, they engage in concerted efforts to ensure that they continue to identify economic opportunities for their members/owners; 3. Promoting that they expand youth and women's opportunities to participate in society and in the economy; and, 4. Demanding that administration and operations are conducted under modern business practices and principles that underscore discipline, accountability, and transparency
Construct a message and identity for co-operative and collective enterprises by: 1. Ensuring that members/owners are trained on co-operative and collective ownership ideas, principles, and traditions; 2. Monitoring public perception through market surveys and focus groups; and, 3. Encouraging solidarity among enterprises. This is as it is important to distinguish between 'identity' and 'message'. Broadly speaking, 'identity' is the meaning of co-operative or collective enterprises for themselves and their members/owners, how they recognize themselves when looking in the mirror; 'message' is the way in which the identity of co-operative or collective enterprises is communicated and projected to the outside world, through education and information, distribution, marketing, and other forms of engagement with the wider public

Review and revise legislation by: 1. Ensuring supportive frameworks for enterprise creation and growth; 2. Making conclusive and specific improvements relating to fiduciary requirements and for their enforcement; 3. Developing clear and definitive criteria for formation, recognition, and registration; 4. Imposing stipulations that compel modern management practices and established standards for accounting processes; and, 5 Devising provisions that encourage and nurture the formation of collective enterprises and clusters
Aid access to capital while guaranteeing member/owner control by: 1. Promoting and encouraging (generally) the funding of co-operative enterprises by existing members; 2. Researching and identifying institutions which can act as providers, aggregators, or intermediaries for cooperative enterprises (large and small) needing capital; 3. Compiling data on funding opportunities, conditions, and criteria; 4. Ensuring that cooperative and collective enterprises have a clear proposition, e.g., business plan, to make to providers of funds; and, 5 . Advocating for incentives/concessions for co-operative and collective enterprises
Induce and support the formation of other types of collective enterprises, e.g., clusters, by: 1. Engaging single or sole producers/service providers via intermediaries and other stakeholders; 2. Providing training to such willing producers/providers on the benefits of collective participation, membership, and ownership; and, 3. Advocating for incentives for newly created enterprises
Strengthen the knowledge, abilities, skills and behaviour of individuals and improve institutional structures, for both the Department and enterprises, by: 1. Engaging in structured training programs covering life skills, financial literacy, organizational development, administration, law, information technology, and other relevant topics; and, 2. Implementing an organizational command structure that establishes clear lines for accountability and reporting, career advancement, and succession planning

| KEY PERFORMANCE INDICATORS | 2015/16 Actual | $\begin{array}{r} \hline \text { 2016/17 } \\ \text { Actual } \end{array}$ | $2017 / 18$ <br> Budget <br> Estimate | 2017/18 <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward <br> Estimate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Output Indicators (Measures what has been/will be produced or delivered by the programme) |  |  |  |  |  |  |  |
| Conduct training programs on cooperative management and administration |  |  | 18 | 18 | 24 | 18 | 18 |
| Conduct training programs on cooperative financing and accounting procedures |  |  | 18 | 18 | 12 | 12 | 12 |
| Conduct training programs on marketing and promotion |  |  | 4 | 4 | 6 | 8 | 12 |
| Audit cooperative societies |  |  | 20 | 20 | 22 | 30 | 36 |
| Conduct law revision exercise |  |  | 1 | 1 | 1 |  |  |
| Conduct exchange visits |  |  | 4 | 4 | 4 | 6 | 8 |
| Conduct revision of departmental strategic plan |  |  | 1 | 1 | 1 |  |  |
| Provide micro-finance assistance to cooperatives' projects |  |  | 8 | 8 | 8 | 8 | 10 |
| Conduct evaluation exercise of inactive cooperatives with a view to de-registering |  |  | 6 (1 per district) | $7 \text { (1 per }$ district) | $\begin{array}{r} 6(1 \\ \text { per district) } \\ \hline \end{array}$ | $\begin{array}{r} 6(1 \\ \text { per district) } \\ \hline \end{array}$ | $\begin{array}{r} 6(1 \\ \text { per district) } \\ \hline \end{array}$ |
| Outcome Indicators (Measures the planned or achieved outcomes or impacts of the programme and/or the effectiveness of the programme) |  |  |  |  |  |  |  |
| Active cooperatives that hold monthly meetings and take and produce minutes and decisions taken therein |  |  | 15\% | 15\% | 15\% increase | 12\% increase | 12\% increase |
| Active cooperatives that increase share capital |  |  | 5\% | 5\% | 5\% increase | 5\% increase | 5\% increase |
| Active cooperatives with a business plan |  |  | 10\% | 10\% | 10\% increase | 12.5\% | 15\% increase |
| Active cooperatives with an electronic accounting system |  |  | 1.50\% | 1.50\% | 1.5\% increase | 2\% increase | 2.5\% increase |
| Active producer cooperatives that design and discharge logos and labels |  |  | 12\% | 12\% | 12\% increase | 12\% increase | 15\% increase |
| Active cooperatives that make a profit |  |  | 5\% | 5\% | 5\% increase | 7.5\% increase | 10\% increase |
| Number of persons who are members of a cooperative |  |  | 2\% | 2\% | 2\% increase | 2.5\% increase | 2.5\% increase |
| Number of persons who are employed by cooperatives |  |  | 2\% | 2\% | 2\% increase | 2\% increase | 2\% increase |
| Total turnover of active cooperatives |  |  | 2\% | 2\% | 2\% increase | 3\% increase | 5\% increase |
| Revised legislation |  |  | 1 completed | 1 completed | 1 completed |  |  |
| Revised strategic plan |  |  | 1 completed | 1 completed | 1 completed |  |  |
| Inactive cooperatives revived |  |  | 1\% | 1\% | 1\% | 1\% | 1\% |
| Inactive cooperatives whose registrations have been revoked |  |  | 10\% | 10\% | 10\% | 13\% | 10\% |



| PROGRAMME: | STRATEGIC MANAGEMENT AND ADMINISTRATION (FORESTRY) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAMME OBJECTIVE: | To provide strategic direction, policy planning, management and admnistrative services to support the efficient and effective operation of the ministry's programmes and activities |  |  |  |  |  |  |
| PROGRAMME EXPENDITURE BY ECONOMIC CLASSIFICATION |  |  |  |  |  |  |  |
| RECURRENT EXPENDITURE |  |  |  |  |  |  |  |
| SH No. Item Details of Expenditure | $\begin{array}{r} \hline \text { 2015/16 } \\ \text { Actual } \end{array}$ | 2016/17 Actual | $2017 / 18$ <br> Budget <br> Estimate | 2017/18 <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward Estimate |
| 30 PERSONAL EMOLUMENTS | \$719,715 | \$1,141,259 | \$1,224,864 | \$1,171,104 | \$1,096,091 | \$1,120,960 | \$1,145,491 |
| 1 Salaries | \$688,689 | \$1,096,766 | \$1,049,807 | \$1,081,328 | \$897,842 | \$919,976 | \$942,110 |
| 2 Allowances | \$11,830 | \$5,921 | \$86,696 | \$39,938 | \$80,612 | \$80,612 | \$80,612 |
| 3 Wages (Unestablished Staff) | \$2,988 | \$16,133 | \$45,516 | \$18,965 | \$55,025 | \$56,483 | \$57,941 |
| 4 Social Security | \$15,533 | \$22,439 | \$25,468 | \$23,357 | \$22,641 | \$22,890 | \$22,890 |
| 5 Honorarium | \$675 | \$0 | \$3,000 | \$1,250 | \$3,000 | \$3,000 | \$3,000 |
| 7 Overtime | \$0 | \$0 | \$14,377 | \$6,266 | \$36,972 | \$37,999 | \$38,937 |
| 31 TRAVEL AND SUBSISTENCE | \$41,334 | \$51,280 | \$66,810 | \$56,805 | \$83,424 | \$83,424 | \$83,424 |
| 1 Transport Allowance | \$9,450 | \$0 | \$17,900 | \$7,456 | \$17,550 | \$17,550 | \$17,550 |
| 2 Mileage Allowance | \$3,352 | \$569 | \$7,098 | \$4,363 | \$10,062 | \$10,062 | \$10,062 |
| 3 Subsistence Allowance | \$18,625 | \$42,771 | \$20,000 | \$32,705 | \$20,000 | \$20,000 | \$20,000 |
| 4 Foreign Travel | \$0 | \$0 | \$10,400 | \$4,331 | \$18,400 | \$18,400 | \$18,400 |
| 5 Other Travel Expenses | \$9,906 | \$7,939 | \$11,412 | \$7,950 | \$17,412 | \$17,412 | \$17,412 |
| 40 MATERIAL AND SUPPLIES | \$49,106 | \$79,901 | \$49,888 | \$44,132 | \$94,076 | \$94,076 | \$94,076 |
| 1 Office Supplies | \$20,029 | \$18,179 | \$11,554 | \$10,537 | \$20,696 | \$20,696 | \$20,696 |
| 2 Books \& Periodicals | \$1,816 | \$0 | \$1,950 | \$809 | \$1,950 | \$1,950 | \$1,950 |
| 3 Medical Supplies | \$1,785 | \$542 | \$1,084 | \$454 | \$1,084 | \$1,084 | \$1,084 |
| 4 Uniforms | \$0 | \$0 | \$0 | \$0 | \$13,000 | \$13,000 | \$13,000 |
| 5 Household Sundries | \$17,588 | \$28,447 | \$10,250 | \$15,999 | \$15,064 | \$15,064 | \$15,064 |
| 6 Food | \$0 | \$0 | \$0 | \$0 | \$12,462 | \$12,462 | \$12,462 |
| 14 Computer Supplies | \$284 | \$12,841 | \$10,920 | \$8,056 | \$10,920 | \$10,920 | \$10,920 |
| 15 Office Equipment | \$4,431 | \$15,685 | \$10,130 | \$5,331 | \$14,900 | \$14,900 | \$14,900 |
| 26 Miscellaneous | \$3,172 | \$4,207 | \$4,000 | \$2,946 | \$4,000 | \$4,000 | \$4,000 |
| 41 OPERATING COSTS | \$57,206 | \$92,370 | \$109,120 | \$106,737 | \$130,200 | \$130,200 | \$130,200 |
| 1 Fuel | \$52,186 | \$52,482 | \$78,120 | \$80,839 | \$88,200 | \$88,200 | \$88,200 |
| 2 Advertising | \$990 | \$4,112 | \$6,800 | \$6,454 | \$6,800 | \$6,800 | \$6,800 |
| 3 Miscellaneous | \$3,048 | \$34,463 | \$9,000 | \$10,283 | \$20,000 | \$20,000 | \$20,000 |
| 6 Mail Delivery | \$14 | \$104 | \$6,400 | \$2,713 | \$6,400 | \$6,400 | \$6,400 |
| 9 Conferences and Workshops | \$968 | \$1,209 | \$8,800 | \$6,449 | \$8,800 | \$8,800 | \$8,800 |
| 42 MAINTENANCE COSTS | \$27,514 | \$83,289 | \$63,008 | \$51,729 | \$58,522 | \$58,522 | \$58,522 |
| 1 Maintenance of Buildings | \$7,518 | \$30,875 | \$8,694 | \$11,097 | \$8,694 | \$8,694 | \$8,694 |
| 3 Furniture and Equipment | \$2,748 | \$5,795 | \$9,450 | \$10,767 | \$9,450 | \$9,450 | \$9,450 |
| 4 Vehicles | \$16,456 | \$41,218 | \$18,930 | \$18,354 | \$18,930 | \$18,930 | \$18,930 |
| 5 Computer Hardware | \$60 | \$3,668 | \$5,400 | \$2,250 | \$5,400 | \$5,400 | \$5,400 |
| 6 Computer Software | \$733 | \$1,733 | \$9,500 | \$3,956 | \$2,800 | \$2,800 | \$2,800 |
| 9 Spares for Equipment | \$0 | \$0 | \$1,700 | \$1,417 | \$1,700 | \$1,700 | \$1,700 |
| 10 Vehicle Parts | \$0 | \$0 | \$9,334 | \$3,888 | \$11,548 | \$11,548 | \$11,548 |
| 43 TRAINING | \$1,786 | \$0 | \$10,500 | \$4,375 | \$30,000 | \$30,000 | \$30,000 |
| 5 Miscellaneous | \$1,786 | \$0 | \$10,500 | \$4,375 | \$30,000 | \$30,000 | \$30,000 |
| 44 EX-GRATIA PAYMENTS | \$8,494 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 2 Compensation \& Indemnities | \$8,494 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 46 PUBLIC UTILITIES | \$162,745 | \$208,731 | \$228,780 | \$207,933 | \$276,000 | \$276,000 | \$276,000 |
| 4 Telephone | \$162,745 | \$208,731 | \$228,780 | \$207,933 | \$276,000 | \$276,000 | \$276,000 |
| 48 CONTRACTS \& CONSULTANCIES | \$0 | \$9,998 | \$60,000 | \$25,000 | \$60,000 | \$60,000 | \$60,000 |
| 1 Payments to Contractors | \$0 | \$9,998 | \$60,000 | \$25,000 | \$0 | \$0 | \$0 |
| 6 Payment for Janitorial Services | \$0 | \$0 | \$0 | \$0 | \$60,000 | \$60,000 | \$60,000 |
| 50 GRANTS | \$300,000 | \$300,000 | \$360,000 | \$350,000 | \$300,000 | \$300,000 | \$300,000 |
| 14 Coastal Zone Management Auth. | \$300,000 | \$300,000 | \$360,000 | \$350,000 | \$300,000 | \$300,000 | \$300,000 |
| TOTAL RECURRENT EXPENDITURE | \$1,367,900 | \$1,966,828 | \$2,172,970 | \$2,017,816 | \$2,128,313 | \$2,153,182 | \$2,177,713 |
|  |  |  |  |  |  |  |  |
| CAPITAL II EXPENDITURE |  |  |  |  |  |  |  |
| Act. Description | $\begin{array}{r} \hline \text { 2015/16 } \\ \text { Actual } \end{array}$ | $\begin{array}{r} \hline 2016 / 17 \\ \text { Actual } \end{array}$ | 2017/18 <br> Budget <br> Estimate | 2017/18 <br> Revised <br> Estimate | $\begin{aligned} & \hline \text { 2018/19 } \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | 2019/20 <br> Forward Estimate | $2020 / 21$ <br> Forward Estimate |
|  |  |  |  |  |  |  |  |
| 112 Institutional strengthening | \$0 | \$68,431 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 680 Renovation of GOB Building | \$0 | \$0 | \$75,000 | \$12,500 | \$0 | \$75,000 | \$75,000 |
| 701 Conservation Management | \$99,920 | \$90,339 | \$75,000 | \$41,536 | \$75,000 | \$75,000 | \$75,000 |
| 933 Marine Reserve - Ecosystems Management | \$149,837 | \$97,241 | \$85,000 | \$48,886 | \$40,000 | \$85,000 | \$85,000 |
| 1000 Furniture and Equipment | \$43,714 | \$38,023 | \$45,000 | \$33,603 | \$0 | \$45,000 | \$45,000 |
| 1002 Purchase of a Computer | \$15,858 | \$7,350 | \$50,000 | \$28,116 | \$0 | \$50,000 | \$50,000 |
| 1007 Capital Improvement of buildings | \$34,040 | \$0 | \$60,000 | \$25,000 | \$0 | \$60,000 | \$60,000 |
| 1112 Conservation Compliance Unit | \$139,913 | \$128,787 | \$150,000 | \$113,630 | \$70,000 | \$150,000 | \$150,000 |
| 1733 Panthera Partners in Wild Coast Conservation | \$23,217 | \$11,338 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 1776 Enhancing Security - Fisheries Compound | \$44,435 | \$7,343 | \$30,000 | \$22,302 | \$100,000 | \$130,000 | \$130,000 |
| 1809 Public Education and Awareness | \$37,456 | \$32,200 | \$40,000 | \$24,365 | \$0 | \$40,000 | \$40,000 |
| 1817 Rosewood Assessment Amnesty | \$0 | \$0 | \$40,000 | \$0 | \$0 | \$40,000 | \$40,000 |
| 1826 Pine Bark Beetle Control | \$92,156 | \$90,363 | \$70,000 | \$80,386 | \$40,000 | \$70,000 | \$70,000 |
| TOTAL CAPITAL II EXPENDITURE | \$680,547 | \$571,413 | \$720,000 | \$430,324 | \$325,000 | \$820,000 | \$820,000 |


| CAPITAL III EXPENDITURE |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Act. SoF <br> (G/L) <br>   | Description | 2015/16 Actual | 2016/17 Actual | 2017/18 <br> Budget <br> Estimate | 2017/18 <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | 2020/21 <br> Forward <br> Estimate |
| 112 | Institutional Strengthening | \$0 | \$0 | \$300,000 | \$131,630 | \$300,000 | \$300,000 | \$300,000 |
| 1316 | Purchase of Vehicles | \$0 | \$75,393 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 1733 WWF | Panthera Partners in Wild Coast Conservation | \$0 | \$16,284 | \$60,000 | \$31,375 | \$60,000 | \$60,000 | \$60,000 |
| 1758 IBRD | Management and Protection of key Biodiversity Areas in Belize | \$998,100 | \$50,970 | \$2,000,000 | \$855,641 | \$600,000 | \$1,000,000 | \$1,000,000 |
| $\begin{gathered} 1759 \text { IBRD/JS } \\ \text { DF } \end{gathered}$ | Promoting Natural Resourced Livelihoods in Belize | \$510,145 | \$189,697 | \$66,000 | \$27,500 | \$66,000 | \$66,000 | \$66,000 |
| 1761 EU | Enhancing Belize's Resilience to Adapt to the Effects of Climate Change | \$0 | \$29,229 | \$500,000 | \$208,328 | \$0 | \$0 | \$0 |
| $\begin{gathered} 1800 \text { GERMA } \\ \text { N GIZ } \end{gathered}$ | CCAD-GIZ REDD+ CARD Regional Project | \$0 | \$0 | \$300,000 | \$125,000 | \$300,000 | \$300,000 | \$300,000 |
| 1801 GERMA <br> N GIZ | Program for the Protection and Sustainable use of Selva Maya | \$0 | \$0 | \$1,000,000 | \$0 | \$300,000 | \$1,000,000 | \$1,000,000 |
| 1803 | National Biodiversity Planning to Support the Implementation of the CDB 2011-2020 Strategic Plan in Belize | \$0 | \$0 | \$518,000 | \$0 | \$300,000 | \$1,036,000 | \$1,036,000 |
| 1807 | Building Resilence In Youth at Risk | \$0 | \$0 | \$1,500,000 | \$625,000 | \$0 | \$0 | \$0 |
| 1809 | Public Education and Awareness | \$0 | \$0 | \$113,000 | \$47,083 | \$113,000 | \$113,000 | \$113,000 |
| 1865 AICO | Compensation | \$600 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 1890 | Capacity Building | \$112,575 | \$112,323 | \$0 | \$201,552 | \$200,000 | \$200,000 | \$200,000 |
| 1902 | IBRD GA-018449 Belize Marine Conservation \& Climate Adaptation Project | \$0 | \$0 | \$0 | \$0 | \$1,000,000 | \$1,000,000 | \$1,000,000 |
| 1930 PACT | Chiquibul Forests Investment Initiative | \$0 | \$37,000 | \$372,749 | \$288,253 | \$372,749 | \$372,749 | \$372,749 |
| 1933 | Post-Hurricane Assessment | \$0 | \$2,566 | \$0 | \$7,091 | \$54,868 | \$54,868 | \$54,868 |
| 1952 | United Nations Framework Convention on Climate Change UNFCCC | \$0 | \$0 | \$0 | \$41,857 | \$99,532 | \$99,532 | \$99,532 |
| 1954 | Reduce Emissions from Deforestation and Forest Degradation (REDD) | \$0 | \$0 | \$0 | \$0 | \$1,000,000 | \$1,000,000 | \$1,000,000 |
| TOTAL CAPITAL III EXPENDITURE |  | \$1,621,420 | \$513,462 | \$6,729,749 | \$2,590,310 | \$4,766,149 | \$6,602,149 | \$6,602,149 |
| STAFFING RESOURCES |  |  |  |  |  |  |  |  |
| Positions |  | $\begin{gathered} \hline \text { 2015/16 } \\ \text { Actual } \end{gathered}$ | $\begin{array}{r} \hline \text { 2016/17 } \\ \text { Actual } \end{array}$ | $2017 / 18$ <br> Budget <br> Estimate | 2017/18 <br> Revised <br> Estimate | $\begin{aligned} & \hline \text { 2018/19 } \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward Estimate |
| Managerial/Executive |  | 2 | 2 | 2 | 2 | 5 | 5 | 5 |
| Technical/Front Line Services |  | 0 | 0 | 0 | 0 | 7 | 7 | 7 |
| Administrative Support |  | 16 | 16 | 16 | 16 | 11 | 11 | 11 |
| Non-Established |  | 3 | 3 | 3 | 3 | 3 | 3 | 3 |
| Statutory Appointments |  | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL STAFFING |  | 21 | 21 | 21 | 21 | 26 | 26 | 26 |
|  |  |  |  |  |  |  |  |  |
| PROGRAMME PERFORMANCE INFORMATION |  |  |  |  |  |  |  |  |
| Key Programme Strategies/Activities for 2017/18 |  |  |  | Achievements 2017/18 |  |  |  |  |
| Key Programmes Strategies/Activities for 2018/19 (aimed at improving performance) |  |  |  |  |  |  |  |  |
| KEY PERFORMANCE INDICATORS |  | $\begin{gathered} \hline \text { 2015/16 } \\ \text { Actual } \end{gathered}$ | $\begin{array}{r} \hline 2016 / 17 \\ \text { Actual } \end{array}$ | $\begin{aligned} & \hline 2017 / 18 \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | 2017/18 <br> Revised <br> Estimate | $\begin{aligned} & \hline \text { 2018/19 } \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward Estimate |
| Output Indicators (Measures what has been/will be produced or delivered by the programme) |  |  |  |  |  |  |  |  |
| Number of policy papers, reports and briefings prepared for minister and/or cabinet Number of internal audits |  |  |  |  |  |  |  |  |
| Outcome Indicators (Measures the planned or achieved outcomes or impacts of the programme and/or the effectiveness of the programme) |  |  |  |  |  |  |  |  |
| Satisfaction rating of minister with policy advice provided <br> Number of internal audit recommendations made <br> Percentage of internal audit recommendations implemented <br> Cost of administration as percentage of the ministry's budget |  |  |  |  |  |  |  |  |


| PROGRAMME: |  | FISHERIES RESOURCES MANAGEMENT AND DEVELOPMENT |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAMME OBJECTIVE: |  | To sustain and enhance the viability of the fisheries sector with a view of optimizing yields and sustaining livelihoods for fishing communities, while ensuring food security, creating employment, income generation and export earnings aligned with the National Growth and Sustainable Development Strategy |  |  |  |  |  |  |
| PROGRAMME EXPENDITURE BY ECONOMIC CLASSIFICATION |  |  |  |  |  |  |  |  |
| RECURRENT EXPENDITURE |  |  |  |  |  |  |  |  |
| SH No. Item | Details of Expenditure | $\begin{array}{r} \hline 2015 / 16 \\ \text { Actual } \end{array}$ | 2016/17 <br> Actual | 2017/18 <br> Budget <br> Estimate | $2017 / 18$ <br> Revised <br> Estimate | $\begin{aligned} & \hline 2018 / 19 \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward <br> Estimate |
| 30 PERSONAL EMOLUMENTS |  | \$2,118,240 | \$2,209,012 | \$2,277,645 | \$2,168,158 | \$2,331,972 | \$2,341,096 | \$2,371,452 |
| 1 | Salaries | \$2,042,642 | \$2,113,625 | \$1,103,845 | \$1,617,695 | \$1,126,120 | \$1,160,612 | \$1,158,073 |
| 2 | Allowances | \$16,561 | \$34,250 | \$51,900 | \$48,750 | \$54,060 | \$54,060 | \$54,060 |
| 3 | Wages (Unestablished Staff) | \$0 | \$0 | \$979,395 | \$408,083 | \$990,938 | \$963,397 | \$994,319 |
| 4 | Social Security | \$59,037 | \$61,136 | \$62,622 | \$60,346 | \$65,104 | \$63,099 | \$62,403 |
| 5 | Honorarium | \$0 | \$0 | \$1,500 | \$625 | \$1,500 | \$1,500 | \$1,500 |
| 7 | Overtime | \$0 | \$0 | \$78,383 | \$32,659 | \$94,250 | \$98,428 | \$101,097 |
| 31 TRAVEL AND SUBSISTENCE |  | \$63,176 | \$57,920 | \$53,912 | \$52,999 | \$53,912 | \$53,912 | \$53,912 |
| 2 | Mileage Allowance | \$0 | \$198 | \$1,622 | \$875 | \$1,622 | \$1,622 | \$1,622 |
| 3 | Subsistence Allowance | \$52,788 | \$46,957 | \$39,880 | \$43,742 | \$39,880 | \$39,880 | \$39,880 |
| 4 | Foreign Travel | \$0 | \$0 | \$2,400 | \$1,000 | \$2,400 | \$2,400 | \$2,400 |
| 5 | Other Travel Expenses | \$10,388 | \$10,765 | \$10,010 | \$7,382 | \$10,010 | \$10,010 | \$10,010 |
| 40 MATERIAL AND SUPPLIES |  | \$70,775 | \$84,891 | \$62,576 | \$59,956 | \$62,576 | \$62,576 | \$62,576 |
| 1 Office Supplies |  | \$28,787 | \$31,389 | \$13,035 | \$16,851 | \$13,035 | \$13,035 | \$13,035 |
| 3 | Medical Supplies | \$0 | \$0 | \$741 | \$307 | \$741 | \$741 | \$741 |
| 4 | Uniforms | \$6,093 | \$8,782 | \$17,100 | \$10,444 | \$17,100 | \$17,100 | \$17,100 |
|  | Household Sundries | \$29,218 | \$33,191 | \$11,651 | \$20,665 | \$11,651 | \$11,651 | \$11,651 |
| 14 | Computer Supplies | \$4,750 | \$8,370 | \$3,035 | \$2,847 | \$3,035 | \$3,035 | \$3,035 |
|  | Office Equipment | \$1,928 | \$3,160 | \$9,525 | \$5,722 | \$9,525 | \$9,525 | \$9,525 |
| 17 | Test Equipment | \$0 | \$0 | \$3,245 | \$1,355 | \$3,245 | \$3,245 | \$3,245 |
| 2326 | Printing Services | \$0 | \$0 | \$1,016 | \$421 | \$1,016 | \$1,016 | \$1,016 |
|  | Miscellaneous | \$0 | \$0 | \$3,228 | \$1,345 | \$3,228 | \$3,228 | \$3,228 |
|  |  | \$230,557 | \$296,338 | \$214,424 | \$207,043 | \$214,635 | \$214,635 | \$214,635 |
| 41 OPERATING COSTS |  | \$203,871 | \$252,083 | \$191,700 | \$194,686 | \$191,911 | \$191,911 | \$191,911 |
| Advertising |  | \$1,334 | \$1,251 | \$400 | \$169 | \$400 | \$400 | \$400 |
| 3 Miscellaneous |  | \$20,363 | \$32,611 | \$9,400 | \$5,201 | \$9,400 | \$9,400 | \$9,400 |
| Mail Delivery |  | \$1,045 | \$1,808 | \$3,024 | \$2,426 | \$3,024 | \$3,024 | \$3,024 |
| 8 Garbage Disposal |  | \$0 | \$0 | \$1,200 | \$500 | \$1,200 | \$1,200 | \$1,200 |
| 42 MAINTENANCE COSTS |  | \$3,945 | \$8,586 | \$8,700 | \$4,062 | \$8,700 | \$8,700 | \$8,700 |
|  |  | \$57,635 | \$69,877 | \$44,848 | \$40,388 | \$44,848 | \$44,848 | \$44,848 |
| 1 Maintenance of Buildings |  | \$8,840 | \$15,912 | \$7,981 | \$3,370 | \$7,981 | \$7,981 | \$7,981 |
| 2 Maintenance of Grounds |  | \$2,900 | \$3,814 | \$1,000 | \$2,619 | \$1,000 | \$1,000 | \$1,000 |
| 3 Furniture and Equipment |  | \$8,334 | \$10,954 | \$6,750 | \$9,692 | \$6,750 | \$6,750 | \$6,750 |
| 4 Vehicles |  | \$37,562 | \$39,196 | \$26,117 | \$23,457 | \$26,117 | \$26,117 | \$26,117 |
| Laboratory Equipment |  | \$0 | \$0 | \$3,000 | \$1,250 | \$3,000 | \$3,000 | \$3,000 |
| 43 TRAINING |  | \$3,934 | \$3,609 | \$4,000 | \$2,904 | \$4,000 | \$4,000 | \$4,000 |
| 1 Course Costs |  | \$3,934 | \$3,609 | \$4,000 | \$2,904 | \$4,000 | \$4,000 | \$4,000 |
| 46 PUblic utilities |  | \$1,666 | \$1,560 | \$2,640 | \$1,555 | \$2,640 | \$2,640 | \$2,640 |
| 2 Gas (Butane) |  | \$1,666 | \$1,560 | \$2,640 | \$1,555 | \$2,640 | \$2,640 | \$2,640 |
| TOTAL RECURRENT EXPENDITURE |  | \$2,545,983 | \$2,723,206 | \$2,660,045 | \$2,533,003 | \$2,714,584 | \$2,723,708 | \$2,754,064 |
|  |  |  |  |  |  |  |  |  |
| STAFFING RESOURCES |  |  |  |  |  |  |  |  |
| Positions |  | $\begin{array}{r} \text { 2015/16 } \\ \text { Actual } \end{array}$ | 2016/17 <br> Actual | $2017 / 18$ <br> Budget <br> Estimate | 2017/18 <br> Revised <br> Estimate | $\begin{aligned} & \hline \text { 2018/19 } \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward Estimate |
| Manageria//Executive |  | 1 | 1 | 1 | 1 | 2 | 2 | 2 |
| Technical/Front Line Services |  | 14 | 14 | 14 | 16 | 20 | 20 | 20 |
| Administrative Support |  | 11 | 11 | 11 | 11 | 15 | 15 | 15 |
| Non-Established |  | 49 | 49 | 49 | 43 | 43 | 43 | 43 |
| Statutory Appointments |  | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL STAFFING |  | 75 | 75 | 75 | 71 | 80 | 80 | 80 |
|  |  |  |  |  |  |  |  |  |
| PROGRAMME PERFORMANCE INFORMATION |  |  |  |  |  |  |  |  |
| Key Programme Strategies/Activities for 2017/18 |  |  |  | Achievements 2017/18 |  |  |  |  |
| Increase consumption of low market-value species and undeveloped and underutilized stocks on the domestic market |  |  |  | Increase the consumption of low market-value species and undeveloped and underutilized stocks on the domestic market through collaboration with stakeholders and nation-wide awareness and promotion |  |  |  |  |
| Assessment and reporting to UNESCO in regards to the current state of the universal value of Belize Barrier Reef Reserve System (World Heritage Site) |  |  |  | Expand alternative livelihood opportunities for fishers in traditional rural fishing communities such as Copper Bank, Chunnox, Dangriga and Placencia in order to highten/increase the growth of non-traditional fisheries |  |  |  |  |
| Expanding and strengthening public education and awareness to sensitize staff, magistracy, fishers and the general public on the new Fisheries Act and Regulations |  |  |  | Conduct the national roll-out of the managed access program as a fisheries management tool for critical species and ecosystems for improved management in fisheries and the prevention of a decline in fish stocks, while increasing its abundance |  |  |  |  |
| Properly define and demarcate the various zones within marine reserves and other fisheries mandated protected areas |  |  |  | Expansion of replenishment areas or No Take Zones within the marine reserves to include under-represented ecosystems which is a part of Belize's international commitment to CBD (Convention on Biological Diversity) |  |  |  |  |
| Expansion of replenishment areas or No Take Zones within the marine reserves |  |  |  |  |  |  |  |  |

Stock assessment of commercially important species, including data collection and analysis - this would entail the spiny lobster, conch, sea cucumber, snappers, groupers and other fin-fish and invertebrate species

Improvement and upgrading of infrastructure and equipment within the marine reserves
Capacity building for enforcement and prosecution, including arres procedures, court appearances, case filing and weapons handling

Diversification into non-traditional species such as deep slope stocks, stone crabs, hermit crabs and other underutilized macro-invertebrate and fin-fish species

Expand alternative livelihood opportunities for fishers in traditional rural fishing communities such as Hopkins, Sarteneja and Barranco

National roll-out of the manage access program as a fisheries management tool for critical species and ecosystems
Expand and improve invasive species management, including the lion fish, tiger prawn, tilapia and armoured catfish

Improving management of endangered species such as the sea turtles, manatees, hicatees, the Nassau grouper and grazers including the parrot fish and tangs
Re-integrate the sport fishery management into the national management framework, including the administration of licences as well as public awareness and compliance issues

Strengthen inland fisheries management through improved habitat management and public awareness campaigns
Upgrading licensing and registration system to inform management of stocks as well as to serve the interest of the fishing community

Strengthen revenue collection processes, including licences, permits and visitation fees
Rationalize memberships and honouring reporting relationships and financia commitments within international organizations, including the CRFM, OSPESCA, CITES and SPAW, etc

To build institutional capacity within the Fisheries Department in regards to: project management and evaluation, ocean governance, fisheries management and environmental assessment
Revitalize and strengthen fisheries management institutions, including the Fisheries Advisory Council, Advisory Committees, Sport Fishing and Fishermen Associations

Key Programmes Strategies/Activities for 2018/19 (aimed at improving performance)
Support the Fisheries Department's legal mandate through effective policy, legislation and planning: (1) adoption and implementation of the Draft Fisheries Act and enabling Regulations for an improved and modernized fisheries legislative regime; (2) Develop the National Fisheries Policy \& Implementation Plan; (3) Strengthen resource mobilization capacity; (4) Establish an effective Monitoring and Evaluation program; (5) Alignment of national fisheries policies in relevant international instrument \& fora
Management of the aquatic resources through the ecosystem approach to fisheries management and the marine reserve network: (1) Expansion of replenishment areas from $3.15 \%$ to $10 \%$ within the marine reserves to include under-represented ecosystems which is a part of Belize's international commitment to CBD (Convention on Biological Diversity); (2) Improve the protection regime of marine and coastal ecosystems under the Marine Conservation and Climate Adaptation Project, where equipment and a demarcation system will be applied, as well as the establishment of coral nurseries to complement the expansion of the replenishment zones (TAMR, SWCMR and CBWS); (3) Strengthen the national managed access program as a fisheries management tool for critical species and ecosystems for improved management in fisheries and the prevention of a decline in fish stocks, while increasing its abundance; (4) Establish hurricane recovery plots in strategic areas along the BBRRS

Develop and implement the Public Education and Awareness Strategy to have an informed stakeholder-base that adheres to the fisheries regulations and other governing fisheries policies
Enhance the conservation, management and sustainable use of the fishery resources, while improving livelihood of Belizeans: (1) Increase the consumption of low market-value species and undeveloped and underutilized stocks on the domestic market through collaboration with stakeholders and nation-wide awareness and promotion; (2) Expand alternative livelihood opportunities for fishers in traditional rural fishing communities such as Copper Bank, Chunox, Dangriga and Placencia in order to heighten/increase the growth of non-traditional fisheries (deep slope fin fish, stone crab); (3) National characterization of inland fisheries and implement a management regime through improved habitat management and public awareness campaigns that will enable the efficient use of inland fish stocks by stakeholders; (4) Improve the licensing and registration system to inform management on the status of stocks, as well as to serve the interest of the fishing communities, while complementing the BELAPS which is being implemented by CITO.
Revitalize and strengthen fisheries management institutions, including: (1) the Fisheries Advisory Council, Manage Access Committees, Advisory Committees, Sport Fishing and Fishermen Associations for improved dialogue in decision making; (2) Rationalize memberships and honouring reporting requirement and financial commitments within international organizations, including the CRFM, OSPESCA, CITES and SPAW, etc. for the maintenance of ongoing projects and progress in fisheries management
Prevent, deter and eliminate illegal fishing within Belize's national waters. (1) Adoption of modern technology in fisheries enforcement - SMART, Conservation Drones, Pilot VMS; (2) Implementation of the National Enforcement Strategy; (3) Deployment of strategic enforcement operations (marine, inland, check points, restaurant and market inspections); (4) Increasing the rate of conviction of fishers

| KEY PERFORMANCE INDICATORS | $\begin{array}{r} \hline \text { 2015/16 } \\ \text { Actual } \end{array}$ | $\begin{array}{r} \hline \text { 2016/17 } \\ \text { Actual } \end{array}$ | $\begin{aligned} & \hline 2017 / 18 \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | 2017/18 <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | 2020/21 <br> Forward <br> Estimate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Output Indicators (Measures what has been/will be produced or delivered by the programme) |  |  |  |  |  |  |  |
| Number of enforcement inspections of fishing fleet |  |  |  | 1,490 | 1,500 | 1,500 | 1,500 |
| Number of field visits, EIAs evaluated and ECP inputs submitted to the NEAC |  |  |  | 20 | 25 | 25 | 25 |
| Number of national events the Department participated in that focused on the Fisheries Act and Regulations |  |  |  | 4 | 5 | 5 | 5 |
| Number of published educational material distributed at national events that focused on Fisheries Act and Regulations |  |  |  | 2 | 2 | 2 | 2 |
| Number of stakeholders sensitized in regards to the fisheries laws |  |  |  | 2,030 | 2,050 | 2,050 | 2,050 |
| Number of officers trained in enforcement procedures and improvement of successful rate of prosecution |  |  |  | 31 | 32 | 32 | 32 |
| Production of non-traditional stocks, including fin-fish species and stone crabs |  |  |  | 257000 lbs . | 257500 lbs. | 257500 lbs. | 257500 lbs . |
| Number of fishers engaged in alternative income generation activities, including sport fishing, tour guiding, aquaculture and agriculture |  |  |  | 150 | 152 | 152 | 152 |
| Number of fishers complying with data submission requirements under the Manage Access Program |  |  |  | 250 | 255 | 255 | 255 |
| Revenue from MPA ticket sales and sport fishers |  |  |  | 427,664 | 428,000 | 428,000 | 428,000 |
| Number of hours of patrols |  |  |  | 3,499 | 3,500 | 3,500 | 3,500 |
| Number of persons arrested and convicted |  |  |  | 145 | 146 | 146 | 146 |
| Number of fishers provided with technical assistance |  |  |  | 20 | 23 | 23 | 23 |
| Number of protected areas declared |  |  |  | 9 | 10 | 10 | 10 |
| Number of research projects conducted |  |  |  | 14 | 15 | 15 | 15 |
| Number of fish stock sustainability education and awareness campaigns conducted |  |  |  | 10 | 12 | 12 | 12 |
| Outcome Indicators (Measures the planned or achieved outcomes or impacts of the programme and/or the effectiveness of the programme) |  |  |  |  |  |  |  |
| Number of breaches of catch limit and weight recorded |  |  |  | 42 | 45 | 42 | 42 |
| Illegal harvesting of fishery products |  |  |  | 10 | 12 | 10 | 10 |
| Value of fishery products consumed locally and exported |  |  |  | 30,000,000 | 30,000,500 | 30,000,000 | 30,000,000 |
| Income paid in to the national treasury from fisheries related permits, licensing and prosecution sources |  |  |  | 199,090 | 199,100 | 199,090 | 199,090 |
| Annual size of fish catch |  |  |  | $400,000 \mathrm{lbs}$ of fin fish were caught | $400,500 \mathrm{lbs}$ of fin fish were caught | $400,000 \mathrm{lbs}$ of fin fish were caught | $400,000 \mathrm{lbs}$ of fin fish were caught |
| Annual size of conch catch |  |  |  | $725,000 \mathrm{lbs}$ of queen conch were harvested | $725,500 \mathrm{lbs}$ of queen conch were harvested | $725,000 \mathrm{lbs}$ of queen conch were harvested | $725,000 \mathrm{lbs}$ of queen conch were harvested |
| Annual size of lobster catch |  |  |  | $500,000 \mathrm{lbs}$ of lobster was caught and traded. This refers only to lobster tail meat. | $500,500 \mathrm{lbs}$ of lobster was caught and traded. This refers only to lobster tail meat. | $500,000 \mathrm{lbs}$ of lobster was caught and traded. This refers only to lobster tail meat. | $500,000 \mathrm{lbs}$ of lobster was caught and traded. This refers only to lobster tail meat. |



Post Harvest Assessment to be conducted on 75\% of long-term licenses, a total of 11 for 2017/18
Harvest Sustaibability Assessment for $100 \%$ of short-term licenses issued
All the long-term forest license areas with a long-term management plan
All necessary protocols are finalized and formalized
Mahogany quota established for 2017
Wildlife strategy for Belize developed and approved; priority elements are being implemented in 2017
Monitoring and evaluation of MoUs with partners continued
All wildlife program staff trained in key elements of wildlife management
Public Awareness \& Education continues
Co-managements signed with all PA partners
At least $75 \%$ of protected areas under co-management have management plans
Technical and Financial Reports are submitted for review and approval
Support to co-managers continues
SMART System rolled out to all Range Offices and equipment obtained for its implementation
Compliance Management System in place for implementation
Surveillance, Patrol and Law Enforcement continues in hot spot areas
FD Institutional Strenthening
National Forest Policy presented to and endorsed by Cabinet
A draft Forest Act is prepared
A FD Strategic Plan is developed and implemented for 2016-2020

| KEY PERFORMANCE INDICATORS | 2015/16 Actual | 2016/17 Actual | 2017/18 <br> Budget <br> Estimate | $2017 / 18$ <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward Estimate | $2020 / 21$ <br> Forward <br> Estimate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Output Indicators (Measures what has been/will be produced or delivered by the programme) |  |  |  |  |  |  |  |
| Area of forest under national park management |  |  | 20 |  |  |  |  |
| Area of forest rehabilitated |  |  |  |  |  |  |  |
| Number of awareness activities conducted |  |  | 75 |  |  |  |  |
| Number of patrols conducted |  |  | 200 |  |  |  |  |
| Length of nature trails managed |  |  |  |  |  |  |  |
| Area of forest cultivated |  |  |  |  |  |  |  |
| Number of wildlife game wardens trained in wildlife handling of key species |  |  |  |  | 10 | 10 | 10 |
| Number of staff trained in protected area, wildlife and forest management |  |  |  |  | 45 | 45 | 45 |
| Priority wildlife management activities implemented |  |  |  |  | 3 | 4 | 5 |
| Number of research activities conducted |  |  |  |  | 75 |  |  |
| Outcome Indicators (Measures the planned or achieved outcomes or impacts of the programme and/or the effectiveness of the programme) |  |  |  |  |  |  |  |
| Number of Forest Reserves are under a SFM regime |  |  |  |  | 17 | 17 | 17 |
| Percentage of Belize's forest classified as reserve |  |  |  |  |  |  |  |
| Export earnings from timber industry |  |  |  |  | \$800,000 | \$1,000,000 | \$1,000,000 |
| Wildlife rehabilitation centers operating under a formal MoU with GoB/FD |  |  |  |  | 7 | 7 | 7 |
| Percentage of degraded forests ecosystems are restored |  |  |  |  | 10\% | 10\% | 10\% |
| Number of incursions into protected areas reported |  |  |  |  | 5 | 10 | 15 |
| Number of incidents of illegal activity reported |  |  |  |  | 150 |  |  |
| Number of convictions |  |  |  |  | 15 | 30 | 50 |
| Number of visitors to national parks |  |  |  |  |  |  |  |
| Total levies and royalties collected |  |  |  |  |  |  |  |



Strenghten the water quality laboratory of the DOE and start producing reports to ensure compliance
Continue the efforts for the implementation of sources of radioactive elements
Continue the implemetation of several programs such as sustainable management of used oils, lead acid batteries and solid waste

| KEY PERFORMANCE INDICATORS | 2015/16 Actual | $\begin{array}{r} \hline \text { 2016/17 } \\ \text { Actual } \end{array}$ | 2017/18 <br> Budget <br> Estimate | 2017118 <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | 2020/21 <br> Forward <br> Estimate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Output Indicators (Measures what has been/will be produced or delivered by the programme) |  |  |  |  |  |  |  |
| Number of inspections conducted for environmental clearance |  |  |  | 126 | 139 | 160 | 184 |
| Number of compliance monitoring activities conducted increased by $15 \%$ annually |  |  |  | 171 | 189 | 217 | 250 |
| Number of enforcement notices or cessation orders issued increased by $15 \%$ |  |  |  | 8 | 9 | 10 | 12 |
| Number of EIAs or LLES reviewed and evaluated and processed increased by $15 \%$ |  |  |  |  | 11 | 13 | 15 |
| Number of environmental clearance and ECPs issued increased by $15 \%$ |  |  |  | 10 | 99 | 114 | 131 |
| Number of field data collection and validation activities increased by $15 \%$ |  |  |  | 90 | 55 | 63 | 73 |
| Number of public awareness and education activities conducted increased by 5\% annually |  |  |  |  | 41 | 47 | 54 |
| Number of licenses processed and issued increased by $15 \%$ |  |  |  | 37 | 1,491 | 1,715 | 1,972 |
| Number of environmental emergencies addressed by $100 \%$ e.g. grounding, oil spill, etc |  |  |  | 1,352 | 6 | 7 | 8 |
| Number of officers receiving specialized training in different areas |  |  |  | 5 | 4 | 5 | 5 |
| Number of complaints received from the public and addressed at least by 80\% |  |  |  | 49 | 54 | 62 | 71 |
| Outcome Indicators (Measures the planned or achieved outcomes or impacts of the programme and/or the effectiveness of the programme) |  |  |  |  |  |  |  |
| Increased number of environmentally sound developments |  |  |  |  | 99 | 104 | 108 |
| Increased number of developments complying with national legislation, etc |  |  |  |  | 189 | 198 | 210 |
| Increased knowledge and awareness of the environment amongst Belizeans and increased change in attitude towards the environment |  |  |  |  | 41 | 42 | 49 |
| Improved decision making which is based on credible and timely scientific information |  |  |  |  | 139 | 146 | 152 |
| Strengthened environmental permitting process through legal reform, technical expertise development, and increased public participation and partnership |  |  |  |  | 12 | 13 | 16 |
| Strengthen the payment for environmental damage through capacity development, stakeholder partnership, and technology transfer |  |  |  |  | 7 | 8 | 10 |
| Stakeholders satisfied with the level of concerns/issues successfully addressed |  |  |  |  | 54 | 57 | 61 |




| KEY PERFORMANCE INDICATORS | 2015/16 Actual | 2016/17 Actual | $\begin{aligned} & \hline 2017 / 18 \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | 2017/18 <br> Revised <br> Estimate | $\begin{aligned} & \hline 2018 / 19 \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward Estimate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Output Indicators (Measures what has been/will be produced or delivered by the programme) |  |  |  |  |  |  |  |
| Area of open dumpsites closed/rehabilitated (acres) |  |  |  |  | 10 | 40 | N/A |
| Number of Waste Transfer/recovery facility designed and constructed |  |  |  |  | 2 | 4 | N/A |
| Area of sanitary landfill cells constructed (acres) |  |  |  |  |  |  | 7 |
| Tonnes/day of solid waste received and disposed at the Mile 24 Western Highway Landfill |  |  | 80 | 120 | 120 | 160 | 180 |
| Total annual revenue collected from tipping fees |  |  | 45,000 | 95,000 | 100,000 | 105,000 | 110,000 |
| Number of targeted messages launched under the Communication Strategy (SCS) |  |  | 260 | 260 | 260 | 260 | 260 |
| Updated cost recovery mechanism study. |  |  |  |  | N/A | 1 | N/A |
| Approved NSWM Policy, Strategy and Implementation. |  |  |  |  | N/A | 1 | N/A |
| Outcome Indicators (Measures the planned or achieved outcomes or impacts of the programme and/or the effectiveness of the programme) |  |  |  |  |  |  |  |
| Percentage of sanitary landfill leachate meeting minimum effluent water quality standards $\left(\mathrm{BOD}_{5}, \mathrm{COD}\right.$ others) |  |  | 80\% | 100\% | 100\% | 100\% | 100\% |
| Percentage of total area of dumpsite closed/rehabilitated in Project Beneficiary municipalities |  |  |  |  | 20\% | 80\% |  |
| Percentage of solid waste received at transfer stations that is recovered as recyclables |  |  | 2.0\% | 2.0\% | 2.5\% | 3.5\% | 5.0\% |
| Number of informal recyclers incorporated into transfer station operations |  |  | 32 | 35 | 40 | 40 | 45 |
| Percentage of informal recyclers equipped with proper personal protective equipment |  |  | 100\% | 100\% | 100\% | 100\% | 100\% |
| Percentage of MSW received at the landfill and disposed in a sanitary manner without causing adverse environmental impacts |  |  | 100\% | 100\% | 100\% | 100\% | 100\% |
| Percentage of total annual revenue collected through the cost recovery mechanism |  |  |  |  |  |  |  |
| Percentage of targeted messages launched under the Communication Strategy (SCS) |  |  | 25.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% |






Key Programmes Strategies/Activities for 2018/19 (aimed at improving performance)
To provide support for the Implementation of the National Sstainable Tourism Master Plan, via current and future resource mobilization Initiatives
Finalize the development of a National Tourism Policy and National Tourism Act. Including a realignment with the Responsible Tourism Policy of Belize
To develop a statistical and economic based intelligence framework to support policy and overall decisin making for the tourism sector To provide technical support in the Ammendments of Legislative Instruments in Tourism and Civil Aviation

To provide support in the drafting of new legislation in tourism and civil aviation
To provide support for the development of business and investment opportunities for public assets currently under the mandate of the Minsitry of Tourism and Civil Aviation
To provide support in drafting of new legislation in tourism and civil aviation
To support the development, integration, and alignment of sector policies, strategies, plans and initiatives in the tourism and civil aviation sectors in Belize.
To support the execution of international cooperation agreements, trade agreements, service agreements, international obligations in tourism and civil aviation



| MINISTRY : HUMAN DEVELOPMENT, SOCIAL TRANSFORMATION AND POVERTY ALLEVIATION |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SECTION 1: MINISTRY SUMMARY |  |  |  |  |  |  |  |  |
| VISION: |  |  |  |  |  |  |  |  |
| The Ministry of Human Development, Social Transformation and Poverty Alleviation is the lead entity of the Government of Belize in the development of people, enabling them to realize their full potential and play a meaningful role in their communities |  |  |  |  |  |  |  |  |
| MISSION: |  |  |  |  |  |  |  |  |
| In Collaboration with all relevant partners, to facilitate policy development and to implement programmes that promote social justice and equity, enabling people to be selfsufficient, responsible and productive citizens |  |  |  |  |  |  |  |  |
| STRATEGIC OBJECTIVES: |  |  |  |  |  |  |  |  |
| Reduce human trafficking and child labour <br> Administrative and operational structures are relevant and efficient <br> Target population aware of and are enjoying their rights <br> Provide for the specific needs of persons with disabilities, the youth and aging population <br> Expand and improve the quality of social safety net schemes and strengthening of the wider social protection system |  |  |  |  |  |  |  |  |
| PROGRAMME EXPENDITURE SUMMARY |  |  |  |  |  |  |  |  |
| No. | Programme | $\begin{array}{r} \hline \text { 2015/16 } \\ \text { Actual } \end{array}$ | 2016/17 | $\begin{aligned} & \hline 2017 / 18 \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | $2017 / 18$ <br> Revised Estimate | $\begin{aligned} & \text { 2018/19 } \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward Estimate |
| 070 | STRATEGIC MANAGEMENT AND ADMINISTRATION | \$16,089,291 | \$13,790,068 | \$13,097,618 | \$12,853,957 | \$11,203,958 | \$13,519,832 | \$13,551,555 |
|  | Recurrent Expenditure | \$3,987,740 | \$4,528,308 | \$4,383,469 | \$4,167,204 | \$4,357,958 | \$4,368,832 | \$4,400,555 |
|  | Capital II Expenditure | \$10,356,469 | \$6,682,672 | \$6,183,690 | \$5,895,411 | \$5,390,000 | \$6,195,000 | \$6,195,000 |
|  | Capital III Expenditure | \$1,745,082 | \$2,579,088 | \$2,530,459 | \$2,791,342 | \$1,456,000 | \$2,956,000 | \$2,956,000 |
| 071 | HUMAN SERVICES | \$8,252,133 | \$9,320,509 | \$8,887,930 | \$8,015,594 | \$8,669,375 | \$8,967,379 | \$9,036,284 |
|  | Recurrent Expenditure | \$8,018,269 | \$8,619,564 | \$8,305,274 | \$7,680,287 | \$8,354,375 | \$8,484,005 | \$8,552,910 |
|  | Capital II Expenditure | \$233,864 | \$700,945 | \$582,656 | \$335,307 | \$315,000 | \$483,374 | \$483,374 |
|  | Capital III Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 072 | WOMEN AND GENDER SERVICES | \$1,012,448 | \$1,423,555 | \$785,800 | \$688,247 | \$781,130 | \$800,245 | \$810,440 |
|  | Recurrent Expenditure | \$649,339 | \$751,680 | \$785,800 | \$688,247 | \$781,130 | \$800,245 | \$810,440 |
|  | Capital II Expenditure | \$295,060 | \$671,875 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | Capital III Expenditure | \$68,049 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 073 | COMMUNITY REHABILITATION | \$2,582,879 | \$3,363,122 | \$3,133,762 | \$3,004,629 | \$3,162,594 | \$3,231,692 | \$3,266,166 |
|  | Recurrent Expenditure | \$2,417,983 | \$2,759,294 | \$2,582,654 | \$2,534,589 | \$2,612,594 | \$2,670,586 | \$2,705,060 |
|  | Capital II Expenditure | \$164,897 | \$603,829 | \$551,108 | \$470,040 | \$550,000 | \$561,106 | \$561,106 |
|  | Capital III Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  |  |  |  |  |  |  |  |  |
| TOTAL BUDGET CEILING |  | \$27,936,752 | \$27,897,255 | \$25,905,110 | \$24,562,427 | \$23,817,057 | \$26,519,149 | \$26,664,446 |
|  | Recurrent Expenditure | \$15,073,330 | \$16,658,846 | \$16,057,197 | \$15,070,327 | \$16,106,057 | \$16,323,669 | \$16,468,966 |
|  | Capital II Expenditure | \$11,050,290 | \$8,659,321 | \$7,317,454 | \$6,700,758 | \$6,255,000 | \$7,239,480 | \$7,239,480 |
|  | Capital III Expenditure | \$1,813,131 | \$2,579,088 | \$2,530,459 | \$2,791,342 | \$1,456,000 | \$2,956,000 | \$2,956,000 |
|  |  |  |  |  |  |  |  |  |
| SUMMARY OF RECURRENT EXEPNDITURE |  | 2015/16 Actual | $\begin{array}{r} \hline \text { 2016/17 } \\ \text { Actual } \end{array}$ | $\begin{aligned} & \hline 2017 / 18 \\ & \text { Budget } \\ & \text { Estimate } \\ & \hline \end{aligned}$ | 2017/18 <br> Revised <br> Estimate | $\begin{aligned} & \hline 2018 / 19 \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward <br> Estimate |
| 230:PERSONAL EMOLUMENTS |  | \$5,824,122 | \$6,365,648 | \$6,387,039 | \$6,638,281 | \$6,471,954 | \$6,693,578 | \$6,874,116 |
| 231:TRAVEL \& SUBSISTENCE |  | \$168,307 | \$233,560 | \$252,043 | \$213,493 | \$239,205 | \$239,204 | \$239,314 |
| 340:MATERIALS \& SUPPLIES |  | \$1,046,014 | \$1,240,845 | \$1,000,630 | \$890,453 | \$1,001,712 | \$988,369 | \$981,839 |
| 341:OPERATING COSTS |  | \$374,989 | \$630,134 | \$592,527 | \$459,006 | \$549,159 | \$559,390 | \$545,194 |
| 342:MAINTENANCE COSTS |  | \$260,065 | \$281,527 | \$277,003 | \$222,737 | \$278,206 | \$278,606 | \$278,180 |
| 343:TRAINING |  | \$20,933 | \$83,721 | \$31,704 | \$19,801 | \$32,216 | \$32,716 | \$33,616 |
| 346:PUBLIC UTILITIES |  | \$275,872 | \$348,397 | \$340,025 | \$175,461 | \$344,205 | \$342,405 | \$327,405 |
| 348:CONTRACTS \& CONSULTANCY |  | \$74,366 | \$114,232 | \$131,480 | \$80,214 | \$134,100 | \$134,100 | \$134,100 |
| 349:RENTS \& LEASES |  | \$11,944 | \$10,385 | \$7,400 | \$5,116 | \$7,400 | \$7,400 | \$7,400 |
| 350:GRANTS |  | \$7,016,718 | \$7,350,396 | \$7,037,346 | \$6,365,766 | \$7,047,901 | \$7,047,901 | \$7,047,801 |
| TOTAL RECURRENT EXPENDITURE |  | \$15,073,330 | \$16,658,846 | \$16,057,197 | \$15,070,327 | \$16,106,057 | \$16,323,669 | \$16,468,966 |
|  |  |  |  |  |  |  |  |  |
| STAFFING RESOURCES (MINISTRY) |  |  |  |  |  |  |  |  |
| Managerial/Executive |  | 22 | 22 | 22 | 21 | 21 | 21 | 21 |
| Technical/Front Line Services |  | 58 | 60 | 60 | 68 | 63 | 63 | 63 |
| Administrative Support |  | 34 | 42 | 42 | 45 | 45 | 45 | 45 |
| Non-Established |  | 103 | 102 | 102 | 122 | 130 | 130 | 130 |
| Statutory Appointments |  | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL STAFFING |  | 217 | 226 | 226 | 256 | 259 | 259 | 259 |





| Key Programme Strategies/Activities for 2017/18 |  |
| :--- | :--- |
| Expand early childhood and parenting programs to parents facing |  |
| challenges with gender based violence including child abuse, parents who |  |
| are finding that their childen's behaviors are beyond their control or in |  |
| conflict with the law, BOOST receipients and to parents offering substitute |  |
| care services to children in difficult circumstances |  |
| Implement hollistic case management services for individuals, children, | c |
| elderly and families through integrated support and linkages with health, |  |
| education, housing, economic opportunities, parenting, literacy and financial |  |
| assistance | and |
| To increase the number of non-institutional substitute care placements for <br> children in care <br> To expand rehabilitation programs such as lifeskills, tutoring, counseling, <br> nutrition, stimulation, anger, conflict and behavioral management and <br> recreation for children and adults in residential care | and |
| Key Programmes Strategies/Activities for 2018 |  |

Achievements 2017/18
18 Cycles of Parenting Programs delivered to parents facing challenges with child abuse, BOOST receipients, parents in the community facing difficulty, parents in School PTA. 396 families and 407 children benefitted from early childhood programs

Basic Case management services for individuals, children, elderly and families completed through support,and linkages with health, education, economic opportunities, parenting and financial assistance
10 Recruitment campaigns conducted to recruit foster parents which resulted in 32 new applicants
Rehabilitation programs such as lifeskills, tutoring, counseling, and behavior management and recreation for children and adults in residential care were delivered

## Key Programmes Strategies/Activities for 2018/19 (aimed at improving performance)

Deliver early childhood and parenting programs to parents facing challenges with gender based violence including child abuse, parents who are finding that their childen's behaviors are beyond their control or in conflict with the law, BOOST receipients and to parents offering substitute care services to children in difficult circumstances
Implement and strengthen hollistic case management services for individuals, children, elderly and families through integrated support and linkages with health, education, housing, economic opportunities, parenting, literacy and financial assistance

To increase the number of non-institutional substitute care placements for children in care
Implement rehabilitation programs such as lifeskills, tutoring, counseling, nutrition, stimulation, anger, conflict and behavioral management and recreation for children and adults in residential care

| KEY PERFORMANCE INDICATORS | $\begin{gathered} \hline 2015 / 16 \\ \text { Actual } \end{gathered}$ | $\begin{array}{r} \hline \text { 2016/17 } \\ \text { Actual } \end{array}$ | $\begin{aligned} & \hline 2017 / 18 \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | 2017/18 <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | 2020/21 <br> Forward <br> Estimate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Output Indicators (Measures what has been/will be produced or delivered by the program) |  |  |  |  |  |  |  |
| Number of persons receiving parenting sessions |  | 2,103 | 2,000 | 1,276 | 1,300 | 1,350 | 1,400 |
| Number of children benefitting from early childhood programs |  |  |  | 434 | 550 | 650 | 650 |
| Number of children referred for child protection services including trafficking/unaccompanied minors |  | 1,270 | 1,300 | 1,300 | 1,300 | 1,300 | 1,300 |
| Number of children in insitutional |  | 70 | 70 | 58 | 58 | 49 | 49 |
| Number of children in group care |  |  |  | 18 | 18 | 27 | 27 |
| Number of children placed in a foster/adoptive homes |  | 17 | 25 | 36 | 40 | 45 | 50 |
| Outcome Indicators (Measures the planned or achieved outcomes or impacts of the programme and/or the effectiveness of the programme) |  |  |  |  |  |  |  |
| Percentage of parent with improved parenting capacities (self-reported) |  | 70 | 80 | 70 | 75 | 75 | 75 |
| Percentage of at risk children maintained at home |  | 75 | 80 | 75 | 80 | 80 | 80 |
| Average length of time a child spends in care |  | 1 yr | 10 months | 1 yr | 10 mths | 8 mths | 8 mths |
| Average time to an adoption |  | 1.5 yr | 1 yr | 1 yrs | 9 mths | 9 mths | 9 mths |



| PROGRAM PERFORMANCE INFORMATION |  |
| :---: | :---: |
| Key Programme Strategies/Activities for 2017118 | Achievements $2017 / 18$ |
| Provide holistic support to women and their families facing gender-base violence situation, including personal development services, interpersonal skills, budgeting, self advocacy skills, parenting, skills training and entrepreneural skills, court advocacy and refferral to other services Develop and implement skill training programs for women that support creation of economic opportunities including entrepreneurship support and marketing training | A total of 700 women and their families were assisted through casemanagement, advocacy and referral to other services and agencies <br> 150 individuals benefitted from the Job Readiness Program <br> A total of four (3)skills training sessions were held with a total of 52 women participating in areas of housekeeping, hammock making, pineata making <br> A total of 52 women benefitted from Entreprneurship sessions <br> A total of 12 women benefitted from referrals made to SBDC for Business Support to Entrepreneurs (SBDC) <br> A to tal of 78 women benefitted from sessions such as Introduction to Business and Record Keeping, INcome earning and savings <br> A total of 8 women were enrolled in the Red Cross Caregivers training <br> A total of 20 women were enrolled in skills traiing a the YWCA, to include basic computer, sewing, food preparation, cosmetology and ESL <br> A total of 24 individuas were enrolled in IT VET's apprenticeship program to include, front desk/tourism, elecrical, clinary arts/food preparation <br> A total of 15 women were enrolled in Hgh end Wait Staff Training. Of the 15,11 have been gainfully employed |
| Promote behavioural change as it relates to gender-base violence through advocacy, public awareness campaigns and training sessions | A total of 2,349 persons benefitted directly from awareness campaigns conducted via Orange Day Campaigns, Health Fairs, Women's Month. and Satellite Tables in various communities |
| Promote gender equality and equity through continued awareness raising and public education activities such as public PSAs, workshops, presentations and public fairs | A total of 4,831 persons benefitted from sessions that included topics of Domestic Violence, Dating Violence, Child Abuse, Sexual and Reproductive Health, Sexual Violence, Self Esteem, elderly care, Gender Awareness, Conflct Resolution, HIVIAIDS, Personal Hygiene, Healthy Relationships. Gender sensitization sessions were held including those through the Gender Awareness Safe School sessions in primary and secondary schools reaching approximately 1,578 students in both primary and secondary schools. A total of 9 schools participated in the sessions |

Key Programmes Strategies/Activities for 2018/19 (aimed at improving performance)
Provide holistic support to women and their families facing gender-base violence situation,including personal development services, interpersonal skills, budgeting, self advocacy skills, parenting, skills training and entrepreneural skills, court advocacy and refferral to other services
Develop and implement skill training programs for women that support creation of economic opportunities including entrepreneurship support and marketing training
Promote behavioural change as it relates to gender-base violence through advocacy, public awareness campaigns and training sessions Promote gender equality and equity through continued awareness raising and public education activities such as public PSAs, workshops, presentations and public fairs
Provide holistic case management support to families, including BOOST+ and BOOST families, individuals and older persons


| PROGRAM: |  | COMMUNITY REHABILITATION |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAM OBJECTIVE: |  | Development and implementation of prevention, rehabilitation and diversion programmes aimed at juveniles in conflict with the law, gang-involved youth, first time offenders, youth at risk, and their families |  |  |  |  |  |  |
| PROGRAMME EXPENDITURE BY ECONOMIC CLASSIFICATION |  |  |  |  |  |  |  |  |
| RECURRENT EXPENDITURE |  |  |  |  |  |  |  |  |
| SH No. Item | Details of Expenditure | 2015/16 Actual | 2016/17 <br> Actual | 2017/18 <br> Budget <br> Estimate | $2017 / 18$ <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward Estimate | $2020 / 21$ <br> Forward Estimate |
| 30 PERSONAL EMOLUMENTS |  | \$1,655,344 | \$1,772,670 | \$1,848,824 | \$1,885,163 | \$1,897,978 | \$1,954,572 | \$2,007,828 |
| 1 | Salaries | \$1,533,787 | \$1,583,350 | \$1,228,991 | \$1,548,869 | \$1,255,652 | \$1,295,831 | \$1,333,865 |
| 2 | Allowances | \$26,720 | \$17,924 | \$30,500 | \$19,180 | \$37,560 | \$37,560 | \$37,560 |
| 3 | Wages (Unestablished Staff) | \$39,324 | \$106,681 | \$440,610 | \$213,729 | \$455,412 | \$471,305 | \$485,444 |
| 4 | Social Security | \$55,459 | \$61,153 | \$61,227 | \$67,427 | \$61,476 | \$61,476 | \$61,476 |
| 5 | Honorarium | \$0 | \$0 | \$3,600 | \$1,000 | \$3,600 | \$3,600 | \$3,000 |
| 7 | Overtime | \$55 | \$3,561 | \$83,896 | \$34,959 | \$84,278 | \$84,800 | \$86,482 |
| 31 TRAVEL | AND SUBSISTENCE | \$27,315 | \$45,721 | \$39,093 | \$33,761 | \$32,893 | \$32,893 | \$33,109 |
| 1 | Transport Allowance | \$4,800 | \$3,700 | \$3,600 | \$3,600 | \$3,600 | \$3,600 | \$3,600 |
| 3 | Subsistence Allowance | \$8,300 | \$14,627 | \$16,020 | \$13,681 | \$11,260 | \$11,260 | \$11,440 |
| 5 | Other Travel Expenses | \$14,215 | \$27,393 | \$19,473 | \$16,480 | \$18,033 | \$18,033 | \$18,069 |
| 40 MATERIAL AND SUPPLIES |  | \$539,345 | \$601,416 | \$420,521 | \$376,092 | \$427,936 | \$414,595 | \$408,167 |
| 1 | Office Supplies | \$47,275 | \$18,340 | \$26,732 | \$15,890 | \$25,161 | \$25,461 | \$25,212 |
| 2 | Books \& Periodicals | \$4,009 | \$0 | \$3,226 | \$3,117 | \$1,886 | \$1,886 | \$1,986 |
| 3 | Medical Supplies | \$5,703 | \$5,164 | \$4,937 | \$6,153 | \$4,946 | \$4,908 | \$6,559 |
| 4 | Uniforms | \$30,413 | \$59,041 | \$36,413 | \$47,380 | \$48,827 | \$49,127 | \$35,910 |
| 5 | Household Sundries | \$108,285 | \$101,137 | \$42,891 | \$57,240 | \$36,752 | \$34,469 | \$38,684 |
| 6 | Food | \$290,198 | \$276,825 | \$172,387 | \$163,661 | \$183,109 | \$166,175 | \$172,729 |
| 9 | Animal Feed | \$0 | \$3,302 | \$12,920 | \$7,858 | \$12,920 | \$12,920 | \$9,919 |
| 11 | Production Supplies | \$0 | \$0 | \$17,629 | \$7,346 | \$18,629 | \$18,629 | \$14,965 |
| 12 | School Supplies | \$8,240 | \$23,045 | \$24,872 | \$19,743 | \$19,529 | \$20,744 | \$20,613 |
| 14 | Computer Supplies | \$0 | \$2,718 | \$13,496 | \$5,621 | \$13,496 | \$13,496 | \$12,607 |
| 15 | Office Equipment | \$8,229 | \$25,673 | \$15,566 | \$14,145 | \$15,866 | \$15,866 | \$15,711 |
| 23 | Printing Services | \$0 | \$212 | \$4,648 | \$1,932 | \$3,603 | \$3,603 | \$3,603 |
| 27 | M\&S for Persons in Institutions | \$17,648 | \$45,299 | \$31,714 | \$16,742 | \$32,271 | \$36,370 | \$39,220 |
| 41 OPERATING COSTS |  | \$94,531 | \$164,725 | \$137,312 | \$120,369 | \$115,693 | \$131,333 | \$118,287 |
| 1 | Fuel | \$49,245 | \$44,584 | \$85,641 | \$62,468 | \$70,152 | \$85,641 | \$73,815 |
| 2 | Advertising | \$1,206 | \$1,016 | \$7,450 | \$3,806 | \$4,860 | \$4,860 | \$4,860 |
| 3 | Miscellaneous | \$34,827 | \$112,172 | \$30,081 | \$47,166 | \$29,391 | \$29,542 | \$28,322 |
| 6 | Mail Delivery | \$0 | \$0 | \$40 | \$19 | \$40 | \$40 | \$40 |
| 8 | Garbage Disposal | \$0 | \$14 | \$900 | \$375 | \$900 | \$900 | \$900 |
| 9 | Conferences and Workshops | \$9,254 | \$6,939 | \$13,200 | \$6,534 | \$10,350 | \$10,350 | \$10,350 |
| 42 MAINTENANCE COSTS |  | \$74,577 | \$109,592 | \$89,704 | \$81,732 | \$87,394 | \$87,794 | \$87,369 |
| 1 | Maintenance of Buildings | \$28,789 | \$51,666 | \$27,858 | \$30,438 | \$27,858 | \$27,858 | \$25,680 |
| 2 | Maintenance of Grounds | \$2,350 | \$1,698 | \$6,959 | \$5,376 | \$6,959 | \$6,959 | \$6,592 |
| 3 | Furniture and Equipment | \$2,873 | \$13,354 | \$10,974 | \$8,047 | \$9,624 | \$9,624 | \$9,824 |
| 4 | Vehicles | \$32,738 | \$41,740 | \$22,874 | \$26,726 | \$22,974 | \$23,374 | \$26,084 |
| 5 | Computer Hardware | \$1,917 | \$476 | \$12,639 | \$6,271 | \$11,879 | \$11,879 | \$11,089 |
| 6 | Computer Software | \$800 | \$200 | \$5,000 | \$2,088 | \$4,700 | \$4,700 | \$4,700 |
| 8 | Other Equipment | \$1,756 | \$0 | \$500 | \$206 | \$500 | \$500 | \$500 |
| 9 | Spares for Equipment | \$0 | \$0 | \$900 | \$375 | \$900 | \$900 | \$900 |
| 10 | Vehicle Parts | \$3,354 | \$458 | \$2,000 | \$2,206 | \$2,000 | \$2,000 | \$2,000 |
| 43 TRAINING |  | \$9,256 | \$36,402 | \$10,000 | \$8,664 | \$10,500 | \$11,000 | \$11,900 |
| 1 | Course Costs | \$0 | \$0 | \$1,000 | \$419 | \$1,500 | \$1,500 | \$2,000 |
| 2 | Fees \& Allowances | \$0 | \$2,272 | \$2,000 | \$838 | \$2,000 | \$2,000 | \$2,000 |
| 5 | Miscellaneous | \$9,256 | \$34,130 | \$7,000 | \$7,407 | \$7,000 | \$7,500 | \$7,900 |
| 46 PUBLIC UTILITIES |  | \$12,996 | \$17,069 | \$25,200 | \$19,932 | \$28,200 | \$26,400 | \$26,400 |
| 2 | Gas (Butane) | \$11,811 | \$8,701 | \$12,000 | \$9,507 | \$15,000 | \$13,200 | \$13,200 |
|  | Telephone | \$1,185 | \$8,369 | \$13,200 | \$10,426 | \$13,200 | \$13,200 | \$13,200 |
| 48 CONTRACTS \& CONSULTANCIES |  | \$0 | \$3,830 | \$4,000 | \$2,349 | \$4,000 | \$4,000 | \$4,000 |
| 50 GRANTS |  | \$0 | \$3,830 | \$4,000 | \$2,349 | \$4,000 | \$4,000 | \$4,000 |
|  |  | \$4,618 | \$7,869 | \$8,000 | \$6,529 | \$8,000 | \$8,000 | \$8,000 |
| 16 | Care of Wards of the State | \$4,618 | \$7,869 | \$8,000 | \$6,529 | \$8,000 | \$8,000 | \$8,000 |
| TOTAL RECURRENT EXPENDITURE |  | \$2,417,983 | \$2,759,294 | \$2,582,654 | \$2,534,589 | \$2,612,594 | \$2,670,586 | \$2,705,060 |
|  |  |  |  |  |  |  |  |  |
| CAPITAL II EXPENDITURE |  |  |  |  |  |  |  |  |
| Act. | Description | $\begin{array}{r} \text { 2015/16 } \\ \text { Actual } \end{array}$ | $\begin{gathered} 2016 / 17 \\ \text { Actual } \end{gathered}$ | $2017 / 18$ <br> Budget <br> Estimate | $2017 / 18$ <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward Estimate | $2020 / 21$ <br> Forward <br> Estimate |
| 362 Rehabilitation Services |  | \$164,897 | \$603,829 | \$551,108 | \$470,040 | \$550,000 | \$561,106 | \$561,106 |
| TOTAL CAPITAL II EXPENDITURE |  | \$164,897 | \$603,829 | \$551,108 | \$470,040 | \$550,000 | \$561,106 | \$561,106 |
|  |  |  |  |  |  |  |  |  |
| STAFFING RESOURCES |  |  |  |  |  |  |  |  |
| Positions |  | 2015/16 <br> Actual | $\begin{gathered} \hline 2016 / 17 \\ \text { Actual } \end{gathered}$ | $\begin{aligned} & \hline 2017 / 18 \\ & \text { Budget } \\ & \text { Estimate } \\ & \hline \end{aligned}$ | 2017/18 Revised Estimate | $\begin{aligned} & 2018 / 19 \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | 2019/20 <br> Forward <br> Estimate | 2020/21 <br> Forward <br> Estimate |
| Managerial/Executive |  | 7 | 7 | 7 | 6 | 6 | 6 | 6 |
| Technical/Front Line Services |  | 17 | 17 | 17 | 25 | 25 | 25 | 25 |
| Administrative Support |  | 9 | 9 | 9 | 12 | 12 | 12 | 12 |
| Non-Established |  | 24 | 24 | 24 | 36 | 36 | 36 | 36 |
| Statutory Appointments |  | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL STAFFING |  | 57 | 57 | 57 | 79 | 79 | 79 | 79 |



## VISION:

Strategically encorporate Belize's GSDS action plan to maintain an effective collection systems that fosters growth in revenue collection , ensuring quality control in transport, postal and other departamental services, while maintaining the nation's essential services(met, nemo, fire)through the provision of enhanced equipment, professional staff that are committed to serve the country, protecting life and property

## MISSION:

To enhance and sustain Belize's transport,fire, met, nemo and postal services, ensuring the country's development through a collaborative effort from other Ministries and Non-governmental organizations supporting the implementation of Belize's Growth and Sustainable Development Strategy 2016-2019 plan of action
STRATEGIC OBJECTIVES:
Ensuring that all current and future goals and objectives are in line with Belize's GSDS 2016-2019 action plan
Development and implementation of a National Maritime Ports Policy and National Transport Policy
Negotiating and introducing new maritime and land shipping services
To strategically enhance the essential services of NEMO, MET and FIRE Department through the provision of quality services and the availability of quick response by highly trained officers. The provision of a safe and reliable public transportation while ensuring that standardized traffic enforcement regulations are implemented, thus minimizing incidents. Fostering worldwide communication and mail services through a reasonable and reliable Postal Servies. The continued engagement of these various services in the Departments will be with the support of the Ministry, fostering growth, innovation and towards a better Belize

Development of an economically sustainable policy for port charges
Negotiating appropriate shipping routes to provide faster access to export markets
Provide the highest degree of customer satisfaction through prompt, courteous, reliable and economical postal and related services To ensure efficient and effective maintenance of all emergency Departments (MET, NEMO \& Fire) and to enhance data collection for quality control of all observational data. To assemble essential records to be utilized nationally and internationally for research and statistical purposes and as comparison of the past, present for the strengthening of the future
Provide high quality Meteorological Services through effective weather forecasting and tracking by the use of modernized equipmen To foster support by ensuring that NEMO's facilities are adequately strengthen in the event of any disaster and basic needs,food/water/clothing/shelter are readily available
Promote a sense of safety to residence countrywide through the quick response of equipped Firefighters who are capable of effectively combating fires
Strategically unify these three essential services to ensure that disasters are properly coordinated and quick response is delivered to reduce or minimize casualty
Development of an International Transportation Policy ensuring that both local and foreign drivers comply with traffic regulations to minimize incidents on the roads and highways
Foster the growth of a reasonable communications system and delivery services through the Post Office

| PROGRAMME EXPENDITURE SUMMARY |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| No. | Programme | $\begin{array}{r} \hline \text { 2015/16 } \\ \text { Actual } \end{array}$ | 2016/17 Actual | 2017/18 <br> Budget <br> Estimate | 2017/18 <br> Revised <br> Estimate | $\begin{aligned} & \text { 2018/19 } \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward <br> Estimate |
| 078 | TRANSPORT ADMINISTRATION AND ENFORCEMENT | \$4,212,522 | \$4,120,425 | \$4,771,714 | \$4,412,692 | \$5,119,566 | \$5,250,342 | \$5,405,031 |
|  | Recurrent Expenditure | \$3,860,726 | \$3,796,726 | \$4,331,714 | \$4,163,910 | \$4,672,566 | \$4,783,342 | \$4,938,031 |
|  | Capital II Expenditure | \$351,796 | \$323,699 | \$440,000 | \$248,782 | \$447,000 | \$467,000 | \$467,000 |
|  | Capital III Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 079 | OFFICE OF EMERGENCY MANAGEMENT | \$2,720,971 | \$12,799,134 | \$3,281,325 | \$3,214,019 | \$3,441,896 | \$3,511,821 | \$3,550,213 |
|  | Recurrent Expenditure | \$1,778,335 | \$2,934,241 | \$3,231,325 | \$2,973,721 | \$3,391,896 | \$3,461,821 | \$3,500,213 |
|  | Capital II Expenditure | \$578,953 | \$9,864,893 | \$50,000 | \$240,298 | \$50,000 | \$50,000 | \$50,000 |
|  | Capital III Expenditure | \$363,682 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 080 | NATIONAL METEOROLOGICAL SERVICES | \$1,113,003 | \$1,364,424 | \$1,528,345 | \$1,555,584 | \$1,623,824 | \$1,642,949 | \$1,695,082 |
|  | Recurrent Expenditure | \$1,036,476 | \$1,272,402 | \$1,428,345 | \$1,322,630 | \$1,523,824 | \$1,542,949 | \$1,595,082 |
|  | Capital II Expenditure | \$76,527 | \$92,022 | \$100,000 | \$36,584 | \$100,000 | \$100,000 | \$100,000 |
|  | Capital III Expenditure | \$0 | \$0 | \$0 | \$196,370 | \$0 | \$0 | \$0 |
| 081 | NATIONAL FIRE SERVICES | \$4,739,419 | \$5,477,252 | \$6,724,868 | \$6,169,451 | \$7,061,990 | \$7,125,914 | \$7,215,079 |
|  | Recurrent Expenditure | \$4,739,419 | \$5,477,252 | \$6,724,868 | \$6,169,451 | \$7,061,990 | \$7,125,914 | \$7,215,079 |
|  | Capital II Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | Capital III Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 082 | POSTAL SERVICES | \$4,274,805 | \$4,279,845 | \$4,599,661 | \$4,379,794 | \$4,729,551 | \$4,878,324 | \$4,917,367 |
|  | Recurrent Expenditure | \$4,243,565 | \$4,246,002 | \$4,456,661 | \$4,315,911 | \$4,636,551 | \$4,735,324 | \$4,774,367 |
|  | Capital II Expenditure | \$31,240 | \$33,844 | \$143,000 | \$63,883 | \$93,000 | \$143,000 | \$143,000 |
|  | Capital III Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  |  |  |  |  |  |  |  |  |
| TOTAL BUDGET CEILING |  | \$17,060,719 | \$28,041,080 | \$20,905,913 | \$19,731,540 | \$21,976,827 | \$22,409,350 | \$22,782,773 |
|  | Recurrent Expenditure | \$15,658,520 | \$17,726,622 | \$20,172,913 | \$18,945,623 | \$21,286,827 | \$21,649,350 | \$22,022,773 |
|  | Capital II Expenditure | \$1,038,516 | \$10,314,457 | \$733,000 | \$589,547 | \$690,000 | \$760,000 | \$760,000 |
|  | Capital III Expenditure | \$363,682 | \$0 | \$0 | \$196,370 | \$0 | \$0 | \$0 |
|  |  |  |  |  |  |  |  |  |
| SUMMARY OF RECURRENT EXEPNDITURE |  | $\begin{array}{r} \hline \text { 2015/16 } \\ \text { Actual } \end{array}$ | 2016/17 Actual | 2017/18 <br> Budget <br> Estimate | 2017/18 <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward Estimate |
| 230:PERSONAL EMOLUMENTS |  | \$12,369,049 | \$14,026,544 | \$16,349,459 | \$15,753,138 | \$17,467,876 | \$17,852,340 | \$18,201,935 |
| 231:TRAVEL \& SUBSISTENCE |  | \$211,845 | \$263,504 | \$329,304 | \$304,355 | \$329,319 | \$329,319 | \$329,539 |
| 340:MATERIALS \& SUPPLIES |  | \$821,206 | \$924,863 | \$862,041 | \$624,571 | \$863,851 | \$864,109 | \$869,746 |
| 341:OPERATING COSTS |  | \$1,080,357 | \$1,184,095 | \$1,321,767 | \$1,181,051 | \$1,326,792 | \$1,326,692 | \$1,322,186 |
| 342:MAINTENANCE COSTS |  | \$661,794 | \$729,864 | \$785,503 | \$605,551 | \$787,356 | \$765,256 | \$787,734 |
| 343:TRAINING |  | \$109,331 | \$148,527 | \$154,125 | \$123,369 | \$140,925 | \$140,925 | \$140,925 |
| 346:PUBLIC UTILITIES |  | \$364,873 | \$409,860 | \$317,800 | \$311,611 | \$317,794 | \$317,794 | \$317,794 |
| 348:CONTRACTS \& CONSULTANCY |  | \$40,065 | \$39,366 | \$42,714 | \$37,727 | \$42,714 | \$42,714 | \$42,714 |
| 349:RENTS \& LEASES |  | \$0 | \$0 | \$10,200 | \$4,250 | \$10,200 | \$10,200 | \$10,200 |
|  |  | \$15,658,520 | \$17,726,622 | \$20,172,913 | \$18,945,623 | \$21,286,827 | \$21,649,350 | \$22,022,773 |


|  | STAFFING RESOURCES (MINISTRY) |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | 9 | 11 | 11 | 12 | 12 | 12 |
| Managerial/Executive | 294 | 267 | 267 | 300 | 300 | 300 |
| Technical/Front Line Services | 32 | 32 | 32 | 33 | 30 |  |
| Administrative Support | 216 | 246 | 246 | 256 | 256 | 256 |
| Non-Established | 0 | 0 | 0 | 0 | 0 | 0 |
| Statutory Appointments | 551 | 556 | 556 | $\mathbf{6 0 1}$ | $\mathbf{6 0 1}$ | $\mathbf{6 0 1}$ |
| TOTAL STAFFING |  |  |  | $\mathbf{6 0 1}$ |  |  |



Improve Gov'nt Revenue Collection country wide by implementing Government Integrated Cashiering System. (use of point of sale (P.O.S.) machines)
Continue with the Standardize Driver's License so that they can meet International Standards and be utilized as an valid Identification
Computerized the Motor Vehicle, Driver's Licence and Traffic Violation Records System of the Transport Department to integrate into the Belize Motor Vehicle Registration and Licensing System (BMVRALS). (MOU between Government of Belize and Government of Taiwan)

Revised Motor Vehicle and Road Traffic Laws so as to equip the Department to effectively carry out its mandate
Legislate to ensure that all vehicles adhere to waste management and pollution control. This is in relation to the disposal of waste from vehicles and ensuring that vehicles exhaust are not causing further pollution
Improved standards, accessibility, efficiency and reliability of the Public Transportation System especially for women, children, persons with disabilities and the elderly
Legislate to implement the breathalyser system as a means to curving drunk driving
Continue with the implementation of short and medium term action plan which can also be incorporated within the Comprehensive Transport Master Plan
Reduce fatalities and serious injuries through strategic enforcement and multi-agency approach
Continue with legislating more stringent fines and penalties and ensure that 95\% of cases are set to trial and fines are paid to the Government coffers

| KEY PERFORMANCE INDICATORS | 2015/16 <br> Actual | 2016/17 Actual | 2017/18 <br> Budget <br> Estimate | 2017/18 <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward Estimate | 2020/21 <br> Forward Estimate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Output Indicators (Measures what has been/will be produced or delivered by the program) |  |  |  |  |  |  |  |
| Numbers of motor vehicle registrations and licences issued | 183,106 | 186,101 | 183,554 | 184,468 | 189,080 | 193,807 | 198,090 |
| Number of driver licences issued | 183,106 | 186,101 | 183,554 | 184,468 | 189,080 | 193,807 | 198,090 |
| Numbers of driver licence stickers issued | 34,981 | 35,777 | 36,025 | 36,172 | 37,077 | 38,003 | 39,080 |
| No.of traffic enforcement violation tickets issued | 3,723 | 3,567 | 4,196 | 4,944 | 5,067 | 5,194 | 5,350 |
| Outcome Indicators (Measures the planned or achieved outcomes or impacts of the programme and/or the effectiveness of the programme) |  |  |  |  |  |  |  |
| Average time to process a licence | 20 mins | 20 min | 20 mins | 20 mins | 20 mins | 20mins | 18 mins |
| Average waiting time for service at licence | 20 mins | 20 mins | 30mins | 30mins | 30mins | 30 mins | 25 mins |
| Percentage of fines outstanding | 40\% | 50\% | 65\% | 70\% | 75\% | 60\% | 40\% |
| Percentage of registered vehicles licensed | 69\% | 72\% | 76\% | 80\% | 87\% | 91\% | 94\% |


Key Programme Strategies/Activities for 2017/18

National district and community multi-hazard (1) Early Warning, (2) Search, Rescue, Evacuation and Shelter capacity reviewed, upgraded and expanded amongst first responders, at risk communities, resource providers, private and social/educational institutions and partners

National response and recovery capabilities for other hazards such as oil spill, chemical incidents, major accidents, and mass casualty situation developed

GIS, communications staffing, equipment and programming to meet national mitigation, preparedness, response and recovery requirements for multihazard scenarios enhanced
National Damage Assessment and Needs Analysis (DANA) (datasets) and recovery planning systems reviewed and upgraded

Achievements 2017/18
40 direct interventions at the national, district and village levels

Participate in the development of national oil spill plan with DOE's international consultants, coordinated and implemented Dam Break Simulation to address mass incident scenarios and worked with the Ministry of Health and BNE to strengthen mass incident procedures

Participated in 4 national and 9 local GIS/ Statistics development of events/ activities with multiple sector representatives

27 DANA systems interventions conducted at the NEMO Head Quarters at field officer level

Key Programmes Strategies/Activities for 2018/19 (aimed at improving performance)
National, district and community multi-hazard (plans (including oil spill, chemical incidents, major accidents/mass casualty) state or readiness integrated
National response and recovery capabilities for other hazards such as oil spill, chemical incidents, major accidents and mass casualty situation development
GIS, communications staffing, equipment and programming to meet national mitigation, preparedness, response and recovery requirements for multi hazard scenarios enhanced

With new recruitment critical training will be on-going in disaster preparedness and management, with a focal point on timely and effective response and recovery
National DANA (datasets) and recovery planning systems reviewed and upgraded
Review the on-going risk reduction programme as it relates to disaster preparedness, having easily accessible safe houses or centers, a clear plan of evacuation, security plans for livestock and easy access to resource providers as it relates to food and water. Private and public sheltermitigation readiness( integrated construction and development standards) in vulnerable areas of the country for the 2018/2019 Hurricane Season Strengthening of NEMO to integrate Comprehensive Disaster Management (CDM) and Climate Change Adaptation (CCA) resilience across all

| KEY PERFORMANCE INDICATORS | $\begin{gathered} \hline \text { 2015/16 } \\ \text { Actual } \end{gathered}$ | 2016/17 Actual | 2017/18 <br> Budget <br> Estimate | 2017/18 <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | 2020/21 <br> Forward <br> Estimate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Output Indicators (Measures what has been/will be produced or delivered by the programme) |  |  |  |  |  |  |  |
| Number of Mitigation actions |  |  | 40 | 45 | 40 | 42 | 45 |
| Number of Operations/emergency activities |  |  | 20 | 14 | 20 | 20 | 20 |
| Number of Equipment acquired |  |  | 30 | 63 | 30 | 35 | 30 |
| Number of Humanitarian assistance |  |  | 500 | 38 | 60 | 65 | 68 |
| Number of training programs conducted |  | 82 | 24 | 65 | 66 | 65 | 82 |
| Number of public information and education programs conducted |  | 70 | 12 | 43 | 40 | 50 | 80 |
| Number of emergency exercises/simulations conducted |  | 10 | 24 | 17 | 24 | 24 | 18 |
| Number of early warning systems established for hazards |  | 10 | 10 | 7 | 10 | 7 | 12 |
| number of shelter inspections |  |  | 40 | 40 | 42 | 45 | 45 |
| Number of communities and shelters with operational radio communication |  | 30 | 30 | 54 | 60 | 62 | 65 |
| Number of national operational committees established |  | 4 | 13 | 13 | 13 | 13 | 14 |
| Number of disaster management systems established |  | 20 | 10 | 14 | 10 | 10 | 30 |
| Number of non- governmental agencies collaboration in disaster preparedness |  |  | 15 | 17 | 20 | 25 | 25 |
| Number of district data sets established |  |  | 6 | 2 | 5 | 6 | 8 |
| Outcome Indicators (Measures the planned or achieved outcomes or impacts of the programme and/or the effectiveness of the programme) |  |  |  |  |  |  |  |
| \% Increase in public officers and citizens capable to respond to disasters |  |  | 24 | 20 | 24 | 24 | 80 |
| \# of persons in at risk communities aware of hazard threats, vulnerability and life saving drills |  |  | 12 | 25 | 12 | 12 | 75 |
| \% increase in DRR capacity and awareness amongst NEMO partners and stakeholders |  |  | 24 | 30 | 24 | 24 | 25 |
| \# communities capable of disaster response due to warning systems |  |  | 10 | 67 | 10 |  | 10 |
| \# of communities able to communicate between key shelters and district HQ |  |  | 12 | 40 | 30 | 30 | 32 |
| \% of physical vulnerability decreased in at risk communities |  |  | 13 | 10 | 13 | 13 | 5 |
| \% National and district committees readiness improved |  |  | 10 | 50 | 10 | 10 | 24 |
| \% of aid increased to flood, fire and hurricane victims |  |  | 15 | 30 | 15 | 15 | 80 |



| KEY PERFORMANCE INDICATORS | $\begin{array}{r} \text { 2015/16 } \\ \text { Actual } \end{array}$ | 2016/17 Actual | $\begin{aligned} & \hline 2017 / 18 \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | $2017 / 18$ <br> Revised <br> Estimate | $\begin{aligned} & \hline 2018 / 19 \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward Estimate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Output Indicators (Measures what has been/will be produced or delivered by the programme) |  |  |  |  |  |  |  |
| Number of public weather forecasts issued | 1,460 | 1,460 | 1,460 | 1,460 | 1,461 | 1,460 | 1,460 |
| Number of marine weather forecasts issued | 730 | 730 | 730 | 730 | 732 | 730 | 730 |
| Number of agro-meteorolgical forecasts issued | 122 | 122 | 122 | 125 | 125 | 125 | 125 |
| No. of aviation/meteorological forecasts issued | 1,460 | 1,460 | 1,460 | 1,460 | 1,463 | 1,460 | 1,460 |
| Number of seasonal outlooks issued | 12 | 12 | 12 | 12 | 12 | 12 | 12 |
| Number of drought forecasts issued |  | 12 | 12 | 12 | 12 | 12 | 12 |
| Number of climate data request completed |  | 50 | variable | variable | variable | variable | variable |
| No. of tropical cyclone warnings issued |  | 1 (Hurricane Earl) | 2 | 1 ( tropical Storm Franklin) | variable | variable | variable |
| No.of insurance claims data requests processed |  | 27 |  | variable | variable | variable | variable |
| Outcome Indicators (Measures the planned or achieved outcomes or impacts of the programme and/or the effectiveness of the programme) |  |  |  |  |  |  |  |
| IMPACT of public weather forecasts issued: Populace had adequate knowledge of likely changes in the weather for personal planning purposes |  | 93\% | 95\% | 95\% | 95\% | 95\% | 95\% |
| IMPACT of marine weather forecasts issued: Populace heading out to sea were properly warned of any adverse conditions |  | 88\% | 98\% | 98\% | 94\% | 95\% | 98\% |
| IMPACT of agro-meteorological forecasts issued: Farmers were notified on a weekly basis of the potential for rainfall deficits |  | 75\% | 65\% | 65\% | 75\% | 65\% | 65\% |
| IMPACT of aviation/meteorological forecasts issued: No weather related aviation mishaps or accidents |  | 89.0\% | 99.9\% | 99.9\% | 99.9\% | 99.9\% | 99.9\% |
| Impacts of seasonal outlooks issued: All relevant sectors were warned of potential water shortages |  | 85\% | 75\% | 75\% | 79\% | 75\% | 75\% |
| Impacts of drought forecasts issued: Agriculture sector was adequately warned of developing drought situation |  | 89\% | 80\% | 80\% | 89\% | 90\% | 89\% |
| Impacts of climate data request completed: Cannot be measured since they are so diverse |  | variable | variable | variable | variable | variable | variable |
| Impacts of tropical cyclone warnings issued: Populace was adequately warned in the event of approaching tropical storms, thus there were little effect to the country |  | 89\% | 85\% | 85\% | 85\% | 85\% | 85\% |


| PROGRAMME: | NATIONAL FIRE SERVICES |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAMME OBJECTIVE: | To provide enhanced services through quick response teams with equipped fire fighting equipment, readily available to render necessary service to save lives and property |  |  |  |  |  |  |
| PROGRAMME EXPENDITURE BY ECONOMIC CLASSIFICATION |  |  |  |  |  |  |  |
| RECURRENT EXPENDITURE |  |  |  |  |  |  |  |
| SH No. Item Details of Expenditure | 2015/16 Actual | 2016/17 Actual | 2017/18 <br> Budget <br> Estimate | 2017/18 <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward <br> Estimate |
| 30 PERSONAL EMOLUMENTS | \$4,018,236 | \$4,631,982 | \$5,839,968 | \$5,556,071 | \$6,177,396 | \$6,264,420 | \$6,329,665 |
| 1 Salaries | \$3,167,901 | \$3,678,677 | \$3,361,754 | \$4,104,660 | \$3,545,819 | \$3,625,256 | \$3,642,110 |
| 2 Allowances | \$397,397 | \$305,907 | \$1,478,923 | \$837,789 | \$1,611,020 | \$1,596,127 | \$1,611,020 |
| 3 Wages (Unestablished Staff) | \$351,916 | \$531,222 | \$800,679 | \$447,221 | \$809,734 | \$830,539 | \$864,602 |
| 4 Social Security | \$101,022 | \$116,175 | \$198,612 | \$166,401 | \$210,823 | \$212,498 | \$211,933 |
| 31 TRAVEL AND SUBSISTENCE | \$41,755 | \$23,904 | \$52,196 | \$36,571 | \$52,196 | \$52,196 | \$52,416 |
| 1 Transport Allowance | \$247 | \$0 | \$300 | \$125 | \$300 | \$300 | \$300 |
| 3 Subsistence Allowance | \$26,454 | \$15,761 | \$36,240 | \$25,424 | \$36,240 | \$36,240 | \$36,240 |
| 5 Other Travel Expenses | \$15,055 | \$8,143 | \$15,656 | \$11,022 | \$15,656 | \$15,656 | \$15,876 |
| 40 MATERIAL AND SUPPLIES | \$166,321 | \$237,980 | \$225,852 | \$130,620 | \$225,795 | \$225,795 | \$225,795 |
| 1 Office Supplies | \$32,628 | \$50,732 | \$17,000 | \$14,556 | \$17,000 | \$17,000 | \$17,000 |
| 2 Books \& Periodicals | \$3,940 | \$3,330 | \$10,200 | \$4,250 | \$10,200 | \$10,200 | \$10,200 |
| 3 Medical Supplies | \$213 | \$277 | \$5,200 | \$2,162 | \$5,204 | \$5,204 | \$5,204 |
| 4 Uniforms | \$65,307 | \$116,945 | \$148,948 | \$67,461 | \$148,873 | \$148,873 | \$148,873 |
| 5 Household Sundries | \$50,792 | \$47,023 | \$19,450 | \$24,789 | \$19,464 | \$19,464 | \$19,464 |
| 14 Computer Supplies | \$1,056 | \$36 | \$4,300 | \$2,209 | \$4,300 | \$4,300 | \$4,300 |
| 15 Office Equipment | \$12,386 | \$19,638 | \$20,754 | \$15,192 | \$20,754 | \$20,754 | \$20,754 |
| 41 OPERATING COSTS | \$197,387 | \$246,002 | \$253,705 | \$205,602 | \$253,708 | \$253,708 | \$254,308 |
| 1 Fuel | \$90,452 | \$157,283 | \$213,809 | \$176,473 | \$214,312 | \$214,312 | \$214,312 |
| 2 Advertising | \$0 | \$3,950 | \$11,000 | \$4,786 | \$11,000 | \$11,000 | \$11,000 |
| 3 Miscellaneous | \$106,057 | \$82,375 | \$12,700 | \$16,386 | \$12,700 | \$12,700 | \$12,700 |
| 6 Mail Delivery | \$878 | \$2,394 | \$10,696 | \$5,663 | \$10,696 | \$10,696 | \$11,296 |
| 9 Conferences and Workshops | \$0 | \$0 | \$5,500 | \$2,294 | \$5,000 | \$5,000 | \$5,000 |
| 42 MAINTENANCE COSTS | \$239,724 | \$271,743 | \$284,397 | \$179,234 | \$284,145 | \$261,045 | \$284,145 |
| 1 Maintenance of Buildings | \$61,508 | \$76,331 | \$44,500 | \$28,244 | \$44,500 | \$44,500 | \$44,500 |
| 2 Maintenance of Grounds | \$300 | \$0 | \$800 | \$331 | \$800 | \$800 | \$800 |
| 3 Furniture and Equipment | \$40,433 | \$23,467 | \$28,100 | \$20,793 | \$28,100 | \$28,100 | \$28,100 |
| 4 Vehicles | \$137,482 | \$171,261 | \$197,997 | \$124,454 | \$197,745 | \$174,645 | \$197,745 |
| 5 Computer Hardware | \$0 | \$684 | \$8,000 | \$3,331 | \$8,000 | \$8,000 | \$8,000 |
| 6 Computer Software | \$0 | \$0 | \$5,000 | \$2,081 | \$5,000 | \$5,000 | \$5,000 |
| 43 TRAINING | \$28,107 | \$29,545 | \$23,750 | \$17,090 | \$23,750 | \$23,750 | \$23,750 |
| 5 Miscellaneous | \$28,107 | \$29,545 | \$23,750 | \$17,090 | \$23,750 | \$23,750 | \$23,750 |
| 46 PUBLIC UTILITIES | \$47,888 | \$36,097 | \$45,000 | \$44,264 | \$45,000 | \$45,000 | \$45,000 |
| 4 Telephone | \$47,888 | \$36,097 | \$45,000 | \$44,264 | \$45,000 | \$45,000 | \$45,000 |
| TOTAL RECURRENT EXPENDITURE | \$4,739,419 | \$5,477,252 | \$6,724,868 | \$6,169,451 | \$7,061,990 | \$7,125,914 | \$7,215,079 |
| STAFFING RESOURCES |  |  |  |  |  |  |  |
| Positions | 2016/17 Actual |  | $2017 / 18$ <br> Budget <br> Estimate | 2017/18 <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | 2020/21 Forward Estimate |
| Managerial/Executive | 2 |  | 2 | 2 | 2 | 2 | 2 |
| Technical/Front Line Services | 142142 |  | 142 | 158 | 158 | 158 | 158 |
| Administrative Support | 6 |  | 6 | 6 | 6 | 6 | 6 |
| Non-Established | 123123 |  | 123 | 123 | 123 | 123 | 123 |
| Statutory Appointments | 0 |  | 0 | 0 | 0 | 0 | 0 |
| TOTAL STAFFING | 273 |  | 273289 |  | 289 | 289 | 289 |
| PROGRAMME PERFORMANCE INFORMATION |  |  |  |  |  |  |  |
| Key Programme Strategies/Activities for 2017/18 |  |  | Achievements 2017/18 |  |  |  |  |
| The inspection of industrial and commercial buildings on fire safety <br> The protection of lives and property from fire through quick response from knowledgeable fire fighters <br> The control and extinguishing of fires <br> The daily operation and staffing of fire stations and the upkeep and maintenance of equipment, vehicles, buildings and lands under the control of the department <br> The inspection/ supervision of premises where volatile gases are sold and stored for fire prevention and protection purposes <br> Follow up training with residents in rural areas and pamphlets circulation on the awareness of forest fires and measures to prevent them |  |  | Ongoing training of the newly recruited Fire fighters in building search and rescue, quick response time, mass rescue |  |  |  |  |
|  |  |  | Building inspections progressed in both Public and Private buildings, reviews were made and checks done on the availability of fire extinguishers |  |  |  |  |
|  |  |  | Public awareness of fire safety tips at home and in the workplace |  |  |  |  |
|  |  |  | the top Fire fighters were enrolled in an international Fire Academy, to pursue higher education in fire fighting |  |  |  |  |
|  |  |  |  |  |  |  |  |

1) The Fire Service will be engage in an enthusiastic fire safety campaign to sensitize, educate and increase awareness to the public at large, which should therefore decrease the amount of emergencies occurring resulting in fewer losses to life and property
2) The continuous training of both refresher and new techniques to keep firefighters up to par with modern firefighting skills. This will enhance their self-confidence which will create a more efficient and effective Fire Service resulting in a decrease in loss to life and property at emergency scenes
3) The acquisition of fire trucks, firefighting and rescue equipment to replace aging ones. These new vehicles and equipment will improve the performance of the Fire Department and minimize losses to lives and properties
4) Ensuring that all water sources are utilized adequately, eliminating waste and utilizing water sources from the river and sea, conserving water from the public system whenever possible

| KEY PERFORMANCE INDICATORS | $2015 / 16$ <br> Actual | 2016/17 Actual | 2017/18 <br> Budget <br> Estimate | 2017/18 <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | 2020/21 <br> Forward <br> Estimate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Output Indicators (Measures what has been/will be produced or delivered by the programme) |  |  |  |  |  |  |  |
| Number of schools visits made | 100 | 120 | 120 | 100 | 110 | 120 | 120 |
| Number of businesses visited | 30 | 40 | 40 | 50 | 50 | 40 | 50 |
| Number of media and awareness initiatives conducted | 40 | 55 | 55 | 50 | 50 | 55 | 50 |
| Number of buildings inspected | 2,700 | 2,800 | 3,000 | 3,000 | 3,100 | 3,000 | 3,200 |
| Number of structural fires | 120 | 120 | 150 | 100 | 120 | 150 | 160 |
| Number of bush fires | 900 | 900 | 1,000 | 900 | 1,000 | 1,000 | 900 |
| Other emergencies responded to | 500 | 500 | 500 | 500 | 500 | 500 | 500 |
| Number of rescue operations from RTA | 35 | 40 | 100 | 100 | 100 | 100 | 100 |
| Number of Fire Safety Pamplets issued | 2,800 | 40,000 | 40,000 | 30,000 | 40,000 | 40,000 | 40,000 |
| Outcome Indicators (Measures the planned or achieved outcomes or impacts of the programme and/or the effectiveness of the programme) |  |  |  |  |  |  |  |
| Percentage of school visits accomplished | 66\% | 80\% | 80\% | 66\% | 73\% | 80\% | 80\% |
| Percentage of business visits accomplished | 50\% | 80\% | 80\% | 100\% | 100\% | 80\% | 100\% |
| Percentage of the population reached through media coverage | 66\% | 91\% | 91\% | 83\% | 83\% | 91\% | 83\% |
| Percentage of buildings inspection achieved | 67\% | 70\% | 75\% | 75\% | 77\% | 75\% | 80\% |
| Percentage of structural fires | 13\% | 11\% | 11\% | 13\% | 11\% | 10\% | 11\% |
| Percentage of forest fire fires | 86\% | 88\% | 88\% | 86\% | 88\% | 89\% | 88\% |
| Percentage of other responses | 49\% | 49\% | 43\% | 49\% | 44\% | 43\% | 47\% |
| Average percentage of RTA rescue operations | 10\% | 11\% | 28\% | 28\% | 28\% | 28\% | 28\% |
| Percentage of population educated through fire safety pamphlets | 1\% | 12\% | 12\% | 10\% | 12\% | 12\% | 12\% |



| Key Programme Strategies/Activities for 2017/18 | Achievements 2017/18 |
| :---: | :---: |
| Expand the Delivery of mails within growing rural communities | Expanded postal services to three (3) rural communities, namely; Las Flores, Salvapan, and San Martin. Two (2) new District Postal Clerks were appointed for these areas. Salvapan and San Martin is being serviced by one only District Postal Clerk due to its proximity to each other Installed a total of 120 Post Office Boxes at the Ladyville Post Office |
| Provide an avenue for the facilitation of E-Commerce. | The Belize Postal Service has partnered with "PAKYA" a reputable firm in the mailbox business, headquartered in Miami. <br> One (1) Postal Supervisor attended a workshop in Barbados in the area of E - Commerce <br> The Belize Postal Service continues to work in this area with a view to offer this service during the course of the year 2018 |
| Production of at least three (3) new stamp issues. | Two (2) new sets of stamp were released with a third issue in production. The stamps issues produced were; (1) A set of Commemorative to commemorate 35 years of Belize Diplomatic Relations with Mexico and (2) A reprint of our existing Definitive"Tourist Destination" |
| Access the Universal Postal Union's Quality of Service Fund to Acquire two (2) new mail vans | Project Proposal was successfully submitted. A positive response was received informing that the project proposal has been unconditionally approved. Payment has been made to the agent while we await the delivery of the said vans |
| Enhance the processing of mails electronically | Established communications with a consultant in Barbados with a view to get his assistance in the setting up of IPS .post (IPSdot post). IPS .post is a software unique to post offices for the electronic processing of mails |
| Key Programmes Strategies/Activities for 2018/19 (aimed at improving performance) |  |
| Continue expansion of the delivery of mails within growing rural communities by introducing mail delivery in areas where the need is the greatest. This also includes establishing a Sub-Post Office in Bella Vista, Toledo |  |
| The Punta Gorda Post Office always had its own office. Due to unforeseen circumstances it is presently renting office space. The proposal is therefore to construct a new Post Office building in Punta Gorda |  |
| E-Commerce promises a bright future for the Belize Postal Services and is a needed service. As such the Post Office will continue to pursue the implementation of this very important service. We will do this by continuing our work with "PAKYA" and with our partners at the Universal Postal Union |  |
| The Post Office will implement Global Monitoring System (GMS). This will allow the Post Office to capture data on mail delivery with a view to improve its delivery standard. This will be done with the assistance of the Universal Postal Union |  |
| The Post Office will implement IPS. post. This software which is unique to Post Office, will provide for the enhancement of the processing of our mails electronically |  |
| The Post Office will implement Custom Declaration System (CDS). This will enable the Post Office to pre-advise Custom on dispatches arriving into |  | the country. This will also provide for speedier release of dispatches by Customs thereby allowing for timely delivery of items to customers

Project Proposals will be send to the Universal Postal Union's Quality of Service Fund Project Board for financing the implementation of two (2) projects, namely; CDS and, IPS post

Repairs of both building on the compound of the General Post Office will be executed. This includes the Administration Building and the Parcel Post Office. This is urgent as the wooden portion of the Administration Building is showing signs of aging

With the advent of E-Commerce, more space will be required on our counter at the Parcel Post. As such the existing counter will be expanded. This will make it user friendly and easily accessible to customers who are accessing the Parcel Post

The Post Office will conduct at least two (2) trainings during the course of 2018/19 fiscal year. These training will be two (2) critical areas; Dangerous Goods and Postal Processes and Procedures

| KEY PERFORMANCE INDICATORS | 2015/16 Actual | 2016/17 Actual | $2017 / 18$ <br> Budget <br> Estimate | $2017 / 18$ <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | 2020/21 <br> Forward <br> Estimate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Output Indicators (Measures what has been/will be produced or delivered by the program) |  |  |  |  |  |  |  |
| Number of mail articles processed |  | 1,951,834 | 1,894,984 | 2,010,389 | 2,010,389 | 2,011,389 | 2,012,329 |
| Number of parcels/packages processed |  | 35,362 | 34,332 | 38,893 | 38,900 | 38,950 | 40,059 |
| Number of DSM articles processed |  | 27,677 | 26,871 | 30,444 | 33,000 | 35,000 | 36,800 |
| Number of Registered Mails processed |  |  |  |  | 52,000 | 53,000 | 55,000 |
| Number of EMS articles delivered |  | 18,306 | 17,773 | 20,136 | 15,000 | 18,000 | 20,000 |
| Outcome Indicators (Measures the planned or achieved outcomes or impacts of the programme and/or the effectiveness of the programme) |  |  |  |  |  |  |  |
| Average time to deliver mail articles from time of receipt at post |  |  |  | 5 day | 4 day | 3 day | 3 day |
| Average time to deliver mail parcels/packets from time of receipt at post |  |  |  | 3 days | 2 days | 2 days | 2 days |
| Average time to deliver DSM articles from time of receipt at post |  |  |  | 1 day | 1 day | 1 day | 1 day |
| Average time to deliver EMS from time of receipt at post |  |  |  | 1 day | 1 day | 1 day | 1 day |
| Average percentage of mails/parcels received damaged |  |  |  | 10\% | 9\% | 5\% | 2\% |



| SECTION 2: PROGRAMME DETAILS |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAM: | STRATEGIC MANAGEMENT AND ADMINISTRATION (WORKS) |  |  |  |  |  |  |
| PROGRAM OBJECTIVE: | To develop plans and policies and coordinate the work of the various departments or programs of the ministry and to provide general management support within an agreed policy framework |  |  |  |  |  |  |
| PROGRAMME EXPENDITURE BY ECONOMIC CLASSIFICATION |  |  |  |  |  |  |  |
| RECURRENT EXPENDITURE |  |  |  |  |  |  |  |
| SH No. Item Details of Expenditure | $\begin{array}{r} \hline \text { 2015/16 } \\ \text { Actual } \end{array}$ | $\begin{array}{r} \hline 2016 / 17 \\ \text { Actual } \end{array}$ | $\begin{gathered} \hline 2017118 \\ \text { Budget } \end{gathered}$ Estimate | 2017118 <br> Revised <br> Estimate | $\begin{aligned} & \hline \text { 2018/19 } \\ & \text { Budget } \end{aligned}$ Estimate | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward <br> Estimate |
| 30 PERSONAL EMOLUMENTS | \$1,344,715 | \$1,399,082 | \$1,561,524 | \$1,397,356 | \$1,489,324 | \$1,507,700 | \$1,525,827 |
| 1 Salaries | \$1,314,361 | \$1,323,591 | \$1,366,095 | \$1,277,004 | \$1,302,594 | \$1,319,325 | \$1,336,056 |
| 2 Allowances | \$477 | \$37,200 | \$66,600 | \$49,450 | \$64,800 | \$64,800 | \$64,800 |
| 3 Wages (Unestablished Staff) | \$2,080 | \$10,026 | \$96,420 | \$41,315 | \$90,110 | \$91,506 | \$92,902 |
| 4 Social Security | \$27,796 | \$28,265 | \$32,409 | \$29,587 | \$31,820 | \$32,069 | \$32,069 |
| 31 travel and subsistence | \$34,250 | \$11,734 | \$56,099 | \$30,405 | \$56,099 | \$56,099 | \$56,099 |
| 2 Mileage Allowance | \$183 | \$0 | \$2,015 | \$839 | \$2,015 | \$2,015 | \$2,015 |
| 3 Subsistence Allowance | \$18,047 | \$6,209 | \$30,000 | \$18,801 | \$30,000 | \$30,000 | \$30,000 |
| 5 Other Travel Expenses | \$16,021 | \$5,525 | \$24,084 | \$10,764 | \$24,084 | \$24,084 | \$24,084 |
| 40 MATERIALS AND SUPPLIES | \$49,270 | \$41,250 | \$52,300 | \$44,663 | \$52,300 | \$52,300 | \$52,300 |
| 1 Office Supplies | \$32,416 | \$25,702 | \$30,000 | \$31,420 | \$30,000 | \$30,000 | \$30,000 |
| 5 Household Sundries | \$16,854 | \$15,548 | \$12,000 | \$8,518 | \$12,000 | \$12,000 | \$12,000 |
| 14 Computer Supplies | \$0 | \$0 | \$10,300 | \$4,725 | \$10,300 | \$10,300 | \$10,300 |
| 41 OPERATING COSTS | \$211,591 | \$227,738 | \$345,080 | \$293,061 | \$345,080 | \$345,080 | \$345,080 |
| 1 Fuel | \$74,975 | \$103,050 | \$300,000 | \$211,020 | \$300,000 | \$300,000 | \$300,000 |
| 2 Advertisements | \$17,387 | \$3,416 | \$32,000 | \$26,227 | \$32,000 | \$32,000 | \$32,000 |
| 3 Miscellaneous | \$119,187 | \$121,254 | \$12,000 | \$55,363 | \$12,000 | \$12,000 | \$12,000 |
| 6 Mail Delivery | \$43 | \$18 | \$1,080 | \$450 | \$1,080 | \$1,080 | \$1,080 |
| 42 MAINTENANCE COSTS | \$572,603 | \$500,228 | \$871,000 | \$548,080 | \$871,000 | \$871,000 | \$871,000 |
| 1 Maintenance of Buildings | 175660.72 | \$74,102 | \$150,000 | \$65,872 | \$150,000 | \$150,000 | \$150,000 |
| 4 Repairs to Vehicles | \$374,977 | \$359,245 | \$48,000 | \$174,039 | \$48,000 | \$48,000 | \$48,000 |
| 9 Spares for Equipment | \$0 | \$60,858 | \$625,000 | \$279,136 | \$625,000 | \$625,000 | \$625,000 |
| 10 Vehicle Parts | \$21,965 | \$6,022 | \$48,000 | \$29,033 | \$48,000 | \$48,000 | \$48,000 |
| 46 PUBLIC UTILITIES | \$261,105 | \$243,181 | \$280,000 | \$217,143 | \$280,000 | \$280,000 | \$280,000 |
| 4 Telephone | \$261,105 | \$243,181 | \$280,000 | \$217,143 | \$280,000 | \$280,000 | \$280,000 |
| TOTAL RECURRENT EXPENDITURE | \$2,473,535 | \$2,423,213 | \$3,166,003 | \$2,530,707 | \$3,093,803 | \$3,112,179 | \$3,130,306 |
|  |  |  |  |  |  |  |  |
| CAPITAL II EXPENDITURE |  |  |  |  |  |  |  |
| Act. Description | $\begin{array}{r} \hline 2015 / 16 \\ \text { Actual } \end{array}$ | $\begin{gathered} \hline \text { 2016/17 } \\ \text { Actual } \end{gathered}$ | 2017118 <br> Budget <br> Estimate | 2017/18 <br> Revised <br> Estimate | 2018/19 Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | 2020121 <br> Forward <br> Estimate |
| 375 Infrastructure Projects (Formally Community Projects) | \$12,108 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 377 Poverty Alleviation | \$4,044,893 | \$1,351,404 | \$2,528,000 | \$2,416,289 | \$2,500,000 | \$3,000,000 | \$0 |
| 601 Belcan bridge | \$7,143 | \$0 | \$150,000 | \$25,000 | \$150,000 | \$150,000 | \$150,000 |
| 604 Hawksworth Bridge624 Haulover Creek dredging | \$0 | \$168,066 | \$0 | \$235,900 | \$0 | \$0 | \$0 |
|  | \$0 | \$949,965 | \$0 | \$466,021 | \$0 | \$0 | \$0 |
| 627 Rehabilitation of Feeder Roads | \$444,435 | \$485,308 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 630 Hummingbird Highway | \$341,400 | \$294,656 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 639 Southern Highgway | \$270,593 | \$274,911 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 643 Village Roads | \$523,426 | \$531,694 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 647 Manatee Road Upgrading | \$182,904 | \$231,984 | \$240,000 | \$126,273 | \$0 | \$250,000 | \$250,000 |
| 673 Southern Highway Section | \$7,993,311 | \$611,861 | \$500,000 | \$1,068,021 | \$0 | \$0 | \$0 |
| 676 Southern Highway TA (ESTAP) | \$297,097 | \$297,822 | \$300,000 | \$289,285 | \$0 | \$325,000 | \$325,000 |
| 680 Renovation of GOB Building | \$415,812 | \$183,602 | \$160,000 | \$80,641 | \$175,000 | \$175,000 | \$175,000 |
| 688 Haulover Bridge |  | \$79,997 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 689 MOW Equipment Spares | \$472,297 | \$396,873 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 881 Demolition of Old Building <br> 924 Crique Sarco Bridge Toledo District | \$103,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | \$387,563 | \$76,890 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 927 Crooked Tree Causeway Upgrading | \$80,399 | \$110,145 | \$160,000 | \$107,165 | \$200,000 | \$200,000 | \$200,000 |
| 929 Old Northern Highway | \$0 | \$125,465 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 946 Maypen Bridge (Belize District) | \$26,539 | \$152,177 | \$90,000 | \$103,567 | \$75,000 | \$150,000 | \$150,000 |
| 1000 Furniture \& Equipment | \$80,250 | \$216,388 | \$100,000 | \$65,544 | \$100,000 | \$100,000 | \$100,000 |
| 1200 Streets \& Drains - Villages | \$299,795 | \$386,182 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 1206 Bridges for Feeder Roads | \$115,046 | \$239,977 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 1210 Rehabilitation - Western Highway | \$95,448 | \$116,878 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 1211 Inland Waterways | \$40,030 | \$99,760 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 1212 Highway Safety | \$259,841 | \$290,083 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 1363 Western Highway/Airport Link | \$26,708 | \$4,513 | \$5,000,000 | \$2,183,017 | \$1,500,000 | \$3,000,000 | \$5,000,000 |
| 1436 Hummingbird HighwayBmp/Sibun/Middlesex/Alta Vista | \$297,949 | \$269,699 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 1492 Macal Bridge | \$1,475,567 | \$1,018,418 | \$600,000 | \$490,962 | \$300,000 | \$200,000 | \$0 |
| 1494 Renovation/Construction | \$0 | \$0 | \$0 | \$489,949 | \$0 | \$0 | \$0 |
| 1549 Caracol Projects | \$197,425 | \$199,128 | \$300,000 | \$125,000 | \$200,000 | \$200,000 | \$200,000 |
| 1571 Corozal - Sarteneja Upgrading | \$0 | \$0 | \$10,000 | \$4,167 | \$10,000 | \$10,000 | \$10,000 |
| 1590 Santa Elena New International Crossing | \$413,327 | \$644,690 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 1608 Maintenance of Bridges \& Ferries | \$396,337 | \$441,176 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 1609 Maintenance of Highways | \$2,998,671 | \$2,998,758 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 1610 Maintenance of Streets \& Drains | \$1,049,691 | \$1,116,697 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 1662 EU Project Execution Unit | \$2,891,764 | \$1,547,778 | \$1,000,000 | \$252,080 | \$300,000 | \$550,000 | \$550,000 |
| 1690 Hurricane assistance - Districts (for NEMO) | \$0 | \$539,887 | \$0 | \$63,851 | \$0 | \$0 | \$0 |
| 1697 Western Highway Junction Improvement | \$0 | \$128,243 | \$200,000 | \$33,334 | \$300,000 | \$300,000 | \$300,000 |
| 1698 Northern Highway Feasibility Study \& Detailed Design | \$63,315 | \$1,059,666 | \$1,800,000 | \$1,186,327 | \$2,000,000 | \$700,000 | \$0 |
| 1736 Photo Voltaic Generating System <br> (Solar System) <br> 1770 Road Safety Project | \$69,093 | \$65,433 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | \$168,533 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |



| PROGRAM: |  | ROADS AND BRIDGES CONSTRUCTION AND MAINTENANCE |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAM OBJECTIVE: |  | To design, construct and maintain all of Belize's roads, highways, bridges and ferries infrastructure to the highest possible standards |  |  |  |  |  |  |
| PROGRAMME EXPENDITURE BY ECONOMIC CLASSIFICATION |  |  |  |  |  |  |  |  |
| RECURRENT EXPENDITURE |  |  |  |  |  |  |  |  |
| SH No. Item | Details of Expenditure | $\begin{array}{r} \hline \text { 2015/16 } \\ \text { Actual } \end{array}$ | $\begin{array}{r} \hline \text { 2016/17 } \\ \text { Actual } \end{array}$ | 2017118 Budget <br> Estimate | $2017 / 18$ <br> Revised <br> Estimate | 2018/19 Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward <br> Estimate |
| 30 PERSONAL EMOLUMENTS |  | \$5,997,201 | \$5,761,770 | \$6,005,994 | \$5,942,78 | \$6,157,12 | \$6,224,1 | \$6,288,042 |
| 1 | Salaries | \$5,125,616 | \$4,999,664 | \$2,326,184 | \$3,971,371 | \$2,407,294 | \$2,465,871 | \$2,522,198 |
| 2 | Allowances | \$9,000 | \$12,125 | \$33,000 | \$20,625 | \$31,500 | \$31,500 | \$31,500 |
| 3 | Wages (Unestablished Staff) | \$630,724 | \$522,789 | \$3,397,202 | \$1,709,716 | \$3,476,792 | \$3,484,300 | \$3,491,810 |
| 4 | Social Security | \$231,861 | \$227,192 | \$249,608 | \$241,070 | \$241,538 | \$242,451 | \$242,534 |
| 31 travel and subsistence |  | \$289,145 | \$298,680 | \$367,700 | \$361,927 | \$367,700 | \$367,700 | \$367,700 |
| 3 | Subsistence Allowance | \$284,102 | \$288,895 | \$338,000 | \$341,328 | \$338,000 | \$338,000 | \$338,000 |
| 5 | Other Travel Expenses | \$5,043 | \$9,785 | \$29,700 | \$20,598 | \$29,700 | \$29,700 | \$29,700 |
|  |  | \$161,774 | \$110,466 | \$224,702 | \$168,839 | \$224,702 | \$224,702 | \$224,702 |
| 1 Office Supplies |  | \$57,017 | \$37,945 | \$75,900 | \$64,195 | \$75,900 | \$75,900 | \$75,900 |
| 2 Books \& Periodicals |  | \$0 | \$0 | \$3,600 | \$1,500 | \$3,600 | \$3,600 | \$3,600 |
| 4 Uniforms |  | \$45,167 | \$4,600 | \$57,600 | \$26,520 | \$57,600 | \$57,600 | \$57,600 |
| 5 Household Sundries |  | \$57,645 | \$67,382 | \$45,600 | \$59,121 | \$45,600 | \$45,600 | \$45,600 |
| 14 Computer Supplies |  | \$0 | \$0 | \$7,000 | \$2,919 | \$7,000 | \$7,000 | \$7,000 |
|  |  | \$1,656 | \$540 | \$17,502 | \$7,289 | \$17,502 | \$17,502 | \$17,502 |
| 15 | Office Equipment | \$289 |  | \$17,500 | \$7,294 | \$17,500 | \$17,500 | \$17,500 |
|  |  | \$982,277 | \$950,682 | \$1,961,000 | \$1,823,314 | \$1,961,000 | \$1,961,000 | \$1,961,000 |
| 41 OPERATING COSTS |  | \$782,684 | \$797,916 | \$1,800,000 | \$1,471,051 | \$1,800,000 | \$1,800,000 | \$1,800,000 |
| 2 Advertisements |  | \$0 | \$975 | \$9,000 | \$8,640 | \$9,000 | \$9,000 | \$9,000 |
| 3 Miscellaneous |  | \$199,593 | \$151,526 | \$96,000 | \$320,285 | \$96,000 | \$96,000 | \$96,000 |
| 5 | Building/Construction Costs | \$0 | \$265 | \$56,000 | \$23,338 | \$56,000 | \$56,000 | \$56,000 |
|  |  | \$686,612 | \$673,997 | \$8,678,240 | \$7,769,058 | \$6,678,240 | \$6,678,240 | \$6,678,240 |
| 42 MAINTENANCE COSTS ${ }_{1}$ Maintenance of Buildings |  | \$17,676 | \$13,826 | \$78,000 | \$38,512 | \$78,000 | \$78,000 | \$78,000 |
| 2 Maintenance of Grounds |  | \$13,004 | \$1,225 | \$11,400 | \$5,806 | \$11,400 | \$11,400 | \$11,400 |
| 3 Furniture and Equipment |  | \$0 | \$911 | \$24,000 | \$11,319 | \$24,000 | \$24,000 | \$24,000 |
| 4 Vehicles |  | \$601,003 | \$636,846 | \$291,800 | \$524,740 | \$291,800 | \$291,800 | \$291,800 |
| 5 Computer Hardware |  | \$1,124 | \$269 | \$18,000 | \$7,500 | \$18,000 | \$18,000 | \$18,000 |
| 6 Computer Software |  | \$242 |  | \$20,000 | \$8,331 | \$20,000 | \$20,000 | \$20,000 |
| 8 Other Equipment |  | \$846 | -\$210 | \$148,000 | \$63,132 | \$148,000 | \$148,000 | \$148,000 |
| Spares for Equipment |  | \$555 | \$3,220 | \$200,000 | \$124,636 | \$200,000 | \$200,000 | \$200,000 |
| 10 Vehicle Parts |  | \$52,161 | \$17,912 | \$344,040 | \$172,003 | \$344,040 | \$344,040 | \$344,040 |
|  | Maintenance of Highways, Roads and Drains | \$0 | \$0 | \$6,568,000 | \$6,341,212 | \$4,568,000 | \$4,568,000 | \$4,568,000 |
|  | Maintenance of Bridges, Ferries and Waterwavs | \$0 | \$0 | \$975,000 | \$471,867 | \$975,000 | \$975,000 | \$975,000 |
| 43 TRAINING |  | \$0 | \$0 | \$50,000 | \$20,831 | \$50,000 | \$50,000 | \$50,000 |
| 5 | Miscellaneous | \$0 | \$0 | \$50,000 | \$20,831 | \$50,000 | \$50,000 | \$50,000 |
| 48 CONTRACTS \& CONSULTANCIES |  | \$0 | \$0 | \$0 | \$2,464,762 | \$2,000,000 | \$2,000,000 | \$2,000,000 |
| 1 | Payments to Contractors | \$0 | \$0 | \$0 | \$2,464,762 | \$1,000,000 | \$1,000,000 | \$1,000,000 |
| Payments to Consultants |  | \$0 | \$0 | \$0 | \$0 | \$1,000,000 | \$1,000,000 | \$1,000,000 |
| TOTAL RECURRENT EXPENDITURE |  | \$8,117,008 | \$7,795,596 | \$17,287,636 | \$18,551,513 | \$17,438,766 | \$17,505,764 | \$17,569,684 |
|  |  |  |  |  |  |  |  |  |
| STAFFING RESOURCES |  |  |  |  |  |  |  |  |
| Positions |  | 2015/16 Actual | $\begin{gathered} \hline \text { 2016/17 } \\ \text { Actual } \end{gathered}$ | 2017118 <br> Budget <br> Estimate | 2017/18 <br> Revised <br> Estimate | $\begin{aligned} & \hline \text { 2018/19 } \\ & \text { Budget } \end{aligned}$ Estimate | $2019 / 20$ <br> Forward <br> Estimate | $2020 / 21$ <br> Forward Estimate |
| Manageria/Executive |  | 21 | 21 | 21 | 21 | 21 | 21 | 21 |
| Technical/Front Line Services |  | 22 | 22 | 22 | 25 | 25 | 25 | 25 |
| Administrative Support |  | 24 | 24 | 24 | 24 | 24 | 24 | 24 |
| Non - Established |  | 256 | 256 | 256 | 260 | 260 | 260 | 60 |
| Statutory Appointments |  | 0 | 0 | 0 | 0 | 0 | 0 |  |
| TOTAL STAFFING |  | 323 | 323 | 323 | 330 | 330 | 330 | 330 |
|  |  |  |  |  |  |  |  |  |
| PROGRAM PERFORMANCE INFORMATION |  |  |  |  |  |  |  |  |
| Key Programme Strategies/Activities for 2017/18 |  |  |  | Achievements 2017/18 |  |  |  |  |
| Upgrading portions of the Hummingbird and George Price highways |  |  |  | 19 Miles \& construction of 2 roundabouts |  |  |  |  |
| Routine maintenance of all major highways |  |  |  | 235 Miles |  |  |  |  |
| Maintenance of village roads |  |  |  | 195 Miles |  |  |  |  |
| Maintenance of highway safety appurtenances (cat eyes, line marking, traffic signs, road bumps) |  |  |  | 56 miles of highway line marked including installation of cat eyes |  |  |  |  |
| Construction of bridges |  |  |  | Bomba, Flowers Bank, Mullins River, Low Level Timber Bridge, 2Punta Gorda Bridges, Macal Bridge, San Antonio 1, San Antonio 2, |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  | 23 bridges |  |  |  |  |
| Maintenance of bridgesMaintenance of ferries |  |  |  | 4 ferries |  |  |  |  |
| Key Programmes Strategies/Activities for 2018/19 (aimed at improving performance) |  |  |  |  |  |  |  |  |
| Continuation of the upgrading on the Hummingbird Highway including the Five Sister bridges |  |  |  |  |  |  |  |  |
| Continuation of the upgrading on the George Price Highway between miles 49.7-79.4 |  |  |  |  |  |  |  |  |
| Construction of New Macal Bridge in San Ignacio/Santa Elen |  |  |  |  |  |  |  |  |
| Final Design for the upgrading of Caracol Road |  |  |  |  |  |  |  |  |
| Final Design for the upgrading of Crooked Tree Road |  |  |  |  |  |  |  |  |
| Final design for the upgrading of Manatee Road |  |  |  |  |  |  |  |  |
| Construction of the new Haulover Bridge |  |  |  |  |  |  |  |  |
| Rehabilition of the Philip Goldson Highway between miles 9.5-24.5 |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Completion of the upgrading of Old Northern Highway between miles 19-31 |  |  |  |  |  |  |  |  |
| Completion of the upgrading of the Lemonal Road |  |  |  |  |  |  |  |  |
| Final Design for Philip Goldson Highway between miles 24.5-92 |  |  |  |  |  |  |  |  |
| Completion of upgrading of Cowpen Road |  |  |  |  |  |  |  |  |
| Construction of new By-pass at mile 8 |  |  |  |  |  |  |  |  |


| KEY PERFORMANCE INDICATORS | 2015/16 Actual | $\begin{array}{r} \hline \text { 2016/17 } \\ \text { Actual } \end{array}$ | $\begin{aligned} & \hline 2017 / 18 \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | $2017 / 18$ <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward Estimate | $2020 / 21$ <br> Forward Estimate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Output Indicators (Measures what has been/will be produced or delivered by the program) |  |  |  |  |  |  |  |
| Length of Hummingbird Highway Upgraded/ Rehabilitated | 1.2 miles | 1.2 miles | 25 miles | 19 miles | 19 miles | 12 miles | 5 miles |
| Length of George Price Highway Upgraded/ Rehabilitated | 2 miles | 3 miles | 0 miles | 0 miles | 3 miles | 10 miles | 3 miles |
| Length of Philip Goldson Highway rehablitated | 0 | 0 | 4 miles | 6 miles | 3.5 miles | 7 miles | 14 miles |
| Length of major highways maintained | 300 miles | 300 miles | 374 miles | 235 miles | 225 miles | 214 miles | 214 miles |
| Length of Feeder roads maintained |  |  | 70 miles | 100 miles | 95 miles | 90.25 miles | 90.25 miles |
| Length of Village streets maintained |  |  | 100 miles | 95 miles | 90.25 miles | 85.7 miles | 85.7 miles |
| Length of village streets upgraded |  | 60.89 miles | 0 miles | 0 miles | 3 miles | 2 miles | 0 miles |
| Length of village roads upgraded |  |  | 16.08 miles | 16.08 miles | 0 miles | 0 miles | 0 miles |
| Length of village roads maintained | 350 miles | 350 miles | 364.5 miles | 195 miles | 185 miles | 176 miles | 176 miles |
| Number of bridges constructed | 1 | 1 | 5 | 11 | 5 | 3 | 10 |
| Number of bridges maintained | 2 | 2 | 4 | 23 | 10 | 10 | 10 |
| Number of ferries maintained | 4 | 4 | 4 | 4 | 4 | 4 | 4 |
| Outcome Indicators (Measures the planned or achieved outcomes or impacts of the programme and/or the effectiveness of the programme) |  |  |  |  |  |  |  |
| Percentage of Hummingbird Highway upgraded/ Rehabilitated | 2.2\% | 2.2\% | 45.5\% | 34.5\% | 34.5\% | 21.8\% | 9.1\% |
| Percentage of George Price Highway upgraded/ Rehabilitated | 2.7\% | 4.1\% | 0.0\% | 0.0\% | 4.1\% | 13.5\% | 4.1\% |
| Percentage of major highways maintained | 80.0\% | 80.0\% | 99.8\% | 62.7\% | 60.0\% | 57.0\% | 57.0\% |
| Percentage of Feeder roads maintained |  |  | 5.2\% | 7.5\% | 7.1\% | 6.7\% | 6.7\% |
| Percentage of village roads maintained | 71.9\% | 71.9\% | 77.0\% | 40.1\% | 38.0\% | 36.0\% | 36.0\% |
| Percentage of village roads upgrade |  |  | 3.3\% | 3.3\% | 0.0\% | 0.0\% | 0.0\% |
| Percentage of village streets maitained |  |  | 16.6\% | 15.8\% | 15.0\% | 14.2\% | 14.2\% |
| Percentage of village streets upgraded |  | 10.1\% | 0.0\% | 0.0\% | 0.5\% | 0.3\% | 0.0\% |
| Percentage of bridges meeting defined standards | 95.0\% | 95.0\% | 95.0\% | 54.5\% | 95.0\% | 95.0\% |  |
| Percentage of ferries meeting defined standards | 95.0\% | 95.0\% | 95.0\% | 54.5\% | 95.0\% | 95.0\% |  |


| PROGRAM: | CONSTRUCTION AND MAINTENANCE OF INLAND WATERWAYS AND DRAINS |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAM OBJECTIVE: | To design, construct and maintain Belize's inland waterways and drainage systems |  |  |  |  |  |  |
| PROGRAMME EXPENDITURE BY ECONOMIC CLASSIFICATION |  |  |  |  |  |  |  |
| RECURRENT EXPENDITURE |  |  |  |  |  |  |  |
| SH No. Item Details of Expenditure | 2015/16 Actual | 2016/17 Actual | $\begin{aligned} & \hline 2017 / 18 \\ & \text { Budget } \\ & \text { Estimate } \\ & \hline \end{aligned}$ | 2017/18 <br> Revised <br> Estimate | $\begin{aligned} & \hline 2018 / 19 \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward Estimate |
| TOTAL RECURRENT EXPENDITURE | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| CAPITAL II EXPENDITURE |  |  |  |  |  |  |  |
| Act. Description | 2015/16 Actual | $\begin{array}{r} \hline \text { 2016/17 } \\ \text { Actual } \end{array}$ | 2017/18 <br> Budget <br> Estimate | 2017/18 <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward Estimate | $2020 / 21$ <br> Forward Estimate |
| 1549 Caracol Projects | \$0 | \$50,178 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 1725 Flood Mitigation Project (Belize City) | \$487,050 | \$921,115 | \$0 | \$66,927 | \$0 | \$0 | \$0 |
| 1844 George Price Highway Rehabilitation | $\$ 355,089$ | \$219,726 | \$1,500,000 | \$0 | \$1,240,000 | \$0 | \$312,000 |
| 1937 Caracol Road Upgrade | \$0 | \$0 | \$0 | \$138,904 | \$90,000 | \$0 | \$0 |
| TOTAL CAPITAL II EXPENDITURE | \$842,140 | \$1,191,020 | \$1,500,000 | \$205,831 | \$1,330,000 | \$0 | \$312,000 |
| CAPITAL III EXPENDITURE |  |  |  |  |  |  |  |
| Act. SoF Description | 2015/16 Actual | $\begin{array}{r} \hline \text { 2016/17 } \\ \text { Actual } \end{array}$ | $\begin{aligned} & \hline 2017 / 18 \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | $2017 / 18$ <br> Revised Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward Estimate | $2020 / 21$ <br> Forward <br> Estimate |
| $\begin{array}{ll}1725 \text { IDB } & \begin{array}{l}\text { Flood Mitigation Project (Belize } \\ \text { City) }\end{array}\end{array}$ | \$6,310,628 | \$4,546,626 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 1844 IDB $\begin{aligned} & \text { George Price Highway } \\ & \text { Rehabilitation }\end{aligned}$ | \$582,604 | \$1,703,540 | \$0 | \$1,467,558 | \$13,000,000 | \$6,000,000 | \$5,000,000 |
| 1937 CDB(L) Caracol Road Upgrade | \$0 | \$0 | \$0 | \$231,058 | \$381,000 | \$0 | \$0 |
| TOTAL CAPITAL III EXPENDITURE | \$6,893,232 | \$6,250,166 | \$0 | \$1,698,616 | \$13,381,000 | \$6,000,000 | \$5,000,000 |
| STAFFING RESOURCES |  |  |  |  |  |  |  |
| Positions | $\begin{gathered} \hline \text { 2015/16 } \\ \text { Actual } \end{gathered}$ | $\begin{array}{r} \hline \text { 2016/17 } \\ \text { Actual } \end{array}$ | 2017/18 <br> Budget <br> Estimate | 2017/18 <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | 2020/21 <br> Forward <br> Estimate |
| Managerial/Executive | 0 | 1 | 1 | 1 | 1 | 1 | 1 |
| Technical/Front Line Services | 3 | 3 | 3 | 3 | 5 | 5 | 5 |
| Administrative Support | 0 | 2 | 2 | 2 | 2 | 2 | 2 |
| Non - Established | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Statutory Appointments | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL STAFFING | 3 | 6 | 6 | 6 | 8 | 8 | 8 |
| PROGRAM PERFORMANCE INFORMATION |  |  |  |  |  |  |  |
| Key Programme Strategies/Activities for $2017 / 18$ |  |  | Achievements 2017/18 |  |  |  |  |
| Construction and rehabilitation of drainage system and canals Belize City, Freetown to Belama (FMIP) <br> Upkeep and maintenance of inland waterways |  |  |  |  |  |  |  |
| Key Programmes Strategies/Activities for 2018/19 (aimed at improving performance) |  |  |  |  |  |  |  |
| KEY PERFORMANCE INDICATORS | 2015/16 Actual | $\begin{array}{r} \hline \text { 2016/17 } \\ \text { Actual } \end{array}$ | $2017 / 18$ <br> Budget <br> Estimate | $2017 / 18$ <br> Revised <br> Estimate | $\begin{aligned} & \hline 2018 / 19 \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward <br> Estimate |
| Output Indicators (Measures what has been/will be produced or delivered by the program) |  |  |  |  |  |  |  |
| Construction and rehabilitation of canals under the FMIP project Length of waterways cleared and maintained |  | 10 miles | Omiles | miles | 0 | miles | 1 miles $\quad 1$ |
| Outcome Indicators (Measures the planned or achieved outcomes or impacts of the program) |  |  |  |  |  |  |  |
| Percentage of canals constructed/rehabilitated |  | 0 | 0 | 100\% | 0 | 0 | 0 |
| Percentage of major waterways cleared and maintained |  | 3.33\% | 3.33\% | 10\% | 10\% | 10\% | 10\% |


| PROGRAM: | CONSTRUCTION AND MAINTENANCE OF PUBLIC BUILDINGS |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAM OBJECTIVE: | To ensure the effective, efficient and safe design, supervision, construction and maintenance of civil works and public buildings in Belize |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| PROGRAMME EXPENDITURE BY ECONOMIC CLASSIFICATION |  |  |  |  |  |  |  |
| RECURRENT EXPENDITURE |  |  |  |  |  |  |  |
| SH No. Item Details of Expenditure | $\begin{array}{r} \hline \text { 2015/16 } \\ \text { Actual } \end{array}$ | 2016/17 Actual | 2017/18 <br> Budget <br> Estimate | 2017/18 <br> Revised <br> Estimate | 2018119 <br> Budget <br> Estimate | 2019/20 <br> Forward Estimate | $2020 / 21$ <br> Forward <br> Estimate |
| 30 PERSONAL EMOLUMENTS | \$368,282 | \$352,826 | \$407,550 | \$385,215 | \$418,928 | \$426,886 | \$434,781 |
| 1 Salaries | \$357,509 | \$341,210 | \$321,767 | \$341,913 | \$325,811 | \$333,686 | \$341,581 |
| 3 Wages (Unestablished Staff) | \$0 | \$624 | \$72,332 | \$31,118 | \$79,334 | \$79,334 | \$79,334 |
| 4 Social Security | \$10,774 | \$10,992 | \$13,451 | \$12,184 | \$13,783 | \$13,866 | \$13,866 |
| 31 TRAVEL AND SUBSISTENCE | \$11,888 | \$19,620 | \$21,000 | \$17,433 | \$21,000 | \$21,000 | \$21,000 |
| 3 Subsistence Allowance | \$11,873 | \$18,160 | \$18,000 | \$16,183 | \$18,000 | \$18,000 | \$18,000 |
| 5 Other Travel Expenses | \$15 | \$1,460 | \$3,000 | \$1,250 | \$3,000 | \$3,000 | \$3,000 |
| 40 MATERIAL AND SUPPLIES | \$26,097 | \$16,193 | \$53,400 | \$27,323 | \$53,400 | \$53,400 | \$53,400 |
| 1 Office Supplies | \$9,747 | \$8,148 | \$12,000 | \$6,548 | \$12,000 | \$12,000 | \$12,000 |
| 2 Books \& Periodicals | \$0 | \$0 | \$2,400 | \$1,000 | \$2,400 | \$2,400 | \$2,400 |
| 5 Household Sundries | \$16,011 | \$7,951 | \$3,000 | \$4,775 | \$3,000 | \$3,000 | \$3,000 |
| 13 Building/Construction Supplies | \$339 | \$94 | \$36,000 | \$15,000 | \$36,000 | \$36,000 | \$36,000 |
| 41 OPERATING COSTS | \$23,477 | \$31,460 | \$150,000 | \$86,226 | \$150,000 | \$150,000 | \$150,000 |
| 1 Fuel | \$23,477 | \$31,460 | \$150,000 | \$86,226 | \$150,000 | \$150,000 | \$150,000 |
| 42 MAINTENANCE COSTS | \$80,277 | \$38,726 | \$82,002 | \$54,999 | \$82,002 | \$82,002 | \$82,002 |
| 1 Maintenance of Buildings | \$44,825 | \$29,939 | \$48,000 | \$31,369 | \$48,000 | \$48,000 | \$48,000 |
| 2 Maintenance of Grounds | \$22,785 | \$4,769 | \$10,000 | \$10,008 | \$10,000 | \$10,000 | \$10,000 |
| 4 Vehicles | \$12,667 | \$4,018 | \$12,002 | \$8,298 | \$12,002 | \$12,002 | \$12,002 |
| 10 Vehicle Parts | \$0 | \$0 | \$12,000 | \$5,324 | \$12,000 | \$12,000 | \$12,000 |
| TOTAL RECURRENT EXPENDITURE | \$510,021 | \$458,824 | \$713,952 | \$571,196 | \$725,330 | \$733,288 | \$741,183 |
| STAFFING RESOURCES |  |  |  |  |  |  |  |
| Positions | 2015/16 Actual | 2016/17 Actual | 2017/18 <br> Budget <br> Estimate | $2017 / 18$ <br> Revised <br> Estimate | $\begin{aligned} & \text { 2018/19 } \\ & \text { Budget } \end{aligned}$ Estimate | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward <br> Estimate |
| Manageria/Executive | 4 | 4 | 4 | 4 | 2 | 2 |  |
| Technical/Front Line Services | 7 | 7 | 7 | 7 | 10 | 10 | 10 |
| Administrative Support | 0 | 0 | 1 | 0 | 0 | 0 | 0 |
| Non - Established | 6 | 6 | 6 | 7 | 6 | 6 | 6 |
| Statutory Appointments | 0 | 0 | 0 | 0 | 0 | 0 |  |
| TOTAL STAFFING | 17 | 17 | 18 | 18 | 18 | 18 | 18 |
|  |  |  |  |  |  |  |  |
| PROGRAM PERFORMANCE INFORMATION |  |  |  |  |  |  |  |
| Key Programme Strategies/Activities for 2017/18 |  |  | Achievements $2017 / 18$ |  |  |  |  |
| Renovation/repair/maintenance of all Ministry of Works office buildings Provide building maintenance services for public buildings (labour) |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| Key Programmes Strategies/Activities for 2018/19 (aimed at improving performance) |  |  |  |  |  |  |  |
| Design, Construct, Supervise and Maintain Government Buildings |  |  |  |  |  |  |  |
| KEY PERFORMANCE INDICATORS | 2015/16 Actual | $\begin{array}{r} \hline \text { 2016/17 } \\ \text { Actual } \end{array}$ | 2017118 <br> Budget <br> Estimate | 2017118 <br> Revised <br> Estimate | $\begin{aligned} & \hline \text { 2018/19 } \\ & \text { Budget } \end{aligned}$ Estimate | $2019 / 20$ <br> Forward <br> Estimate | 2020121 <br> Forward <br> Estimate |
| Output Indicators (Measures what has been/will be produced or delivered by the program) |  |  |  |  |  |  |  |
| Number of works office buildings renovated/repaired | 22 |  | 6 | 10 | 6 | 4 | 2 |
| Number of public buildings maintained | $4 \quad 4$ |  | 5 | 5 | 5 | 5 |  |
| Outcome Indicators (Measures the planned or achieved outcomes or impacts of the programme and/or the effectiveness of the programme) |  |  |  |  |  |  |  |
| Percentage of works buildings renovated/repaired | 10.0\% | 10.0\% | 30.0\% | 32.6\% | 30.0\% | 20.0\% | 20.0\% |
| Percentage of public buildings maintained | 4.0\% | 4.0\% | 5.0\% | 5.0\% | 5.0\% | 5.0\% | 5.0\% |


| MINISTRY : ATTORNEY GENERAL'S MINISTRY |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SECTION 1: MINISTRY SUMMARY |  |  |  |  |  |  |  |  |
| VISION: |  |  |  |  |  |  |  |  |
| Is to provide exemplary legal services to the government and the people of Belize |  |  |  |  |  |  |  |  |
| MISSION: |  |  |  |  |  |  |  |  |
| The Attorney General's Ministry will provide quality and innovative legal services to the government and the people of Belize and will contribute to its development |  |  |  |  |  |  |  |  |
| STRATEGIC PRIORITIES: |  |  |  |  |  |  |  |  |
| Strengthen and consolidate the Ministry by reviewing its structures and institutions and by professionalizing Facilitating Legislative process training in the public service <br> Represent the Government of Belize in all forms of civil litigation <br> Serve as a legal advisor to Government Ministries and Departments <br> Engage in continuous law revision; updating the substantive laws of Belize <br> Offer customer centered service delivery to the public <br> Utilize modern technology driven processes that enhance efficient and effective service delivery <br> Develop and enforce clear policies and procedures to ensure accountable and transparent decision making |  |  |  |  |  |  |  |  |
| PROGRAMME EXPENDITURE SUMMARY |  |  |  |  |  |  |  |  |
|  | Programme | $\begin{gathered} \hline \text { 2015/16 } \\ \text { Actual } \end{gathered}$ | $\begin{gathered} 2016 / 17 \\ \text { Actual } \end{gathered}$ | $2017 / 18$ <br> Budget Estimate | $2017 / 18$ <br> Revised Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward Estimate | $2020 / 21$ <br> Forward Estimate |
| 091 | ATTORNEY GENERAL - STRATEGIC MANAGEMENT AND ADMINISTRATION | \$1,546,839 | \$1,838,189 | \$1,579,106 | \$1,408,906 | \$1,740,748 | \$1,877,248 | \$1,863,248 |
|  | Recurrent Expenditure | \$844,908 | \$913,330 | \$980,646 | \$965,276 | \$1,165,288 | \$1,164,788 | \$1,164,788 |
|  | Capital II Expenditure | \$701,931 | \$924,859 | \$598,460 | \$443,630 | \$575,460 | \$712,460 | \$698,460 |
|  | Capital III Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 092 | ATTORNEY GENERAL - LEGAL SERVICES | \$1,272,809 | \$1,244,786 | \$1,456,169 | \$1,229,122 | \$1,576,098 | \$1,576,098 | \$1,576,098 |
|  | Recurrent Expenditure | \$1,272,809 | \$1,244,786 | \$1,456,169 | \$1,229,122 | \$1,576,098 | \$1,576,098 | \$1,576,098 |
|  | Capital II Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | Capital III Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | FAMILY COURT | \$976,903 | \$1,205,686 | \$1,270,342 | \$1,277,328 | \$1,455,865 | \$1,454,965 | \$1,454,965 |
|  | Recurrent Expenditure | \$976,903 | \$1,205,686 | \$1,270,342 | \$1,277,328 | \$1,455,865 | \$1,454,965 | \$1,454,965 |
|  | Capital II Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | Capital III Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | ATTORNEY GENERAL - REVISION AND DRAFTING SERVICES | \$423,669 | \$358,102 | \$660,439 | \$612,200 | \$872,567 | \$872,567 | \$872,567 |
|  | Recurrent Expenditure | \$423,669 | \$358,102 | \$660,439 | \$612,200 | \$872,567 | \$872,567 | \$872,567 |
|  | Capital II Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | Capital III Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  |  |  |  |  |  |  |  |  |
| TOTAL BUDGET CEILING <br> Recurrent Expenditure Capital II Expenditure Capital III Expenditure |  | \$4,220,220 | \$4,646,762 | \$4,966,056 | \$4,527,556 | \$5,645,279 | \$5,780,879 | \$5,766,879 |
|  |  | \$3,518,290 | \$3,721,903 | \$4,367,596 | \$4,083,926 | \$5,069,819 | \$5,068,419 | \$5,068,419 |
|  |  | \$701,931 | \$924,859 | \$598,460 | \$443,630 | \$575,460 | \$712,460 | \$698,460 |
|  |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SUMMARY OF RECURRENT EXEPNDITURE |  | $2015 / 16$ Actual | $2016 / 17$ Actual | 2017/18 <br> Budget <br> Estimate | $2017 / 18$ <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward <br> Estimate |
| 230:PERSONAL EMOLUMENTS |  | \$2,932,165 | \$3,078,318 | \$3,542,763 | \$3,397,379 | \$4,152,658 | \$4,151,258 | \$4,151,258 |
| 231:TRAVEL \& SUBSISTENCE |  | \$96,669 | \$121,230 | \$253,181 | \$194,269 | \$272,900 | \$272,900 | \$272,900 |
| 340:MATERIALS \& SUPPLIES |  | \$118,556 | \$189,359 | \$201,831 | \$182,939 | \$233,029 | \$233,029 | \$233,029 |
| 341:OPERATING COSTS |  | \$96,290 | \$117,287 | \$149,860 | \$143,088 | \$182,260 | \$182,260 | \$182,260 |
| 342:MAINTENANCE COSTS |  | \$61,690 | \$79,355 | \$78,505 | \$64,850 | \$78,506 | \$78,506 | \$78,506 |
| 343:TRAINING |  | \$7,615 | \$23,945 | \$24,160 | \$12,331 | \$28,170 | \$28,170 | \$28,170 |
| 346:PUBLIC UTILITIES |  | \$50,593 | \$66,890 | \$67,296 | \$68,238 | \$67,296 | \$67,296 | \$67,296 |
| 347:CONTRIBUTIONS \& SUBSCRIPTIONS |  | \$46,700 | \$45,519 | \$50,000 | \$20,831 | \$55,000 | \$55,000 | \$55,000 |
| 348:CONTRACTS \& CONSULTANCY |  | \$108,013 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL RECURRENT EXPENDITURE |  | \$3,518,290 | \$3,721,903 | \$4,367,596 | \$4,083,926 | \$5,069,819 | \$5,068,419 | \$5,068,419 |
|  |  |  |  |  |  |  |  |  |
| STAFFING RESOURCES (MINISTRY) |  |  |  |  |  |  |  |  |
| Managerial/Executive |  | 12 | 13 | 14 | 18 | 23 | 24 | 24 |
| Technical/Front Line Services |  | 91 | 92 | 95 | 101 | 103 | 105 | 106 |
| Administrative Support |  | 63 | 77 | 78 | 77 | 90 | 93 | 93 |
| Non-Established |  | 30 | 21 | 27 | 18 | 16 | 16 | 16 |
| Statutory Appointments |  | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL STAFFING |  | 196 | 203 | 214 | 214 | 232 | 238 | 239 |









PROGRAMME PERFORMANCE INFORMATION

| PROGRAMME PERFORMANCE INFORMATION |  |
| :---: | :---: |
| Key Programme Strategies/Activities for 2017/18 | Achievements 2017/18 |
| Training of existing staff | Several ministerial trainings were held in both administrative and financial procedures |
| Enforcing rugular internal control | Several reviews were conducted addressing both financial and administrative to identify weaknesses and strengthening the Ministry's functions |
| Structural implementation and coordination within programs to support the units in promoting productivity in Belize; to support the units with financial | Three programs were removed from cap II and placed into recurrent as a result of idenfying a permanent need for its continuous existence |
|  | Further to additional training, units and departments were strengthened with additional human resources and equipment |
| Key Programmes Strategies/Activities for 2018/19 (aimed at improving performance) |  |
| Continue training staff in both Administrative and financial Procedures |  |
| Continue in the Strengthening of internal control |  |
| Structural implementation and coordination within programs |  |
|  |  |
| KEY PERFORMANCE INDICATORS $\begin{aligned} & \text { 2015/16 } \\ & \text { Actual }\end{aligned}$ | 2017/18 $2017 / 18$ $2018 / 19$ $2019 / 20$ $2020 / 21$ <br> Budget Revised Budget Forward Forward <br> Estimate Estimate Estimate Estimate Estimate |
| Output Indicators (Measures what has been/will be produced or delivered by the programme) |  |
| Number of policy papers, reports and briefings prepared for minister and/or cabinet |  |
| Number of payments processed | 2,028 |
| Number of personnel issues |  |
| Outcome Indicators (Measures the planned or achieved outcomes or impacts of the programme and/or the effectiveness of the programme) |  |
| Satisfaction rating of ministers with policy advice provided | 90\% 90\% |
| Cost of administration as a percentage of ministry's budget |  |



## Key Programmes Strategies/Activities for 2018/19 (aimed at improving performance)

Establishment of the National Free Zone Authority, Establishment of the National Export Strategy Secretariat, Unit's modernization iniatives, and the Establishment of Gaming \& Lotteries Commission
Start-up of the Gaming and Lotteries Commission will allow us to monitor and properly regulate the other programmes such as the Free Zones and Fiscal Incentives which we have been unable to allocate time and resources to properly monitor
A new initiative is for incentives and investment policies for Belize to achieve carbon neutrality. This objective will be enabled with an assessment, consultations, publication and public awareness
A Review Unit's modernization initiatives which includes evidence based policy recommendations and compliance activities is being planned. This will include approval of a concept, TORs, mapping, drafting of protocols and procedures, consulting, website and database development, purchasing of equipment, publication and public awareness, training
An intitive to create an Investment Portfolio that will scope the country for investment opportunities to identify shovel ready projects to offer investors has been proposed. It will make Government more proactive in seeking and identifying investments with potential

| KEY PERFORMANCE INDICATORS | 2015/16 Actual | 2016/17 Actual | $\begin{aligned} & 2017 / 18 \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | $2017 / 18$ <br> Revised <br> Estimate | $\begin{aligned} & \hline 2018 / 19 \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward <br> Estimate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Output Indicators (Measures what has been/will be produced or delivered by the programme) |  |  |  |  |  |  |  |
| Number of policy papers developed |  | 5 | 5 | 10 | 11 | 12 | 15 |
| Number of site visits of Gaming, Lotteries, Processing Zones and Free Zones |  | 100 | 110 | 200 | 210 | 220 | 250 |
| Number of compliance inspections of Gaming, lotteries, Processing Zones and Free Zones |  | 100 | 110 | 268 | 280 | 300 | 350 |
| Number of licence applications processed |  | 30 | 30 | 42 | 45 | 48 | 50 |
| Outcome Indicators (Measures the planned or achieved outcomes or impacts of the programme and/or the effectiveness of the programme) |  |  |  |  |  |  |  |
| Total Gaming and Lottery revenue |  | 3,600,000 | 3,900,000 | 5,800,000 | 6,000,000 | 6,500,000 | 7,000,000 |
| Value of Investment in incentive programs: EPZ FI and FZ |  | 85,000,000 |  |  |  |  |  |
| Total number of people employed in FTZ and EPZ |  | 7,704 |  |  |  |  |  |
| Total number of Gaming licences issued |  | 40 | 42 | 44 | 50 | 53 | 53 |
| Number of breaches in Gaming licences |  | 1 | 0 | 5 | 7 | 10 | 20 |
| Number of fines/prosecutions |  | 1 | 0 | 5 | 7 | 10 | 20 |


| PROGRAMME: | BELIZE TRADE AND INVESTMENT DEVELOPMENT SERVICES (BELTRAIDE) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAMME OBJECTIVE: | To enhance Belize's prosperity by fostering investor confidence, entrepreneuship and business growth |  |  |  |  |  |
|  |  |  |  |  |  |  |
| PROGRAMME EXPENDITURE BY ECONOMIC CLASSIFICATION |  |  |  |  |  |  |
| RECURRENT EXPENDITURE |  |  |  |  |  |  |
| SH No. Item Details of Expenditure | 2015/16 Actual | 2017/18 <br> Budget <br> Estimate | $2017 / 18$ <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward <br> Estimate |
| 50 GRANTS | \$2,465,259 | \$2,099,71 | \$2,451,2 | \$2,415,0 | \$2,415,0 | \$2,415,073 |
| 10 BELTRAIDE | 2465259 \$2,427,792 | \$2,099,714 | \$2,451,275 | \$2,415,073 | \$2,415,073 | \$2,415,073 |
| TOTAL RECURRENT EXPENDITURE | \$2,465,259 \$2,427,792 | \$2,099,714 | \$2,451,275 | \$2,415,073 \$2,415,073 |  | \$2,415,073 |
| STAFFING RESOURCES |  |  |  |  |  |  |
| Positions | 2015/16 Actual | $\begin{aligned} & \hline 2017 / 18 \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | 2017118 <br> Revised <br> Estimate | 2018/19 Budget Estimate | 2019/20 <br> Forward <br> Estimate | 2020121 <br> Forward <br> Estimate |
| Managerial/Executive | 0 0 | 0 | 0 |  | 00 |  |
| Technical/Front Line Services | 0 0 |  |  | 0 | $0 \quad 0$ |  |
| Administrative Support | $0 \quad 0$ |  | 0 | 0 |  |  |
| Non-Established | 0 |  |  |  |  |  |
| Statutory Appointments | $30 \quad 30$ | 40 | 42 | 42 | 42 | 42 |
| $\begin{array}{lllllll}\text { TOTAL STAFFING } & 30 & 30 & 40 & 42 & 42 & 42\end{array}$ |  |  |  |  | 42 | 42 |
| PROGRAMME PERFORMANCE INFORMATION |  |  |  |  |  |  |
| Key Programme Strategies/Activities for $2017 / 18$ |  | Achievements 2017118 |  |  |  |  |
| Under the mandate of Invesment Generation \& Business Facilitation, via the technial unit of BelizeINVEST, BELTRAIDE will be proactively attracting Investment (and FDI) in line with GSDS, Tourism Master Plan, and other National Development Strategies <br> Under the mandate of Trade Promotion \& Export Development, via the technical unit of EXPORTBelize, BELTRAIDE will be aggressively strengthening domestic competitiveness via export diversification, export quality assurance, and export volumne in line with the GSDS, National Export Strategy and other National Development Strategies <br> Under the mandate of Enterprise Development \& Innovation, via the technical unit of SBDCBelize, BELTRAIDE will be expanding its reach in developing and supporting MSMEs, strenghting entrepreneruship and innovation in accordance with GSDS, National MSME Development Policy, Naitonal Entrepreneurships Strategy, and other National Development Strategies <br> Under the mandate of Skills Development \& Job Preparedness, via the technical unit of BTEC, BELTRAIDE will be aggressively addessing unemployement, esp. among youth, and labour productivity as in line with GSDS and other National Development Strategies |  | At Fiscal year 2017-2018 BelizeINVEST concluded in excess of BZD $\$ 31.12$ million in new investement, while Contgributing over 287 employment slots in the economy. On a parallel note, BelizeINVEST concluded in excess of BZD\$136.7 millions in re-investment, while contributing over 1,976 eomployment slots in the economy. Beltraide has acheived much of its Goals training over 400 individuals and has assisted in 40 new bsuiness to be established. Beltraide has added new exporters in the growing list of exporters. One new Client has completed HACCP certification. |  |  |  |  |
| Key Programmes Strategies/Activities for 2018/19 (aimed at improving performance) |  |  |  |  |  |  |
| Creating an exceptional <br> Build regional <br> Creating an Exceptional and <br> Encourage Entr Encourage Entrepre <br> Encourage En <br> To strengthen the existing framewo <br> Enhance | national development throu ring national development thr Fostering Investments via <br> Enhancing Aftercare mic team by creating an ideal ease market access and ma national awareness of Belize nced internal and external Av ve administrative and servic ic Team by creating an ideal hip and business innovation and innovation by Enhancing the capacity of MSMEs to st rship and Innovation by esta creation of adequate skills and the capacity of the BTEC's ment of JP Trainings to add <br> Effective delivery of qua impact and effectiveness of nced internal and external Aw | gh attracting inv ough matchma Government Inc Service Deliver work environm ket penetration 's export ready wareness on ser e delivery capa working environ by Promoting s internal and ex art, improve or lishing a frame and capacity of en staff to deliver ress industry em ity training progr trainings - (socio wareness on ser | tment to Beliz g endeavors tives <br> t and fosterin exporters oducts \& servi ees provided y of the unit ent and foste vices to clien nal Awarene pand their bu rk for access epreneurs and gh impact tra loyment and ms -economic im ces provided | professional <br> es and secto <br> g profession and commun on services ess <br> empirical d MSMEs to sup ng ills needs <br> act) | velopment <br> developmen s vided <br> port econom | growth |




Improve Compliance with WTO Obligations: Commence implementation of the WTO Trade Facilitation Agreement; Complete Belize's 3rd WTO Trade Policy Review 2017, Improve compliance with WTO's Notification Obligations.
. Belize successfully completed and presented its Trade Policy at its 3rd WTO Trade Policy Review in Geneva in April 2017
2. Belize commenced implementation of the WTO's TFA through active collaboration at the regional level towards a CARICOM Implementation Strategy, instituted its National Committee on Trade Facilitation; and is crafting an implementation Roadmap that will seek to direct donor funds in strategically define areas.
3. Belize has since improved its notification function by notify to the WTO measures taken for SPS and TBT. Additionally, we have begun the discussion on Agricultural notifications

To further regional integration the DGFT has gotten Cabinet Approval for:

1. Approve payment of the second tranche contribution to the CDF of US $\$ 2,228,104$
2. Ratify into law the Agreement relating to the Operations of the

CARICOM Development Fund.
3. Sign and ratify the revised amendment of Article III para. 7 of the Agreement relating to the Operations of (CDF).
4. Ratify the Agreement Establishing CROSQ and sign the commence order to give effect to the Bill.
5. Sign and ratify the Protocol Amending the CARICOM Agreement on Social Security.
6. Sign the revised agreement establishing CAHFSA.

Towards raising CSME awareness the DGFT has produced and aired four videos on various aspects of the CSME; performed 21 visits to Tertiary level institutions; held CARICOM week spanning activities over five days; and produced 13 infographics on trade and trade related topics.
The DGFT has partnered and worked closely with the Belize Coalition of Service Providers in developing and executing a work plan that adds to awareness building and strengthening of the institution

The DGFT has pursued EPA implantation through ensuring Scheduled Tariff liberalization as per the Agreement today Belize has met all requite tranches of tariff Cuts the next is on schedule for end of December 2017.
Towards implementation of EPA provisions considerable work has been done in collaboration with the Ministry of Culture towards building synergies between policies with the Regional policy on Culture with the aim of improving services exports to the EU; With BELIPO towards enhancing the IP framework and especially with Cable and Broadcast sector for building awareness and improving compliance international IP regulations; With the Solicitor General in crafting legislation for governing how Belize Recognize, Register and administer Geographical Indictors for specially foods

Substantial work has been accomplished towards establishing a Competitions regime for Belize:
The DGFT has concluded a draft competition's policy and draft legislation, along an administrative structure of a Competition Authority along with a three roadmap to guide development of the Competition's Regime. The Draft Legislation is currently being reviewed the Solicitor General for possible enactment in 2018

Key Programmes Strategies/Activities for 2018/19 (aimed at improving performance)
Development of a National Trade Policy (NTP) to be completed August 2018
WTO Trade Facilitation Agreement (TFA) Implementation to be completed in three years
The Belize - Mexico Partial Scope Agreement.
Expansion of the Belize-Guatemala Partial Scope Agreement.
Accession of other Central American Countries to the Bze-Gaut. PSA
Closer engagement with SIECA, utilizing accession or other modes of engagement including the International transit of Goods System (TIM) Establish Working Group - BREXIT: CARIFORUM- UK Agreement

Implement CARIFORUM-EU EPA
Maintain Access to US-CBI
Maintain Access to Canada-CARIB-CAN
Participation in WTO Work programme.
Continued CSME Integration and Operationalization of the CARICOM Single Market and its Common External Tariff System Development of the Belize Services Sector (Belize Coalition of Service Providers)



A National Quality Policy (NQP) to support, develop and advance a functional National Quality Infrastructure (NQI)
Improving international competitiveness while protecting the health and safety and the overall welfare of the state
Promote a culture for standards and quality
Providing traceability to the national measurement system through the offer of calibration services
National Standardization Implementtation/Strategic Plan for Belize; roadmap to the development of relevant market-driven standards in key sectors of national impotance
Introduction of Compliance program particularly for established compulsory standards and metroligical requirements
Pilot of calibration services mass, volume and temperatyre metrology

Increase innovation capabilities and quality systems embedded at the National level to address standards and quality in trade, commerce and industry
Increase/Improve the uptake/utilization of standards - improve competitiveness - ensure compliance with mandatory standards to ensure health and safety and protection of the environment. - shifting culture mindset for a standards driven economy and socity. Coaching programs developed for improved value chains: goods and services at the national level
Ensure that products - domestic/imported conform to established national standards. Minimizes/reduce the production or importation of sub-standard products
Reduce private and public sector needs to seek external calibration of equipment abroad









| SECTION 2: PROGRAMME DETAILS |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAMME: |  | STRATEGIC MANAGEMENT AND ADMINISTRATION |  |  |  |  |  |  |
| PROGRAMME OBJECTIVE: |  | To provide strategic direction, policy planning, management and administrative services to support the eficient and effective operation of the Miniistry's programs and activities |  |  |  |  |  |  |
| PROGRAMME EXPENDITURE BY ECONOMIC CLASSIFICATION |  |  |  |  |  |  |  |  |
| RECURRENT EXPENDITURE |  |  |  |  |  |  |  |  |
| SH No. Item |  | $\begin{array}{r} 2015 / 16 \\ \text { Actual } \end{array}$ | $\begin{array}{r} \hline \text { 2016/17 } \\ \text { Actual } \end{array}$ | 2017/18 <br> Budget <br> Estimate | 2017/18 Revised Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward Estimate | $2020 / 21$ <br> Forward <br> Estimate |
| 30 PERSONAL EMOLUMENTS |  | \$790,311 | \$649,747 | \$674,053 | \$630,98 | \$764,992 | \$776,33 | \$790,459 |
| 1 | Salaries | \$721,822 | \$577,623 | \$516,422 | \$529,713 | \$600,872 | \$612,211 | \$625,808 |
| 2 | Allowances | \$51,184 | \$52,118 | \$54,800 | \$47,231 | \$61,200 | \$61,200 | \$61,200 |
| 3 | Wages (Unestablished Staff) | \$313 | \$6,472 | \$40,309 | \$17,803 | \$40,318 | \$40,318 | \$40,849 |
|  | Social Security | \$15,766 | \$13,134 | \$14,618 | \$14,511 | \$14,698 | \$14,698 | \$14,698 |
|  | Ex-gratia Payment to Staff | \$1,225 | \$400 | \$15,268 | \$6,364 | \$15,268 | \$15,268 | \$15,268 |
| 7 | Overtime | \$0 | \$0 | \$32,636 | \$15,362 | \$32,636 | \$32,636 | \$32,636 |
| 31 TRAVEL | AND SUBSIStence | \$53,777 | \$47,679 | \$72,667 | \$58,309 | \$76,280 | \$76,280 | \$76,280 |
| 1235 | Transport Allowance | \$32,520 | \$27,000 | \$32,400 | \$22,950 | \$32,400 | \$32,400 | \$32,400 |
|  | Mileage Allowance | \$1,893 | \$533 | \$11,487 | \$4,788 | \$11,488 | \$11,488 | \$11,488 |
|  | Subsistence Allowance | \$6,747 | \$11,323 | \$12,520 | \$12,283 | \$12,520 | \$12,520 | \$12,520 |
|  | Other Travel Expenses | \$12,618 | \$8,823 | \$16,260 | \$18,288 | \$19,872 | \$19,872 | \$19,872 |
| 40 MATERIAL AND SUPPLIES 1 Office Supplies |  | \$25,704 | \$56,943 | \$71,207 | \$59,004 | \$77,271 | \$77,271 | \$77,271 |
|  |  | \$11,437 | \$10,239 | \$12,540 | \$9,524 | \$15,646 | \$15,646 | \$15,646 |
| 2 | Books \& Periodicals | \$575 | \$876 | \$5,450 | \$2,272 | \$5,440 | \$5,440 | \$5,440 |
|  | Medical Supplies | \$0 | \$628 | \$394 | \$419 | \$599 | \$599 | \$599 |
| 45 | Uniforms | \$0 | \$4,649 | \$10,701 | \$8,793 | \$6,701 | \$6,701 | \$6,701 |
|  | Household Sundries | \$6,380 | \$16,836 | \$14,581 | \$22,484 | \$15,955 | \$15,955 | \$15,955 |
| ${ }_{14}^{5}$ | Computer Supplies | \$1,264 | \$14,239 | \$16,041 | \$9,405 | \$16,431 | \$16,431 | \$16,431 |
| 1523 | Office Equipment | \$6,048 | \$9,476 | \$7,100 | \$4,276 | \$11,000 | \$11,000 | \$11,000 |
|  | Printing Services | \$0 | \$0 | \$4,400 | \$1,831 | \$5,500 | \$5,500 | \$5,500 |
| 41 OPERATING Costs |  | \$58,423 | \$66,565 | \$89,360 | \$85,927 | \$88,816 | \$88,816 | \$88,816 |
| 1 Fuel |  | \$26,949 | \$42,628 | \$66,660 | \$54,375 | \$64,216 | \$64,216 | \$64,216 |
| Miscellaneous |  | \$1,592 | \$3,963 | \$5,000 | \$2,576 | \$6,000 | \$6,000 | \$6,000 |
|  |  | \$29,879 | \$19,974 | \$15,000 | \$27,851 | \$14,400 | \$14,400 | \$14,400 |
| 6 Mail Delivery |  | \$3 | \$0 | \$900 | \$375 | \$1,200 | \$1,200 | \$1,200 |
| Office CleaningGarbage Disposal |  | \$0 | \$0 | \$900 | \$375 | \$1,800 | \$1,800 | \$1,800 |
|  |  | \$0 | \$0 | \$900 | \$375 | \$1,200 | \$1,200 | \$1,200 |
| 42 MAINTENANCE COSTS |  | \$23,231 | \$23,198 | \$36,400 | \$29,684 | \$45,400 | \$45,400 | \$45,400 |
| 1 Maintenance of Buildings |  | \$8,601 | \$1,973 | \$8,200 | \$7,234 | \$8,200 | \$8,200 | \$8,200 |
| 2 Maintenance of Grounds |  | \$2,700 | \$49 | \$2,600 | \$1,081 | \$6,600 | \$6,600 | \$6,600 |
| 3 Furniture and Equipment |  | \$290 | \$238 | \$5,400 | \$2,480 | \$6,600 | \$6,600 | \$6,600 |
| 4 Vehicles |  | \$9,818 | \$19,343 | \$15,000 | \$15,585 | \$18,000 | \$18,000 | \$18,000 |
| 5 Computer Hardware |  | \$1,733 | \$0 | \$3,600 | \$2,280 | \$3,600 | \$3,600 | \$3,600 |
|  | Other Equipment | \$90 | \$1,595 | \$1,600 | \$1,024 | \$2,400 | \$2,400 | \$2,400 |
| 43 TRAINING |  | \$0 | \$2,587 | \$6,000 | \$2,500 | \$8,000 | \$8,000 | \$8,000 |
| 5 TrANING Miscellaneous |  | \$0 | \$2,587 | \$6,000 | \$2,500 | \$8,000 | \$8,000 | \$8,000 |
| 46 PUBLIC UTILITIES |  | \$27,823 | \$28,155 | \$30,000 | \$21,250 | \$30,000 | \$30,000 | so |
| 4 | Telephone | \$27,823 | \$28,155 | \$30,000 | \$21,250 | \$30,000 | \$30,000 | \$0 |
| 48 CONTRACTS \& CONSULTANCIES |  | \$2,675 | \$2,229 | \$10,000 | \$4,169 | \$14,000 | \$14,000 | \$14,000 |
| 1 Payments to Contractors $\$ 2,675$ |  |  | \$2,229 | \$10,000 | \$4,169 | \$14,000 | \$14,000 | \$14,000 |
| TOTAL RECURRENT EXPENDITURE |  |  | \$877,104 | \$989,687 | \$891,828 | \$1,104,759 | \$1,116,098 | \$1,100,226 |
| STAFFING RESOURCES |  |  |  |  |  |  |  |  |
| Positions |  | $\begin{gathered} \hline \text { 2015/16 } \\ \text { Actual } \end{gathered}$ | 2016/17Actual | 2017/18 <br> Budget | 2017/18 Revised Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | 2020/21 <br> Forward <br> Estimate |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
| Managerial/Executive |  | 4 | 4 | 4 | 4 | 3 | 3 |  |
| Technical/Front Line Services |  | 0 | 0 | 0 | 0 | 2 | 2 | 2 |
| Administrative Support |  | 16 | 16 | 16 | 16 | 15 | 15 | 5 |
| Non-Established |  | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Statutory Appointments |  | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL STAFFING 20 |  |  | 20 | 20 | 20 | 20 | 20 | 20 |
| PROGRAMME PERFORMANCE INFORMATION |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Key Programme Strategies/Activities for 2017118 |  |  |  | Achievements 2017118 |  |  |  |  |
| Formulate policies and programs for all departments under the ministry |  |  |  | Policies were developed for some departments, other are in the streamline |  |  |  |  |
| Provide management, supervision and oversight in the implementation of all approved activities |  |  |  | Provided guidance, supervision and oversight of all departments and their activities |  |  |  |  |
| Promote and coordinate interaction between all stakeholders and beneficiaries for and within the ministry |  |  |  | Coordinated activities with the departments and invited stakeholders to participate and contribute |  |  |  |  |
| Spare-head, coodinate and prepare all financial management activities for all the ministries |  |  |  | Conducted financial management training for municipalities countrywide for better accountability Have developed plans for the way ahead with the departments under the Ministry |  |  |  |  |
| Evaluate progre | ss of approved program actis | hin the ministry |  |  |  |  |  |  |  |  |  |  |
| Key Programmes Strategies/Activities for 2018/19 (aimed at improving performance) |  |  |  |  |  |  |  |  |
| Providing additional support to departments in developing policies and procedures for better effectiveness and efficiency <br> Will seek to partner with other Ministries/Departments, organizations and the community for improved effectiveness of the programmes under all the areas of responsibility of the Ministry |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Auditing of water board financials periodically |  |  |  |  |  |  |  |  |
| Strenghtening our human resource capacity and professionalism through training for better achievement of all department and Ministry goals and strategic objectives |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
| KEY PERFORMANCE INDICATORS |  | 2015116 | 2016117 | 2017118 | 2017118 | 2018119 | 2019120 | 202012 |
|  |  | Actual | Actual | Budget | Revised | Budget | Forward | Forward |
|  |  |  |  | Estimate | Estimate | Estimate | Estimate | Estimate |
| Output Indicators (Measures what has been/will be produced or delivered by the programme) |  |  |  |  |  |  |  |  |
| Number of policy papers, reports and briefings to be prepared for the minister and/or cabinet |  |  | 20 | 25 | 23 | 20 | 24 | 20 |
| Number of training courses for Ministry's staff |  |  | 10 | 12 | 20 | 16 | 16 | 16 |
| Number of internal audits and inspections to departments |  |  | 12 | 16 | 14 | 20 | 20 | 20 |
| No.of internal audits and inspections to municipalities |  |  | 7 | 9 | 9 | 9 | 9 | 9 |
| Outcome Indicators (Measures the planned or achieved outcomes or impacts of the programme and/or the effectiveness of the programme) |  |  |  |  |  |  |  |  |
| Number of policy papers, reports and briefings prepared for the minister and/or cabinet |  |  |  | 25 | 23 | 20 | 24 | 20 |
| No. of training courses conducted for ministry's staff |  |  |  | 12 | 20 | 16 | 16 | 16 |
| Number of internal audits and inspections done to departments |  |  |  | 16 | 14 | 20 | 20 | 20 |
| Number of internal audits and inspections conducted to municipalities |  |  |  | 9 | 9 | 9 | 9 | 9 |



| PROGRAMME: |  | LABOUR DEPARTMENT |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAMME OBJECTIVE: |  | To provide Labour Adminstration Services to the public. (2) To administer the Labour Legislations of Belize as it applies to all business establishments, trade disputes/labour complaints and to advise the Minister of Labour with regards to the betterment of industrial relations and generally on all labour matters |  |  |  |  |  |  |
| PROGRAMME EXPENDITURE BY ECONOMIC CLASSIFICATION |  |  |  |  |  |  |  |  |
| RECURRENT EXPENDITURE |  |  |  |  |  |  |  |  |
| SH No. Item | Details of Expenditure | $\begin{array}{r} \hline \text { 2015/16 } \\ \text { Actual } \end{array}$ | $\begin{array}{r} \hline \text { 2016/17 } \\ \text { Actual } \end{array}$ | 2017/18 Budget Estimate | 2017/18 Revised Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward <br> Estimate |
| 30 PERSONAL EMOLUMENTS |  | \$1,263,991 | \$1,293,378 | \$1,637,388 | \$1,466,794 | \$1,635,917 | \$1,680,082 | \$1,731,888 |
| 1 | Salaries | \$1,210,404 | \$1,235,638 | \$1,247,646 | \$1,268,175 | \$1,295,127 | \$1,331,980 | \$1,376,887 |
| 2 | Allowances | \$17,847 | \$20,800 | \$104,100 | \$51,975 | \$44,100 | \$44,100 | \$44,100 |
| 3 | Wages (Unestablished Staff) | \$600 | \$285 | \$160,616 | \$66,921 | \$170,164 | \$177,476 | \$184,788 |
| 4 | Social Security | \$35,140 | \$36,654 | \$39,326 | \$38,942 | \$39,326 | \$39,326 | \$38,913 |
| 5 | Honorarium | \$0 | \$0 | \$85,700 | \$40,781 | \$87,200 | \$87,200 | \$87,200 |
| 31 TRAV | AND SUBSISTENCE | \$54,299 | \$58,793 | \$180,627 | \$103,709 | \$176,028 | \$176,028 | \$176,028 |
| 1 | Transport Allowance | \$0 | \$9,480 | \$30,600 | \$20,100 | \$27,000 | \$27,000 | \$27,000 |
| 2 | Mileage Allowance | \$491 | \$1,337 | \$50,342 | \$21,112 | \$50,342 | \$50,342 | \$50,342 |
| 3 | Subsistence Allowance | \$20,156 | \$12,428 | \$33,200 | \$18,988 | \$32,200 | \$32,200 | \$32,200 |
| 5 | Other Travel Expenses | \$33,651 | \$35,548 | \$66,485 | \$43,509 | \$66,486 | \$66,486 | \$66,486 |
| 40 MATERIAL AND SUPPLIES |  | \$80,347 | \$90,979 | \$116,654 | \$79,107 | \$118,533 | \$118,533 | \$118,533 |
| 1 | Office Supplies | \$33,287 | \$16,281 | \$35,000 | \$18,868 | \$33,059 | \$33,059 | \$33,059 |
| 2 | Books \& Periodicals | \$367 | \$4,455 | \$5,000 | \$9,623 | \$5,000 | \$5,000 | \$5,000 |
| 3 | Medical Supplies | \$531 | \$122 | \$2,294 | \$1,166 | \$2,294 | \$2,294 | \$2,294 |
| 4 | Uniforms | \$450 | \$19,674 | \$20,000 | \$9,163 | \$20,000 | \$20,000 | \$20,000 |
| 5 | Household Sundries | \$32,731 | \$20,871 | \$14,500 | \$14,718 | \$9,000 | \$9,000 | \$9,000 |
| 14 | Computer Supplies | \$5,374 | \$15,409 | \$20,000 | \$16,440 | \$40,000 | \$40,000 | \$40,000 |
| 15 | Office Equipment | \$7,606 | \$14,167 | \$19,860 | \$9,128 | \$9,180 | \$9,180 | \$9,180 |
| 41 OPERATING COSTS |  | \$76,138 | \$56,921 | \$126,860 | \$99,295 | \$143,008 | \$135,307 | \$135,307 |
| 1 | Fuel | \$19,137 | \$24,520 | \$49,860 | \$41,231 | \$48,403 | \$40,702 | \$40,702 |
| 2 | Advertising | \$1,153 | \$2,112 | \$18,000 | \$9,979 | \$9,000 | \$9,000 | \$9,000 |
| 3 | Miscellaneous | \$42,104 | \$21,894 | \$10,000 | \$22,210 | \$37,084 | \$37,084 | \$37,084 |
| 9 | Conferences and Workshops | \$13,744 | \$8,395 | \$49,000 | \$25,875 | \$48,521 | \$48,521 | \$48,521 |
| 42 MAINTENANCE COSTS |  | \$48,380 | \$37,244 | \$81,100 | \$44,128 | \$77,466 | \$77,466 | \$77,466 |
| 1 | Maintenance of Buildings | \$5,252 | \$2,866 | \$4,000 | \$1,669 | \$4,000 | \$4,000 | \$4,000 |
| 2 | Maintenance of Grounds | \$888 | \$1,229 | \$2,500 | \$1,388 | \$3,000 | \$3,000 | \$3,000 |
| 3 | Furniture and Equipment | \$1,865 | \$923 | \$12,000 | \$5,000 | \$12,000 | \$12,000 | \$12,000 |
| 4 | Vehicles | \$32,365 | \$27,781 | \$45,000 | \$28,485 | \$42,866 | \$42,866 | \$42,866 |
| 5 | Computer Hardware | \$7,210 | \$1,223 | \$6,000 | \$2,500 | \$6,000 | \$6,000 | \$6,000 |
| 6 | Computer Software | \$800 | \$3,223 | \$11,600 | \$5,086 | \$9,600 | \$9,600 | \$9,600 |
| 43 TRAINING |  | \$8,672 | \$11,408 | \$35,262 | \$21,932 | \$35,721 | \$35,721 | \$35,721 |
| 1 | Course Costs | \$0 | \$0 | \$10,562 | \$4,402 | \$15,721 | \$15,721 | \$15,721 |
| 5 | Miscellaneous | \$8,672 | \$11,408 | \$24,700 | \$17,530 | \$20,000 | \$20,000 | \$20,000 |
| 46 PUBLIC UTILITIES |  | \$69,021 | \$60,204 | \$75,000 | \$48,925 | \$75,000 | \$75,000 | \$75,000 |
| 4 | Telephone | \$69,021 | \$60,204 | \$75,000 | \$48,925 | \$75,000 | \$75,000 | \$75,000 |
| TOTAL RECURRENT EXPENDITURE |  | \$1,600,849 | \$1,608,927 | \$2,252,891 | \$1,863,890 | \$2,261,674 | \$2,298,138 | \$2,349,944 |



| STAFFING RESOURCES |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Positions | $\begin{array}{r} \hline \text { 2015/16 } \\ \text { Actual } \end{array}$ | $\begin{array}{r} \hline 2016 / 17 \\ \text { Actual } \end{array}$ | $2017 / 18$ <br> Budget <br> Estimate | 2017/18 <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | 2020/21 <br> Forward <br> Estimate |
| Managerial/Executive | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| Technical/Front Line Services | 19 | 19 | 19 | 19 | 22 | 22 | 22 |
| Administrative Support | 13 | 13 | 13 | 13 | 13 | 13 | 13 |
| Non-Established | 13 | 13 | 13 | 13 | 13 | 13 | 13 |
| Statutory Appointments | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL STAFFING | 50 | 50 | 50 | 50 | 53 | 53 | 53 |


| CROGRAMME PERFORMANCE INFORMATION |  |
| :--- | :--- |
| Key Programme Strategies/Activities for 2017/18 | Achievements 2017/18 |
| To enhance the investigation of all labour matters through inspections of all business <br> establishments <br> To receive and investigate complaints | $80 \%$ of Labour matters were investigated and resolved |
| Were able to assist with an amicable solution of 700 labour |  |
| complaints 4 minor and 2 major /industrial disputes |  |

Key Programmes Strategies/Activities for 2018/19 (aimed at improving performance)
To maintain Industrial peace and harmony through the establishment of the Tripartite Body with The Labour Advisory Board Establishment of system of Labour Mediation/concilitation Setting up of a Ad Hoc dispute tribunal
Align all the programme of work with the Decent work objective with the GSDS
To revise Belize's Decent Work Contry Programme, Child Labour Policy and Temporary Employment Permit Policy and the Department's 2016-2019 Strategic Plan to meet Belize's Labour commitments under the GSDS and International Treaty obligations under ILO Conventions Partnering with other stakeholders in educating the public (all affected) on Child Labour, Traficking in Persons, Workplace Eduation on HIVIAIDS forced labour, and Occupational Health \& Safety
Implementation of the electronic Public Employment Service and Labour Market Information Systems to assist job seekers and employers
To assit Employers and Workers in resolving Labour complaints and be compliant with labour standards and Laws
To advise the Minister of Labour on the improvement of industrial relations and generally all labour matters
To administer a Temporary Employment Permit approval system
To activate the Labour Advisory Board,Tripartite Body, the National Child Labour Committee and the Temporary Employment Permit Committee
To activate the Labour Advisory Board,Tripartite Body and the National Child Labour Committee

| KEY PERFORMANCE INDICATORS | $\begin{array}{r} \hline \text { 2015/16 } \\ \text { Actual } \end{array}$ | $\begin{array}{r} 2016 / 17 \\ \text { Actual } \end{array}$ | 2017/18 <br> Budget <br> Estimate | $2017 / 18$ <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | 2020/21 <br> Forward <br> Estimate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Output Indicators (Measures what has been/will be produced or delivered by the programme) |  |  |  |  |  |  |  |
| Number of disputes expected to be mediated |  | 60 | 80 | 800 | 800 | 800 | 800 |
| Number of negotiations facilitated between unions and employers |  | 25 | 20 | 60 | 30 | 30 | 30 |
| Number of workplace complaints investigated |  | 2,000 | 1,000 | 2,500 | 3,600 | 3,600 | 3,600 |
| Number of job seekers assisted |  | 600 | 300 | 550 | 2,200 | 2,200 | 2,200 |
| Outcome Indicators (Measures the planned or achieved outcomes or impacts of the programme and/or the effectiveness of the programme) |  |  |  |  |  |  |  |
| Number of disputes mediated |  | 60 | 80 | 60 | 50 | 50 | 50 |
| Number of successful negotiations between unions and employers |  | 20 | 20 | 25 | 30 | 30 | 30 |
| Number of workplace complaints settled |  | 1,500 | 1,000 | 2,600 | 2,000 | 2,000 | 2,000 |
| No.of job seekers employed through the Employment Service |  | $206^{400}$ | 300 | 500 | 250 | 250 | 250 |



| KEY PERFORMANCE INDICATORS | $\begin{array}{r} 2015 / 16 \\ \text { Actual } \end{array}$ | $\begin{array}{r} \hline \text { 2016/17 } \\ \text { Actual } \end{array}$ | $2017 / 18$ Budget Estimate | 2017118 Revised Estimate | 2018/19 Budget Estimate | 2019/20 <br> Forward <br> Estimate | 2020/21 <br> Forward <br> Estimate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Output Indicators (Measures what has been/will be produced or delivered by the programme) |  |  |  |  |  |  |  |
| Number of local governments provided with financial support |  |  | 10 | 7 | 10 | 10 | 12 |
| Number of local governments provided with technical support |  | 10 | 10 | 10 | 10 | 10 | 10 |
| Number of training programs provided to local governments |  | 12 | 15 | 20 | 15 | 15 | 25 |
| Number of local government employees attending training |  | 40 | 50 | 65 | 50 | 50 | 80 |
| Number of assistance provided in financial preparation and management |  | 10 | 10 | 10 | 10 | 10 | 10 |
| Outcome Indicators (Measures the planned or achieved outcomes or impacts of the programme and/or the effectiveness of the programme) |  |  |  |  |  |  |  |
| Percentage of local governments submitting financial reports |  |  | 80 | 80 | 100 | 100 | 100 |
| Percentage of local governments submitting Minutes of Meetings |  |  | 20 | 20 | 100 | 100 | 100 |
| Percentage of local governments certified as Child Friendly |  |  | 80 | 80 | 100 | 100 | 100 |
| Percentage of local governments using the Municipal Gov't Act |  |  | 100 | 100 | 100 | 100 | 100 |
| Percentage of local governments using the Municipal Service Regs. |  |  | 20 | 20 | 100 | 100 | 100 |
| Percentage increase in businesses registered for Trade License |  |  | 20 | 20 | 20 | 20 | 20 |
| Percentage increase in revenue from Trade Licensing |  |  | 20 | 20 | 20 | 20 | 20 |



To decentralize the management of HR information in HRMIS, from the HRMIS Unit to all ministries in the public service to further increase the availabilty of information in the system, streamline HRM activities and provide the Government of Belize with a an effective modernized management tool

CSQAU - Improving Public Service Delivery and Customer/Citizen experience via the continued Implementation and oversight of the Customer Service and the Recognition and Meritorious Awards Policies Strategies:
(1) Institutional strengthening-exposure of coordinating team to service excellence \& M\&E, (2) (a) People - culture of Service Excellence with valued \& engaged employees - collaborate \& execute 2 each customer service, standards development and M\&E skills training; run promotional campaygn on service excellence, Public Service Awards and Public service Day commemoration
b. Product improvement - collaborate and facilitate the development and standards and operating procedures (including department specific employee engagement plans for consistent internal customer service) among 2 departments
c. Process reengineering - collaborate and facilitate the streamlining of processes and the simplifying of workflows for improved service delivery and customer outcomes, undertake feasibility and establish 1st contact center, engage cotract for the coduct of customer service survey and interns for

| KEY PERFORMANCE INDICATORS | $\begin{array}{r} \hline \text { 2015/16 } \\ \text { Actual } \end{array}$ | $2016 / 17$ <br> Actual | $2017 / 18$ <br> Budget <br> Estimate | $2017 / 18$ <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | 2020/21 <br> Forward <br> Estimate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Output Indicators (Measures what has been/will be produced or delivered by the programme) |  |  |  |  |  |  |  |
| Number of policy papers, briefings and submissions prepared |  |  | 3 | 3 | 3 | 3 | 3 |
| Number job descriptions updated |  |  | 50 | 75 | 100 |  |  |
| Number of positions reclassified |  |  | 50 | 75 | 100 |  |  |
| Number of generic service standards developed |  |  | 1 | 1 | 4 | 4 | 4 |
| Number of government departments with service charters |  |  |  | 4 | 4 | 4 | 4 |
| Number of public officers accessing Employee Assistance Programme |  |  | 125 | 150 | 175 | 200 | 225 |
| Number of Public Officers receiving awards |  |  |  | 76 | 3000 | 3000 | 3000 |
| Outcome Indicators (Measures the planned or achieved outcomes or impacts of the programme and/or the effectiveness of the programme) |  |  |  |  |  |  |  |
| Number of improvements and reforms |  |  | 2 | 1 | 2 | 2 | 2 |
| Average level of punctuality of public officers |  |  |  | 80\% | 85\% | 85\% | 85\% |
| Average number of requests for upgrades and regularizing of job functions |  |  | 12 | 12 | 15 | 15 | 20 |
| Average days of absence of public officers |  |  | 10 | 10 | 6 | 6 | 6 |
| Average number of customer complaints |  |  |  | 80 | 80 | 75 | 75 |
| Rate of regional and global citizen/customer oriented competitiveness of Belize |  |  |  |  |  |  |  |
| Number of TRUE merit based reports, and eligible for awards |  |  |  | 75 | 75 | 90 | 90 |
| Number of innovative concepts and potential best practices for improvement received in award submissions |  |  |  |  |  |  |  |


| PROGRAMME: | HRD - TRAINING AND DEVELOPMENT |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAMME OBJECTIVE: | To provide training for staff development through clear and transparent procedures, to improve public service delivery by developing staff potential and improving their competencies for the fulfillment of strategic objectives |  |  |  |  |  |  |
| PROGRAMME EXPENDITURE BY ECONOMIC CLASSIFICATION |  |  |  |  |  |  |  |
| RECURRENT EXPENDITURE |  |  |  |  |  |  |  |
| SH No. Item Details of Expenditure | $\begin{array}{r} \hline \text { 2015/16 } \\ \text { Actual } \end{array}$ | $\begin{array}{r} \hline \text { 2016/17 } \\ \text { Actual } \end{array}$ | 2017118 Budget Estimate | $2017 / 18$ Revised Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward <br> Estimate |
| 30 PERSONAL EMOLUMENTS | \$550,667 | \$539,020 | \$836,185 | \$699,052 | \$1,109,585 | \$1,109,585 | \$1,109,585 |
| 1 Salaries | \$531,319 | \$520,251 | \$808,044 | \$675,936 | \$1,072,606 | \$1,072,606 | \$1,072,606 |
| 4 Social Security | \$19,348 | \$18,770 | \$28,141 | \$23,116 | \$36,979 | \$36,979 | \$36,979 |
| 43 TRAINING | \$895,476 | \$82,416 | \$1,379,608 | \$644,550 | \$651,875 | \$637,700 | \$637,700 |
| 2 Fees \& Allowances | \$679,794 | \$59,618 | \$1,298,908 | \$555,645 | \$571,175 | \$557,000 | \$557,000 |
| 5 Miscellaneous | \$215,682 | \$22,798 | \$80,700 | \$88,904 | \$80,700 | \$80,700 | \$80,700 |
| TOTAL RECURRENT EXPENDITURE | \$1,446,143 | \$621,437 | \$2,215,793 | \$1,343,601 | \$1,761,460 | \$1,747,285 | \$1,747,285 |
| CAPITAL II EXPENDITURE |  |  |  |  |  |  |  |
| Act. Description | $\begin{array}{r} \hline 2015 / 16 \\ \text { Actual } \end{array}$ | $\begin{gathered} 2016 / 17 \\ \text { Actual } \end{gathered}$ | $2017 / 18$ <br> Budget <br> Estimate | $2017 / 18$ <br> Revised Estimate | $\begin{aligned} & \hline \text { 2018/19 } \\ & \text { Budget } \\ & \text { Estimate } \\ & \hline \end{aligned}$ | 2019/20 <br> Forward Estimate | $2020 / 21$ <br> Forward <br> Estimate |
| 1956 Public Service Research and Learning Centre | \$0 | \$0 | \$0 | \$0 | \$20,000 | \$800,000 | \$0 |
| TOTAL CAPITAL II EXPENDITURE | \$0 | \$0 | \$0 | \$0 | \$20,000 | \$800,000 | \$0 |
| STAFFING RESOURCES |  |  |  |  |  |  |  |
| Positions | $\begin{array}{r} \hline \text { 2015/16 } \\ \text { Actual } \end{array}$ | $\begin{array}{r} \hline \text { 2016/17 } \\ \text { Actual } \end{array}$ | $2017 / 18$ <br> Budget <br> Estimate | $2017 / 18$ <br> Revised Estimate | $2018 / 19$ <br> Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward <br> Estimate |
| Managerial/Executive | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Technical/Front Line Services | 42 | 42 | 42 | 42 | 59 | 55 | 55 |
| Administrative Support | 5 | 9 | 9 | 9 | 9 | 9 | 9 |
| Non-Established | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Statutory Appointments | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL STAFFING | 47 | 51 | 51 | 51 | 68 | 64 | 64 |
|  |  |  |  |  |  |  |  |
| PROGRAMME PERFORMANCE INFORMATION |  |  |  |  |  |  |  |
| Key Programme Strategies/Activities for 2017/18 |  |  | Achievements 2017118 |  |  |  |  |
| To manage training and development programmes for the public service |  |  | 212 Second Class/Technical Clerks were trained on 23rd Jan to 23rd March, 2017-Clerical Programme 2017. 88 Second Class/Technical Clerks were trained on 21st August to 18th October, 2017- Cohort \#2 - Clerical Programme; 34 Secretaries trained on 24th Jan to 16th March, 2017- Secretarial Programme; 68 Administrative Officers/Administrative Assistants were trained on 4th to 8th Dec, 2017- HRMIS Training 2017 |  |  |  |  |
| To establish a public service learning and research center |  |  | Strategic Plan for the Public Service Learning and Research Center completed |  |  |  |  |
| Key Programmes Strategies/Activities for 2018/19 (aimed at improving performance) |  |  |  |  |  |  |  |
| To manage training and development programmes for the public service <br> To facilitate the development of institutional capacity, capability and systems to allow for a coodinated approach to public service training and human resource development to effectively contribute to the successful achievement of the Government of Belize's National goals |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| KEY PERFORMANCE INDICATORS | $2015 / 16$ <br> Actual | $\begin{array}{r} \hline 2016 / 17 \\ \text { Actual } \end{array}$ | 2017/18 <br> Budget <br> Estimate | $2017 / 18$ <br> Revised <br> Estimate | $\begin{aligned} & \hline 2018 / 19 \\ & \text { Budget } \\ & \text { Estimate } \\ & \hline \end{aligned}$ | 2019/20 <br> Forward <br> Estimate | 2020/21 <br> Forward Estimate |
| Output Indicators (Measures what has been/will be produced or delivered by the programme) |  |  |  |  |  |  |  |
| Number of training courses funded or managed |  | 2 | 2 | 4 | 5 | 6 | 6 |
| Number of days of training courses |  | 28 | 28 | 28 | 20 | 20 | 20 |
| Number of officers participating in training programmes |  | 113 | 403 | 403 | 369 | 120 | 120 |
| Number of officers receiving financial assistance for training courses |  | 25 | 25 | 25 | 30 | 30 | 30 |
| Outcome Indicators (Measures the planned or achieved outcomes or impacts of the programme and/or the effectiveness of the programme) |  |  |  |  |  |  |  |
| Percentage of officers attending at least one day of training |  |  | 82\% Clerical Promotional | 82\% Clerical Promotional | 90\% | 90\% | 90\% |
| Average number of training days provided per officer (i.e. total attendance days/total number of officers) |  |  | 28 | 28 | 20 | 20 | 20 |
| Level of behavioural change of participants after participating in training programme |  |  | 80\% | 80\% | 85\% | 85\% | 85\% |
| Number of training and study leave approved which are inline with priority needs as outlined in published catalogue |  |  | 43 | 43 | 59 | 55 | 55 |






| MINISTRY : MINISTRY OF DEFENCE |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SECTION 1: MINISTRY SUMMARY |  |  |  |  |  |  |  |
| VISION: |  |  |  |  |  |  |  |
| To be a Ministry whose departments under its portfolio, in concert with the other elements of National Power, creates the security environment that allows the development of a peaceful and democratic society that utilizes its human resources to ensure security and stability of the nation |  |  |  |  |  |  |  |
| MISSION: |  |  |  |  |  |  |  |
| The Ministry of National Security, working together with the private sector and civil society will create and implement systems that transform the National Security Strategy into actions that will enable the rule of law and order, territorial integrity and a society that is safe, secure and at peace with itself and neighbours |  |  |  |  |  |  |  |
| STRATEGIC PRIORITIES: |  |  |  |  |  |  |  |
| To provide evidence for identification of suspects involved in alleged crimes To provide reliable and objective scientific evidence based on established forensic principles |  |  |  |  |  |  |  |
| PROGRAMME EXPENDITURE SUMMARY |  |  |  |  |  |  |  |
| No. Programme $2015 / 16$ Actual 2016/17 Actual 2017/18 2017/18 $2018 / 19$ $2019 / 20$ $2020 / 21$ <br>    Budget Revised Budget <br> Estimate Estimate Estimate |  |  |  |  |  |  |  |
| 086 MARITIME SECURITY <br>  Recurrent Expenditure <br>  Capital II Expenditure <br>  Capital III Expenditure | \$9,824,950 | \$12,435,301 | \$11,715,178 | \$12,194,456 | \$13,321,458 | \$13,350,158 | \$12,815,158 |
|  | \$9,801,224 | \$11,645,601 | \$11,480,178 | \$11,788,944 | \$12,670,458 | \$12,645,158 | \$12,645,158 |
|  | \$23,726 | \$789,699 | \$235,000 | \$405,512 | \$651,000 | \$705,000 | \$170,000 |
|  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 088 DEFENCE | \$39,024,794 | \$44,892,701 | \$45,659,369 | \$47,587,147 | \$45,692,642 | \$44,867,435 | \$44,619,678 |
| Recurrent Expenditure | \$38,718,723 | \$41,706,420 | \$45,414,489 | \$46,778,586 | \$45,267,642 | \$44,647,555 | \$44,619,678 |
| Capital II Expenditure | \$306,071 | \$3,186,281 | \$244,880 | \$808,561 | \$425,000 | \$219,880 | \$0 |
| Capital III Expenditure | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL BUDGET CEILING <br> Recurrent Expenditure <br> Capital II Expenditure <br> Capital III Expenditure | \$48,849,744 | \$57,328,001 | \$57,374,547 | \$59,781,603 | \$59,014,100 | \$58,217,593 | \$57,434,836 |
|  | \$48,519,947 | \$53,352,022 | \$56,894,667 | \$58,567,530 | \$57,938,100 | \$57,292,713 | \$57,264,836 |
|  | \$329,797 | \$3,975,980 | \$479,880 | \$1,214,073 | \$1,076,000 | \$924,880 | \$170,000 |
|  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SUMMARY OF RECURRENT EXEPNDITURE | 2015/16 Actual 2016/17 Actual |  | $2017 / 18$ <br> Budget <br> Estimate | 2017/18 <br> Revised <br> Estimate | 2018/19 <br> Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward <br> Estimate |
|  |  |  |  |  |  |  |  |
| 230:PERSONAL EMOLUMENTS | \$34,888,168 | \$38,228,107 | \$40,539,863 | \$40,820,266 | \$39,496,875 | \$39,798,738 | \$39,796,818 |
| 231:TRAVEL \& SUBSISTENCE | \$97,873 | \$168,507 | \$248,909 | \$267,049 | \$310,163 | \$293,533 | \$293,533 |
| 340:MATERIALS \& SUPPLIES | \$7,145,225 | \$7,553,297 | \$7,863,680 | \$9,191,152 | \$8,499,108 | \$8,115,706 | \$8,115,705 |
| 341:OPERATING COSTS | \$3,319,537 | \$4,004,919 | \$4,193,596 | \$4,424,394 | \$5,155,203 | \$4,860,057 | \$4,860,057 |
| 342:MAINTENANCE COSTS | \$2,001,583 | \$2,208,534 | \$2,764,400 | \$2,612,846 | \$3,102,882 | \$2,932,060 | \$2,907,104 |
| 343:TRAINING | \$494,079 | \$574,717 | \$574,209 | \$562,723 | \$636,889 | \$575,208 | \$574,208 |
| 346:PUBLIC UTILITIES | \$502,088 | \$527,625 | \$596,414 | \$588,081 | \$623,384 | \$603,814 | \$603,814 |
| 349:RENTS \& LEASES | \$71,393 | \$86,316 | \$113,596 | \$101,019 | \$113,596 | \$113,596 | \$113,596 |
| TOTAL RECURRENT EXPENDITURE | \$48,519,947 | \$53,352,022 | \$56,894,667 | \$58,567,530 | \$57,938,100 | \$57,292,713 | \$57,264,836 |
|  |  |  |  |  |  |  |  |
| STAFFING RESOURCES (MINISTRY) |  |  |  |  |  |  |  |
| Managerial/Executive | 64 | 64 | 64 | 64 | 64 | 64 | 64 |
| Technical/Front Line Services | 1,402 | 1,402 | 1,402 | 1,442 | 1,442 | 1,442 | 1,442 |
| Administrative Support | 33 | 33 | 33 | 33 | 33 | 33 | 33 |
| Non-Established | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Statutory Appointments | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL STAFFING | 1499 | 1499 | 1499 | 1539 | 1539 | 1539 | 1539 |


$\left.\begin{array}{|lllll|}\hline \text { KEY PERFORMANCE INDICATORS } & \text { 2015/16 Actual 2016/17 Actual } & \begin{array}{lll}\text { 2017/18 } \\ \text { Budget } \\ \text { Estimate }\end{array} & \begin{array}{l}\text { 2017/18 } \\ \text { Revised } \\ \text { Estimate }\end{array} & \begin{array}{l}\text { 2018/19 } \\ \text { Budget } \\ \text { Estimate }\end{array}\end{array} \begin{array}{l}\text { 2019/20 } \\ \text { Forward } \\ \text { Estimate }\end{array} \quad \begin{array}{l}\text { 2020/21 } \\ \text { Forward } \\ \text { Estimate }\end{array}\right\}$



## APPENDIX C

SUMMARY OF DRAFT RECURRENT EXPENDITURE FOR FISCAL YEAR 2018/2019

| No. Ministry | 230:PERSONAL EMOLUMENTS | 231:TRAVEL \& SUBSISTENCE | 340:MATERIALS $\&$ SUPPLIES | 341:OPERATIN G COSTS | 342:MAINTENA NCE COSTS | 343:TRAINING | 344:EX-GRATIA PAYMENTS | 345:PENSIONS | 346:PUBLIC | $\begin{aligned} & \text { 347:CONTRIBU } \\ & \text { TIONS \& } \\ & \text { SUBSCRIPTION } \end{aligned}$ | 348:CONTRACT S \& consultancy | 349:RENTS \& LEASES | 350:GRANTS | 351:PUBLIC DEBT SERVICE | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 11 OFFICE OF THE GOVERNOR GENERAL | \$237,256 | \$22,766 | \$20,874 | \$79,255 | \$20,731 | \$0 | \$0 | \$0 | \$17,920 | \$0 | \$58,400 | \$0 | \$0 | \$0 | \$457,202 |
| 12 JUDICIARY | \$7,478,423 | \$421,857 | \$390,988 | \$433,058 | \$264,028 | \$12,813 | \$0 | \$0 | \$305,197 | \$0 | \$755,389 | \$0 | \$0 | \$0 | \$10,061,754 |
| 13 LEGISLATURE | \$1,882,720 | \$244,193 | \$527,956 | \$96,115 | \$34,072 | \$2,856 | \$0 | \$0 | \$66,120 | \$0 | \$5,000 | \$0 | \$0 | \$0 | \$2,859,033 |
| 15 DIRECTOR OF PUBLIC PROSECUTIONS | \$1,966,496 | \$120,100 | \$53,821 | \$51,248 | \$26,850 | \$10,000 | \$0 | \$0 | \$53,000 | \$0 | \$20,000 | \$0 | \$0 | \$0 | \$2,301,515 |
| 16 OFFICE OF THE AUDITOR GENERAL | \$1,818,851 | \$140,071 | \$121,002 | \$121,890 | \$39,330 | \$25,500 | \$0 | \$0 | \$63,156 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2.329.800 |
| 17 OFFICE OF THE PRIME MINISTER AND CABINET | \$1,890,166 | \$211,333 | \$294,475 | \$971,498 | \$157,155 | \$12,000 | \$0 | \$0 | \$149,400 | \$0 | \$30,000 | \$0 | \$1,704,000 | \$0 | \$5,420,027 |
| 18 MINISTRY OF FINANCE AND NATURAL RESOURCES | \$35,871,489 | \$2,766,354 | \$5,219,725 | \$7,415,921 | \$9,766,958 | \$678,507 | \$31,618,339 | \$59,801,708 | \$34,304,240 | \$9,177,054 | \$1,568,039 | \$300,000 | \$9,668,004 | \$111,901,047 | \$320,057,386 |
| 19 MINISTRY OF HEALTH | \$59,453,787 | \$1,933,149 | \$19,459,317 | \$3,413,679 | \$1,886,800 | \$1,943,555 | \$8,000 | \$0 | \$1,087,972 |  | \$20,187,595 | \$0 | \$29,792,034 | \$0 | \$139,165,889 |
| 20 MINISTRY OF FOREIGN AND HOME AFFAIRS | \$72,462,628 | \$1,557,457 | \$6,087,566 | \$6,761,444 | \$4,169,120 | \$340,358 | \$0 | \$0 | \$1,568,165 | \$0 | \$6,580,924 | \$5,314,827 | \$194,400 | \$0 | \$105,036,889 |
| 21 MINISTRY OF EDUCATION, YOUTH, SPORTS AND CULTURE | \$134,870,457 | \$817,143 | \$2,193,415 | \$9,442,482 | \$1,202,185 | \$10,339,004 | \$0 | \$0 | \$809,121 | \$7,000 | \$4,384,575 | \$0 | \$106,731,597 | \$0 | \$270,796,979 |
| 22 MINISTRY OF AGRICULTURE, FISHERIES, FORESTRY, THE ENVIRONMENT, SUSTAINABLE DEVELOPMENT AND IMMIGRATION | \$19,929,987 | \$644,503 | \$1,250,996 | \$1,592,674 | \$1,012,004 | \$107,200 | \$0 | \$0 | \$593,135 | \$0 | \$60,000 | \$0 | \$1,993,596 | \$0 | \$27,184,096 |
| 25 MINISTRY OF TOURISM AND CIVIL AVIATION | \$2,013,187 | \$42,770 | \$60,100 | \$140,370 | \$53,034 | \$0 | \$0 | \$0 | \$52,800 | \$0 | \$26,400 | \$0 | \$0 | \$0 | \$2,388,661 |
| 27 MINISTRY OF HUMAN DEVELOPMENT, SOCIAL TRANSFORMATION AND POVERTY ALLEVIATION | \$6,471,954 | \$239,205 | \$1,001,712 | \$549,159 | \$278,206 | \$32,216 | \$0 | \$0 | \$344,205 | \$0 | \$134,100 | \$7,400 | \$7,047,901 | \$0 | \$16,106,057 |
| 28 MINISTRY OF TRANSPORT AND NATIONAL EMERGENCY MANAGEMENT | \$17,467,876 | \$329,319 | \$863,851 | \$1,326,792 | \$787,356 | \$140,925 | \$0 | \$0 | \$317,794 | \$0 | \$42,714 | \$10,200 | \$0 | \$0 | \$21,286,827 |
| 29 MINISTRY OF WORKS | \$8,065,376 | \$444,799 | \$330,402 | \$2,456,080 | \$7,631,242 | \$50,000 | \$0 | \$0 | \$280,000 | \$0 | \$2,000,000 | \$0 | \$0 | \$0 | \$21,257,899 |
| 31 ATTORNEY GENERAL'S MINISTRY | \$4,152,658 | \$272,900 | \$233,029 | \$182,260 | \$78,506 | \$28,170 | \$0 | \$0 | \$67,296 | \$55,000 | \$0 | \$0 | \$0 | \$0 | \$5,069,819 |
| 32 MINISTRY OF ECONOMIC DEVELOPMENT, PETROLEUM, INVESTMENT, TRADE AND COMMERCE | \$4,150,113 | \$209,752 | \$212,343 | \$452,158 | \$207,642 | \$39,506 | \$0 | \$0 | \$172,800 | \$0 | \$0 | \$0 | \$6,282,693 | \$0 | \$11,727,007 |
| 33 MINISTRY OF HOUSING AND URBAN DEVELOPMENT | \$1,257,225 | \$26,445 | \$64,299 | \$75,171 | \$85,286 | \$7,040 | \$0 | \$0 | \$38,950 | \$0 | \$107,000 | \$0 | \$168,000 | \$0 | \$1,829,415 |
| 35 MINISTRY OF LABOUR, LOCAL GOVERNMENT, RURAL DEVELOPMENT, PUBLIC SERVICE, ENERGY AND PUBLIC UTILITIES | \$10,743,539 | \$743,568 | \$749,324 | \$1,490,954 | \$751,547 | \$775,753 | \$0 | \$0 | \$394,884 | \$1,800 | \$14,000 | \$7,268,752 | \$5,145,220 | \$0 | \$28,079,341 |
| 38 MIIISTRY OF DEFENCE | \$39,496,875 | \$310,163 | \$8,499,108 | \$5,155,203 | \$3,102,882 | \$636,889 | \$0 | \$0 | \$623,384 | \$0 | \$0 | \$113,596 | \$0 | \$0 | \$57,938,100 |
| TOTAL | \$431,681,063 | \$11,497,848 | \$47,634,302 | \$42,207,411 | \$31,554,934 | \$15,182,293 | \$31,626,339 | \$59,801,708 | \$41,309,539 | \$9,240,854 | \$35,974,137 | \$13,014,775 | \$168,727,445 | \$111,901,047 | \$1,051,353,694 |


| APPENDIX C <br> SUMMARY OF DRAFT RECURRENT EXPENDITURE FOR FISCAL YEAR $2017 / 2018$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| No. Ministry | 230:PERSONAL <br> EMOLUMENTS | 231:TRAVEL \& subsistence | 340:MATERIALS \& SUPPLIES | 341:OPERATIN G COSTS | 342:MAINTENA NCE COSTS | 343:TRAINING | 344:EX-GRATIA PAYMENTS | 345:PENSIONS | 346:PUBLIC UTILITIES | 347:CONTRIBU TIONS \& SUBSCRIPTION | $\begin{gathered} \text { 348:CONTRACT } \\ \text { S \& } \\ \text { CONSULTANCY } \end{gathered}$ | 349:RENTS \& LEASES | 350:GRANTS | 351:PUBLIC DEBT SERVICE | total |
| 11 OFFICE OF THE GOVERNOR GENERAL | \$249,199 | \$22,365 | \$18,276 | \$74,080 | \$22,962 | \$0 | \$0 | \$0 | \$17,920 | \$0 | \$58,400 | \$0 | \$0 | \$0 | \$463,202 |
| 12 Judiciary | \$7,527,981 | \$417,675 | \$366,047 | \$273,073 | \$264,163 | \$7,841 | \$0 | \$0 | \$302,941 | \$0 | \$755,389 | \$0 | \$0 | \$0 | \$9,915,110 |
| 13 Legislature | \$1,817,643 | \$249,892 | \$487,679 | \$74,034 | \$34,073 | \$2,856 | \$0 | \$0 | \$66,120 | \$0 | \$5,000 | \$0 | \$0 | \$0 | $\$ 2.737 .297$ |
| 15 DIRECTOR OF PUBLIC PROSECUTIONS | \$1,877,374 | \$107,307 | \$83,945 | \$62,048 | \$32,438 | \$20,000 | \$0 | \$0 | \$60,800 | \$0 | \$10,628 | \$0 | \$0 | \$0 | \$2,254,540 |
| 16 OFFICE OF THE AUDITOR GENERAL | \$1,823,108 | \$242,168 | \$165,973 | \$109,340 | \$33,055 | \$30,590 | \$0 | \$0 | \$73,752 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,477,986 |
| 17 OFFICE OF THE PRIME MINISTER AND CABINET | \$2,186,643 | \$189,001 | \$274,476 | \$823,960 | \$135,960 | \$15,000 | \$0 | \$0 | \$103,200 | \$0 | \$0 | \$0 | \$1,692,000 | \$0 | \$5,420,240 |
| 18 MINISTRY OF FINANCE AND NATURAL RESOURCES | \$34,793,215 | \$2,833,184 | \$4,819,723 | \$8,170,121 | \$6,746,711 | \$592,347 | \$23,292,500 | \$55,782,692 | \$33,922,300 | \$8,169,512 | \$1,390,469 | \$300,000 | \$18,814,569 | \$109,054,615 | \$308,681,958 |
| 19 MINISTRY OF HEALTH | \$56,697,148 | \$1,853,162 | \$18,199,171 | \$3,160,602 | \$1,793,721 | \$1,942,643 | \$5,000 | \$0 | \$1,097,100 |  | \$21,443,095 | \$0 | \$26,295,194 | \$0 | \$132.486.836 |
| 20 MINISTRY OF FOREIGN AND HOME AFFAIRS | \$71,753,490 | \$1,499,105 | \$5,935,690 | \$6,660,372 | \$3,832,234 | \$397,393 | \$0 | \$0 | \$1,509,727 | \$0 | \$7,291,521 | \$5,274,640 | \$194,400 | \$0 | \$104,348,572 |
| 21 MINISTRY OF EDUCATION, YOUTH, SPORTS AND CULTURE | \$132,024,851 | \$882,289 | \$2,123,534 | \$8,809,203 | \$1,155,260 | \$12,888,236 | \$0 | \$0 | \$791,736 | \$14,250 | \$5,397,939 | \$0 | \$106,596,725 | \$0 | \$270,684,023 |
| 22 MINISTRY OF AGRICULTURE, FISHERIES, FORESTRY, THE ENVIRONMENT, SUSTAINABLE DEVELOPMENT AND IMMIGRATION | \$19,610,792 | \$606,416 | \$1,291,343 | \$1,512,064 | \$979,828 | \$87,700 | \$0 | \$0 | \$549,815 | \$0 | \$60,000 | \$0 | \$2,053,596 | \$0 | \$26,751,554 |
| 25 MINISTRY OF TOURISM AND CIVIL AVIATION | \$1,857,176 | \$48,190 | \$64,558 | \$122,415 | \$50,713 | \$0 | \$0 | \$0 | \$59,669 | \$0 | \$28,435 | \$0 | \$0 | \$0 | \$2,231,156 |
| 27 MINISTRY OF HUMAN DEVELOPMENT, SOCIAL TRANSFORMATION AND POVERTY ALLEVIATION | \$6,387,039 | \$252,043 | \$1,000,630 | \$592,527 | \$277,003 | \$31,704 | \$0 | \$0 | \$340,025 | \$0 | \$131,480 | \$7,400 | \$7,037,346 | \$0 | \$16,057,197 |
| 28 MINISTRY OF TRANSPORT AND NATIONAL EMERGENCY MANAGEMENT | \$16,349,459 | \$329,304 | \$862,041 | \$1,321,767 | \$785,503 | \$154,125 | \$0 | \$0 | \$317,800 | \$0 | \$42,714 | \$10,200 | \$0 | \$0 | \$20,172,913 |
| 29 MINISTRY OF WORKS | \$7,975,068 | \$444,799 | \$330,402 | \$2,456,080 | \$9,631,242 | \$50,000 | \$0 | \$0 | \$280,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$21,167,591 |
| 31 ATtORNEY GENERAL'S MINISTRY | \$3,542,763 | \$253,181 | \$201,831 | \$149,860 | \$78,505 | \$24,160 | \$0 | \$0 | \$67,296 | \$50,000 | \$0 | \$0 | \$0 | \$0 | \$4.367.596 |
| 32 MINISTRY OF ECONOMIC DEVELOPMENT, PETROLEUM, INVESTMENT, TRADE AND COMMERCE | \$3,955,630 | \$216,760 | \$177,632 | \$403,399 | \$187,575 | \$51,456 | \$0 | \$0 | \$155,796 | \$0 | \$0 | \$0 | \$6,472,334 | \$0 | \$11,620,582 |
| 33 MINISTRY OF HOUSING AND URBAN DEVELOPMENT | \$1,223,131 | \$26,444 | \$64,300 | \$76,916 | \$85,285 | \$8,340 | \$0 | \$0 | \$47,950 | \$0 | \$110,000 | \$0 | \$168,000 | \$0 | \$1,810,366 |
| 35 MINISTRY OF LABOUR, LOCAL GOVERNMENT, RURAL DEVELOPMENT, PUBLIC SERVICE, ENERGY AND PUBLIC UTILITIES | \$10,201,828 | \$759,084 | \$858,217 | \$1,587,957 | \$756,616 | \$1,512,645 | \$0 | \$0 | \$387,423 | \$1,800 | \$10,000 | \$7,175,100 | \$6,611,020 | \$0 | \$29,861,690 |
| 38 MINISTRY OF DEFENCE | \$40,539,863 | \$248,909 | \$7,863,680 | \$4,193,596 | \$2,764,400 | \$574,209 | \$0 | \$0 | \$596,414 | \$0 | \$0 | \$113,596 | \$0 | \$0 | \$56.894.667 |
| TOTAL | \$422,393,401 | \$11,481,278 | \$45,189,148 | \$40,633,414 | \$29,647,247 | \$18,391,245 | \$23,297,500 | \$55,782,692 | \$40,747,784 | \$8,235,562 | \$36,735,070 | \$12,880,936 | \$175,935,184 | \$109,054,615 | \$1,030,405,076 |



| $\qquad$ |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| No. | MINISTRIES | 2015/16 Actual | 2016/17 Actual | $\begin{aligned} & \hline 2017 / 18 \\ & \text { Budget } \\ & \text { Estimate } \\ & \hline \end{aligned}$ | $2017 / 18$ <br> Revised Estimate | 2018/19 Budget Estimate | 2019/20 Forward Estimate | 2020/21 Forward Estimate |
| 11 | OFFICE OF THE GOVERNOR GENERAL | 15,121 | 43,441 | 47,500 | 23,800 | 14,000 | 37,400 | 33,200 |
| 12 | Judiciary | 282,699 | 39,439 | 52,000 | 39,504 | 20,000 | 97,000 | 0 |
| 13 | legislature | 10,377 | 96,250 | 66,000 | 184,684 | 12,575 | 22,500 | 26,625 |
| 15 | director of public PROSECUTIONS | 20,384 | 0 | 40,000 | 16,667 | 0 | 40,000 | 40,000 |
| 16 | OFFICE OF THE AUDITOR GENERAL | 0 | 16,107 | 55,000 | 22,917 | 0 | 55,000 | 0 |
| 17 | OFFICE OF THE PRIME MINISTER | 206,556 | 116,150 | 136,000 | 123,735 | 30,000 | 150,000 | 170,000 |
| 18 | MINISTRY OF FINANCE AND NATURAL RESOURCES | 28,829,690 | 43,240,937 | 20,631,009 | 17,692,690 | 15,740,838 | 20,124,947 | 19,968,885 |
| 19 | 19 MINISTRY OF HEALTH | 3,938,874 | 2,649,666 | 2,920,000 | 2,588,772 | 2,535,000 | 3,520,000 | 3,520,000 |
| 20 | MINISTRY OF FOREIGN AND HOME AFFAIRS | 1,354,715 | 1,230,237 | 502,000 | 901,637 | 555,000 | 832,000 | 800,000 |
| 21 | MINISTRY OF EDUCATION, YOUTH, SPORTS, AND CULTURE | 6,066,781 | 4,979,034 | 2,584,567 | 3,187,361 | 2,334,100 | 2,566,690 | 2,566,690 |
| 22 | MINISTRY OF AGRICULTURE, FISHERIES, FORESTRY, THE ENVIRONMENT, SUSTAINABLE | 5,643,934 | 5,372,013 | 4,468,654 | 5,866,195 | 5,623,573 | 9,817,131 | 9,798,290 |
| 25 | MINISTRY OF TOURISM AND CIVIL AVIATION | 826,273 | 1,427,845 | 708,300 | 510,445 | 736,000 | 238,000 | 240,000 |
| 27 | MINISTRY OF HUMAN development, social TRANSFORMATION AND POVERTY alleviation | 11,050,290 | 8,659,320 | 7,317,454 | 6,700,758 | 6,255,000 | 7,239,480 | 7,239,480 |
| 28 | MINISTRY OF TRANSPORT AND NEMO | 1,038,516 | 10,314,459 | 733,000 | 589,547 | 690,000 | 760,000 | 760,000 |
| 29 | MIIISTRY OF WORKS | 31,748,033 | 24,952,265 | 21,308,000 | 14,540,203 | 13,840,000 | 20,110,000 | 17,722,000 |
| 31 | Attorney general's ministry | 701,930 | 924,859 | 598,460 | 443,630 | 575,460 | 712,460 | 698,460 |
| 32 | MINISTRY OF ECONOMIC DEVELOPMENT, PETROLEUM, INVESTMENT, TRADE AND COMMERCE | 5,220,713 | 3,785,198 | 2,132,499 | 3,803,038 | 2,762,288 | 3,985,455 | 6,114,251 |
| 33 | MINISTRY OF HOUSING AND URBAN DEV. | 607,856 | 263,479 | 196,000 | 126,076 | 196,000 | 196,000 | 196,000 |
| 35 | MINISTRY OF LABOUR, LOCAL GOVERNMENT, RURAL DEVELOPMENT, PUBLIC SERVICE, | 2,472,332 | 1,590,644 | 1,267,080 | 549,561 | 8,925,114 | 4,238,188 | 3,866,511 |
| 38 | MINISTRY OF DEFENCE | 329,798 | 3,975,979 | 479,880 | 1,214,073 | 1,076,000 | 924,880 | 170,000 |
| Total | Capital II | 100,364,871 | 113,677,322 | 66,243,403 | 59,125,293 | 61,920,948 | 75,667,131 | 73,930,392 |






| BELIZE ESTIMATES CAPITAL II EXPENDITURES FOR FISCAL YEAR 2018/2019 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | PROJECT OR EXPENDITURE DESCRIPTION | 2015116 Actual | 2016117 Actual | 2017118 Budget <br> Estimate | $2017 / 18$ Revised Estimate <br> Estimate | 2018/19 Budget <br> Estimate | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward <br> Estimate |
| 25 | MINISTRY OF TOURISM AND CIVIL AVIATION | \$826,273 | \$1,427,845 | \$708,300 | \$510,445 | \$736,000 | \$238,000 | \$240,000 |
|  | STRATEGIC MANAGEMENT AND ADMINISTRATION | \$591,767 | \$1,027,329 | \$691,800 | \$425,343 | \$518,000 | \$19,000 | \$20,000 |
| 112 | Institutional S | \$0 | \$49,756 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 451 | Construction of Archives Building | \$386,307 |  | \$0 | \$0 | \$0 | \$0 | \$0 |
| 762 | Rural Electrification (Overhead Powe Supply) |  | \$91,786 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 1000 | Furniture \& Equipment | 10,612 | \$1,070 | \$8,000 | \$4,358 | \$9,000 | \$9,500 | \$10,000 |
| 1002 | Purchase of computers | , 604 | \$6,141 | \$8,500 | \$3,542 | \$9,000 | \$9,500 | \$10,000 |
| 1007 | Capital Improvement of buildings | \$49,893 | \$0 |  | \$0 | \$0 | \$0 | \$0 |
| 1657 | Sustainable Tourism Project |  |  | \$200,000 | \$83,333 | \$0 | \$0 | \$0 |
| 1659 | Belize City Rejuvenation Project | \$140,351 | \$878,576 | \$475,300 | \$334,110 | \$500,000 | \$0 | \$0 |
|  | TOURISM DEVELOPMENT AND INFRASTRUCTURE | \$234,506 | \$400,516 | \$16,500 | \$85,102 | \$218,000 | \$219,000 | \$22,000 |
| 1000 | Furniture \& Equipment | \$0 | \$0 | \$8,000 | \$4,688 | \$9,000 | \$9,500 | \$10,000 |
| 1002 | Purchase of computers | \$0 | 7,436 | \$8,500 | 542 | \$9,000 | \$9,500 | \$10,000 |
| 1657 | Sustainable Tourism Project | \$0 | \$53,210 | \$0 | \$37,548 | \$200,000 | \$200,000 | \$200,000 |
| 1850 | Implementation of National Sustainable Tourism Masterplan | \$234,506 | \$339,870 | \$0 | \$39,324 | \$0 | \$0 | \$0 |
| 27 | MINISTRY OF HUMAN DEVELOPMENT, SOCIAL TRANSFORMATION AND POVERTY alleviation | \$11,050,290 | \$8,659,320 | \$7,317,454 | \$6,700,758 | \$6,255,000 | \$7,239,480 | \$7,239,480 |
|  | STRATEGIC MANAGEMENT AND ADMINISTRATION | \$10,356,469 | \$6,682,672 | \$6,183,690 | \$5,895,411 | \$5,390,000 | \$6,195,000 | \$6,195,000 |
|  | Anti-Human Trafficking Plan of Action | \$194,996 | \$204,060 | \$200,000 | \$197,335 | \$200,000 | \$200,000 | \$200,000 |
| $\begin{array}{r} 146 \\ 377 \\ 942 \\ 1000 \\ 1003 \end{array}$ | Poverty Alleviation | \$480,735 |  | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | Food Pantry Program (Belize City \& Cayo) | \$2,730,912 | \$2,741,326 | \$3,500,000 | \$3,568,647 | \$3,500,000 | \$3,500,000 | \$3,500,000 |
|  | Furniture \& Equipment | \$32,629 | \$50,000 | \$10,000 | \$9,236 |  | \$10,000 | \$10,000 |
|  | Upgrade of Office Building | \$13,007 | \$137,642 | \$150,000 | \$97,500 |  | \$45,000 | 5,000 |
| 1423 | Consciuos Youth Development Programme | \$198,345 | \$185,473 | \$107,830 | \$80,259 | \$200,000 | \$200,000 | \$200,000 |
| 1606 | National Action Plan for Children and Adolecents | \$200,000 | \$200,000 | \$150,000 | \$125,000 | \$150,000 | \$150,000 | \$150,000 |
| 1678 | Restore Belize Programme | \$1,134,887 | \$1,090,638 | \$1,000,000 | \$1,019,989 | \$800,000 | \$1,000,000 | \$1,000,000 |
| 1707 | Youth and Community Transformation Project | \$409,552 | \$571,161 | \$810,860 | \$733,252 | \$400,000 | \$950,000 | \$950,000 |
| 1714 | Food Pantry Program (Cayo) | \$659,302 | \$747,263 |  |  |  |  |  |
|  | Community Action for Public Safety | \$4,062,237 | \$123,474 | \$230,000 | \$50,026 | \$100,000 | \$100,000 | \$100,000 |
| 1792 | National Gender Based Violence Plan of Action |  | \$150,000 | \$0 | 0 | \$20,000 | \$20,000 | \$20,000 |
| 1845 | Mothers Day Appreciation Pg. | \$239,867 | \$199,449 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 1904 | Evidence Based Management System | \$0 | \$132,686 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 1908 | National Plan of Action for older persons | \$0 | \$149,500 | \$25,000 | \$14,167 | \$20,000 | \$20,000 | \$20,000 |
|  | HUMAN SERVICES | \$233,864 | \$700,945 | \$582,656 | \$335,307 | \$315,000 | \$483,374 | \$483,374 |
| 382 | Coral Grove Girls Home | \$53,959 | \$170,082 | \$149,996 | \$133,134 | \$50,000 | \$149,999 | \$149,999 |
| 1000 | Furniture and Equipment | \$0 | \$68,246 | \$82,660 | \$36,496 | \$0 | \$10,000 | \$10,000 |
| 1190 | Golden Haven Rest Home | \$12,765 | \$72,485 | \$50,000 | \$36,315 | \$25,000 | \$25,000 | \$25,000 |
| 1432 | Good Samaritan Homeless Shelter | \$8,880 | \$40,699 | \$0 |  | \$15,000 | \$15,000 | \$15,000 |
| 1860 | Support to Vulnerable Families | \$95,450 | \$55,225 | \$150,000 | \$77,760 | \$50,000 | \$150,000 | \$150,000 |
| 1861 | Child Care Centre | \$40,812 | \$199,460 | \$150,000 | \$51,602 | \$100,000 | \$108,375 | \$108,37 |
| 1862 | 14-Miles Girls Home | \$21,998 | \$94,748 | \$0 |  | \$75,000 | \$25,000 | \$25,000 |
|  | Community rehabilitation | \$164,897 | \$603,829 | \$551,108 | \$470,040 | \$550,000 | \$561,106 | \$561,106 |
| 362 | Rehabilitation Services | \$164,897 | \$603,829 | \$551,108 | \$470,040 | \$550,000 | \$561,106 | \$561,106 |
|  | WOMEN AND GENDER SERVICES | \$295,060 | \$671,874 | \$0 | \$0 | \$0 | so | so |
| 1792 | National Gender Based Violence Plan of Action for Older Persons Violence Prevention | \$295,060 | \$671,874 | \$0 | \$0 | \$0 | \$0 | $\$ 0$ $\$ 0$ |
| $28$ | MINISTRY OF TRANSPORT AND | \$1,038,516 | \$10,314,459 | \$733,000 | \$589,547 | \$690,000 | \$760,000 | \$760,000 |
|  | nATIONAL EMERGENCY MANAGEMENT |  |  |  |  |  |  |  |
|  | TRANSPORT ADMINISTRATION AND ENFORCEMENT | \$351,796 | \$323,699 | \$440,000 | \$248,782 | \$447,000 | \$467,000 | \$467,000 |
| 254 | Public Transport Regulation \& Monitoring |  | \$0 | \$50,000 | \$8,333 | \$57,000 | \$57,000 | \$57,000 |
| 1097 | Other purchase of new Licensing System | \$74,190 | \$0 | \$100,000 | \$16,667 | \$100,000 | \$120,000 | \$120,000 |
| 1611 | Department of Transport- - Traffic Equipment and Licence Plates | \$200,035 | \$24,486 | \$190,000 | \$177,145 | \$190,000 | \$190,000 | \$190,000 |
| 1791 | Bus Terminals | \$77,571 | \$79,213 | \$100,000 | \$46,637 | \$100,000 | \$100,000 | \$100,000 |
|  | POSTAL SERVICES | \$31,240 | \$33,843 | \$143,000 | \$63,883 | \$93,000 | \$143,000 | \$143,000 |
| 360 | Postal Services | \$16,495 | \$15,387 | \$20,000 | \$12,633 | \$20,000 | \$20,000 | \$20,000 |
| 1000 | Furniture \& Equipment |  | \$4,345 | \$8,000 | \$3,333 | \$8,000 | \$8,000 | \$8,000 |
| 1002 | Purchase of computers | \$14,745 | \$14,111 | \$15,000 | \$6,250 | \$15,000 | \$15,000 | \$15,000 |
| 1007 | Capita Improvement of buildings | \$0 | \$0 | \$100,000 | \$41,667 | \$50,000 | \$100,000 | \$100,000 |
|  | OFFICE OF EMERGENCY MANAGEMENT | \$578,953 | \$9,864,896 | \$50,000 | \$240,298 | \$50,000 | \$50,000 | \$50,000 |
| 144 | Emergency Management (Build 175 houses)(Relief Supplies) (H. Earl) | \$201,080 | \$3,497,990 | \$0 | \$25,000 | \$0 | \$0 | \$0 |
|  | Emergency Management (Restock of warehouses)(H. Earl) | \$377,873 | \$610,063 | \$0 | \$189,005 | \$0 | \$0 | \$0 |
| 1261 | Hydrant \& Asessories (MHUR) | \$0 | \$0 | \$50,000 | \$8,333 | \$50,000 | \$50,000 | \$50,000 |
|  | Hurricane Assistance - Districts | \$0 | \$5,456,877 | \$0 | \$17,960 | \$0 | \$0 | \$0 |
| $\begin{aligned} & 1690 \\ & 1691 \end{aligned}$ | Huricane Assistance (Belize City) | \$0 | \$299,966 | \$0 | \$0 | \$0 | \$0 | \$0 |





| BELIZE ESTIMATES SUMMARY <br> CAPITAL III EXPENDITURES FOR FISCAL YEAR 2018/2019 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROJECT OR EXPENDITURE DESCRIPTION | $\begin{array}{r} \hline \text { 2015/16 } \\ \text { Actual } \end{array}$ | $\begin{array}{r} \hline 2016 / 17 \\ \text { Actual } \end{array}$ | $2017 / 18$ <br> Budget Estimate | $2017 / 18$ <br> Revised Estimate | 2018/19 <br> Budget <br> Estimate | $2019 / 20$ <br> Forward Estimate | 2020/21 <br> Forward Estimate |
| 12 JUDICIARY | 108,241 | 77,225 | 150,000 | 139,286 | 0 | 0 | 0 |
| 17 OFFICE OF THE PRIME MINISTER | 279,562 | 490,611 | 0 | 642,696 | 254,100 | 0 | 0 |
| MINISTRY OF FINANCE AND NATURAL RESOURCES | 35,155,649 | 21,690,894 | 13,323,000 | 15,121,377 | 3,050,000 | 50,000 | 50,000 |
| 19 MINISTRY OF HEALTH | 3,091,893 | 985,421 | 275,468 | 242,713 | 450,000 | 783,333 | 683,333 |
| 20 MINISTRY OF FOREIGN AFFAIRS AND HOME AFFAIRS | 37,600 | 1,958,589 | 0 | 0 | 0 | 0 | 0 |
| MINISTRY OF EDUCATION, YOUTH, SPORTS AND CULTURE | 5,321,159 | 4,685,523 | 4,400,000 | 4,824,534 | 9,927,113 | 9,957,113 | 9,957,113 |
| MINISTRY OF AGRICULTURE, FISHERIES, FORESTRY, THE ENVIRONMENT, SUSTAINABLE DEVELOPMENT AND IMMIGRATION | 27,203,021 | 29,980,737 | 14,463,263 | 6,238,423 | 14,566,149 | 19,602,149 | 11,602,149 |
| MINISTRY OF TOURISM AND CIVIL AVIATION | 199,424 | 446,811 | 5,200,000 | 3,538,352 | 4,994,167 | 3,200,000 | 3,200,000 |
| 27 MINISTRY OF HUMAN DEVELOPMENT. SOCIAL TRANSFORMATION AND POVERTY ALLEVIATION | 1,813,131 | 2,579,088 | 2,530,459 | 2,791,342 | 1,456,000 | 2,956,000 | 2,956,000 |
| MINISTRY OF TRANSPORT AND NATIONAL EMERGENCY MANAGEMENT | 363,682 | 0 | 0 | 196,370 | 0 | 0 | 0 |
| 29 MINISTRY OF WORKS | 91,881,102 | 55,825,764 | 30,103,000 | 30,298,137 | 45,381,000 | 38,000,000 | 29,000,000 |
| MINISTRY OF ECONOMIC DEVELOPMENT, PETROLEUM, INVESTMENT, TRADE AND COMMERCE | 13,118,505 | 18,164,985 | 6,154,170 | 5,392,607 | 8,701,840 | 15,568,520 | 14,732,720 |
| 33 MINISTRY OF HOUSING AND URBAN DEVELOPMENT | 4,322,004 | 7,778 | 0 | 0 | 0 | 0 | 0 |
| MINISTRY OF LABOUR, LOCAL GOVERNMENT, RURAL DEVELOPMENT, PUBLIC SERVICE, ENERGY AND PUBLIC UTILITIES | 514,895 | 150,068 | 4,556,670 | 1,652,565 | 4,363,767 | 2,720,000 | 313,704 |
| Total Capital III | 183,409,868 | 137,043,494 | 81,156,030 | 71,078,402 | 93,144,136 | 92,837,115 | 72,495,019 |






| BELIZE ESTIMATES <br> PROPOSED CAPITAL TRANSFER AND NET LENDING FOR FISCAL YEAR 2018/2019 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SUMMARY OF HEADS AND PROGRAMMES OF ESTIMATES |  |  |  |  |  |  |  |  |  |
| \begin{tabular}{\|c|c|c}
\hline
\end{tabular} |  |  |  | 2 | 3 | 4 | 5 | 6 | 7 |
|   <br> CATEGORY NO. DESCRIPTION <br> HEAD NO  <br> ILINE-ITEN  |  |  | Actual Out-Turn 2015-16 | Actual Out-Turn 2016-17 | Approved Estimates 2017-18 | Projected Out-Turn 2017/18 | $\begin{gathered} \hline \text { Proposed } \\ \text { Estimates } \\ 18 / 2019 \\ \hline \end{gathered}$ | $\begin{aligned} & \text { Forecast } \\ & \text { 2019/20 } \end{aligned}$ | $\begin{aligned} & \text { Forecast } \\ & 2020 / 21 \end{aligned}$ |
|  | 90 | CAPITAL TRANSFER \& NET LENDING |  |  |  |  |  |  |  |
| 01 |  | Capital Transfer to Development Finance Corporation |  |  |  |  |  |  |  |
| 02 |  | Capital Transfer to Belize Water Service Limited | 2,479,910 | 2,826,977 | 2,298,624 | 2,521,087 | 2,298,624 | 2,298,624 | 2,298,624 |
| 03 |  | Loan to Belize Sugar Industries |  |  |  |  |  |  |  |
| 04 |  | Loan to San Pedro Town Council |  |  |  | - | - | - | - |
| 05 |  | Loan to Citrus Products of Belize * |  |  |  | - | - | - | - |
| 06 |  | Capital Transfer to Belize Telemedia Limited | 86,395,689 | - |  | - | - | - | - |
| 07 |  | Capital Transfer to Belize Tourism Board |  |  |  | - | - | - | - |
| TOTAL CAPITAL TRANSFER \& NET LENDING |  |  |  |  |  |  |  |  |  |
|  |  |  | 88,875,599 | 2,826,977 | 2,298,624 | 2,521,087 | 2,298,624 | 2,298,624 | 2,298,624 |


| BELIZE ESTIMATES OFFICIAL CHARITIES FUND |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SUBHEAD | DESCRIPTION | $\begin{gathered} \text { 2015/16 } \\ \text { Actual } \end{gathered}$ | 2016/17 <br> Actual | $\begin{aligned} & \hline 2017 / 18 \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | 2017/18 <br> Revised <br> Estimate | $\begin{aligned} & \text { 2018/19 } \\ & \text { Budget } \\ & \text { Estimate } \end{aligned}$ | 2019/20 <br> Forward <br> Estimate | $2020 / 21$ <br> Forward <br> Estimate |
| 07 | Blood Donor Service | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| 09 | National Sports Council | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 10 | Belize City Centre | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| 11 | Belize District Sports Facilities | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 |
| 12 | Orange Walk Dist. Sports Facilities | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 13 | Stann Creek Dist. Sports Facilities | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 14 | Toledo District Sports Facilities | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 15 | Cayo District Sports Facilities | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 16 | Corozal District Sports Facilities | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| 17 | Ghann's Rest House | 17,200 | 17,200 | 17,200 | 17,200 | 17,200 | 17,200 | 17,200 |
| 18 | Assistance to Deserving Cases | 91,800 | 91,800 | 91,800 | 91,800 | 91,800 | 91,800 | 91,800 |
| 20 | Social Assistance | 434,004 | 434,004 | 434,004 | 434,004 | 434,004 | 434,004 | 434,004 |
| 21 | Care to Wards | 17,300 | 17,300 | 17,300 | 17,300 | 17,300 | 17,300 | 17,300 |
| 24 | Community Service | 115,000 | 115,000 | 115,000 | 115,000 | 115,000 | 115,000 | 115,000 |
| 27 | Ex-Servicemen League | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 28 | Ex-Servicemen Benevolent Funds | 40,320 | 40,320 | 40,320 | 40,320 | 5,820 | 5,820 | 5,820 |
| 29 | Boy's Scout Association | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 |
| 30 | Girl Guides Association | 34,500 | 34,500 | 34,500 | 34,500 | 34,500 | 34,500 | 34,500 |
| 33 | Legal Aid | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| 35 | Contribution to 4-H Programme | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| 36 | National Library Service | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 |
| 37 | Young Women Christian Association | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 38 | Red Cross Society | 30,100 | 30,100 | 30,100 | 30,100 | 30,100 | 30,100 | 30,100 |
| 39 | Assistance to Sports | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 |
| 41 | Medical Treatment Abroad | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| 42 | Youth Development Activities | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| 43 | National Women's Commission | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| 44 | Helpage -Belize | 173,461 | 173,460 | 173,462 | 173,462 | 173,462 | 173,462 | 173,462 |
| 45 | Child Care | 34,560 | 34,560 | 34,560 | 34,560 | 34,560 | 34,560 | 34,560 |
| 46 | C.A.R.E. Belize for Disable Persons | 55,000 | 55,000 | 55,000 | 55,000 | 55,000 | 55,000 | 55,000 |
| 47 | Burial Assistance | 28,800 | 28,800 | 28,800 | 28,800 | 28,800 | 28,800 | 28,800 |
| 48 | Council for the Visually Impaired | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 50 | Young Men Christian Association | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 51 | Shelter for Battered Women | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| 52 | Home for the Homeless | 69,500 | 69,500 | 69,500 | 69,500 | 69,500 | 69,500 | 69,500 |
| 53 | Women Programmes | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 54 | Community \& Parent Empowerment | 29,557 | 29,557 | 29,557 | 29,557 | 29,557 | 29,557 | 29,557 |
| 56 | St. Vincent de Paul Society | 4,300 | 4,300 | 4,300 | 4,300 | 4,300 | 4,300 | 4,300 |
| 57 | Youth Hostel | 21,736 | 21,736 | 21,736 | 21,736 | 21,736 | 21,736 | 21,736 |
| 59 | Nat. Committee for Family/Children | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 |
| 60 | National Youth Development Centre | 21,000 | 21,000 | 21,000 | 21,000 | 21,000 | 21,000 | 21,000 |
| 61 | Governor General's Charities | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 62 | Black Cross Nurses | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| 63 | Assistance to Sister Cecilia Home | 15,000 | 15,000 | 15,000 | 15,000 | 27,000 | 27,000 | 27,000 |
| 64 | Belize Family Life Association | 10,000 | 10,000 | 10,000 | 10,000 | 20,000 | 20,000 | 20,000 |
| 65 | Nat. Org. for Prev. of Child Abuse | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 |
| 66 | Youth Enhancement Services | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 |
| 69 | BMP Red Cross Multipurpose Centre | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 70 | Women's Issues Network | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| 71 | H.I.V. (Aids Support) | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 72 | Belize Cancer Society | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| 73 | Louisiana Village Music Teacher | 16,200 | 16,200 | 16,200 | 16,200 | 16,200 | 16,200 | 16,200 |
| 74 | Marla's House of Hope | 8,000 | 8,000 | 8,000 | 8,000 | 15,000 | 15,000 | 15,000 |
| 75 | Alliance Against Aids | 10,000 | 10,000 | 10,000 | 10,000 | - | - | - |
| 78 | National Council on Ageing | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 79 | HELPAGE (District) | 68,750 | 68,750 | 68,750 | 68,750 | 68,750 | 68,750 | 68,750 |
| 80 | Cornerstone Foundation | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| 81 | Hands in Hands Ministries | 2,500 | 2,500 | 2,500 | 2,500 | 18,000 | 18,000 | 18,000 |
|  | TOTAL | 2,352,588 | 2,352,587 | 2,352,589 | 2,352,589 | 2,352,589 | 2,352,589 | 2,352,589 |


|  |  | 1 | 2 | 3 | 4 | 5 | 6 | 7 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CODE | CENTRAL GOVERNMENT | $\begin{gathered} \hline \text { APPROVED } \\ \text { ESTIMATES } \\ 2016 / 2017 \\ \hline \end{gathered}$ | ACTUAL <br> OUT-TURN <br> 2016/2017 | $\begin{gathered} \hline \text { APPROVED } \\ \text { ESTIMATES } \\ 2017 / 2018 \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { PROJECTED } \\ \text { OUT-TURN } \\ \text { 2017/2018 } \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { PROPOSED } \\ \text { ESTIMATES } \\ 2018 / 2019 \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { FORECAST } \\ \text { ESTIMATES } \\ 2019 / 2020 \\ \hline \end{gathered}$ | $\begin{array}{\|c\|} \hline \text { FORECAST } \\ \text { ESTIMATES } \\ 2020 / 2021 \\ \hline \end{array}$ |
|  | DOMESTIC LOANS |  |  |  |  |  |  |  |
| 35101 | TOTAL DOMESTIC INTEREST | 18,985,550 | 17,378,343 | 32,786,236 | 25,392,236 | 28,809,683 | 30,636,753 | 31,207,751 |
|  | Central Government Loans | 18,985,550 | 17,378,343 | 32,786,236 | 25,392,236 | 28,809,683 | 30,636,753 | 31,207,751 |
| 1 | Treasury Bills | 3,925,857 | 222,001 | 4,807,039 | 2,196,018 | 3,367,089 | 3,567,089 | 3,567,089 |
| 2 | Central Bank (Over-draft) | 5,476,181 | 5,281,000 | 5,526,367 | 4,617,976 | 5,010,026 | 5,010,026 | 5,010,026 |
| 3 | Defence Bond (\$10M) |  |  |  |  | - |  | - |
| 4 | Treasury Notes | 8,979,756 | 11,334,000 | 22,000,000 | 18,552,000 | 20,000,000 | 21,700,000 | 22,275,000 |
| 5 | DFC/SSB (\$10M) |  |  | - |  |  | - | - |
| 6 | BSSB - Hopeville Project (\$0.8M) | 29,500 | 29,616 | 26,116 | 26,242 | 24,285 | 22,453 | 18,635 |
| 7 | Atlantic Bank (San Pedro Town Council Loan) | 3,443 | 3,443 |  |  |  |  |  |
| 8 | Heritage Bank (Belize City Council Loan) | 159,609 | 185,180 | 40,245 |  | 46,548 | 184 | - |
| 9 | Belize Petroleum \& Energy Ltd. (BPEL) | 411,203 | 323,103 | 386,469 |  | 361,735 | 337,001 | 337,001 |
| 35110 | Other Fees \& Charges on Domestic Debt | ,000 | - | 450,000 | - | 0,000 | 0,000 | 000 |
| 1 | OPER'NG ACCT | 450,000 | - | 450,000 | - | 300,000 | 300,000 | 300,000 |
| 35201 | TOTAL DOMESTIC PRINCIPAL | 1,904,454 | 2,597,511 | 2,087,384 | 44,312 | 1,306,737 | 1,290,555 | 1,288,620 |
|  | Central Government Loans | 1,904,454 | 2,597,511 | 2,087,384 | 44,312 | 1,306,737 | 1,290,555 | 1,288,620 |
| 1 | DFC/SSB (\$10M) |  |  |  |  |  |  |  |
| 2 | BSSB - Hopeville Project (\$0.8M) | 41,503 | 40,938 | 44,438 | 44,312 | 48,101 | 51,919 | 51,919 |
| 3 | San Pedro Town Council Loan (Atlantic Bank) | 152,257 | 152,257 | - |  | - | - | - |
| 4 | Belize City Council Loan (Heritage Bank) | 473,992 | 667,615 | 806,246 |  | 21,935 | 1,935 | - |
| 5 | Belize Petroleum Energy Ltd. (BPEL) | 1,236,701 | 1,736,701 | 1,236,701 | - | 1,236,701 | 1,236,701 | 1,236,701 |
| 6 | Defence Bond (\$10M) |  |  |  | - |  |  |  |
|  | EXTERNAL LOANS |  |  |  |  |  |  |  |
| 35104 | TOTAL EXTERNAL INTEREST | 30,044,923 | 72,230,051 | 74,533,379 | 78,904,336 | 81,491,364 | 80,252,071 | 82,630,117 |
|  | INTEREST (BILATERAL + MULTILATER | 27,394,713 | 19,579,841 | 22,541,297 | 26,912,254 | 29,499,281 | 28,259,989 | 30,638,035 |
| 35104 | BILATERAL LOANS | 7,468,368 | 6,598,608 | 6,843,248 | 11,723,684 | 11,606,528 | 10,874,440 | 11,911,666 |
| 35104 | VENEZUELAN LOANS | 2,085,112 | 2,085,112 | 2,296,360 | 3,058,521 | 3,842,241 | 3,705,967 | 3,546,521 |
| 1 | PETROCARIBE- APBEL | 2,085,112 | 2,085,112 | 2,296,360 | 3,058,521 | 3,842,241 | 3,705,967 | 3,546,521 |
| 35104 | Republic of China - taiwan | 4,790,878 | 3,769,898 | 3,814,187 | 7,911,721 | 6,824,549 | 6,172,133 | 7,194,777 |
| 1 | EXIM 6020236003 (US\$26.1M) LK1996005 | 139,021 | 39,660 | - |  | - |  |  |
| 2 | ICDF (US\$10M) Southern Highway | 222,257 | 122,257 | 76,563 | 78,628 | 32,813 | - | - |
| 3 | ICDF (US\$3M) Tourism Project | 95,501 | 96,273 | 85,941 | 86,867 | 77,474 | 68,081 | 58,855 |
| 4 | MICB (US\$50M) National Housing Project | 828,852 | 822,685 | 592,592 | 589,815 | 252,778 | 152,745 | 15,615 |
| 5 | EXIM 6020236004 (US\$25M) Basic Services In | 301,302 | 342,229 | 346,990 | 561,312 | 415,916 | 311,581 | 271,249 |
| 6 | EXIM 6020236005 (US\$20M) Budget Support | 277,014 | 279,377 | 245,356 | 434,802 | 212,347 | 180,888 | 191,787 |
| 7 | EXIM 6020236006 (US\$25M) Budget Support | 385,842 | 371,562 | 346,268 | 627,216 | 532,538 | 463,824 | 395,109 |
| 8 | EXIM 6020236008 (US\$4.5M) Hurrican Relief | 94,853 | 124,833 | 81,173 | 138,819 | 158,628 | 66,071 | 202,772 |
| 9 | EXIM 6020236007 (US\$5M) MJ Sport Complex | 308,351 | 100,268 | 196,638 | 112,685 | 117,597 | 109,638 | 1,476,525 |
| 10 | EXIM 6020236009 (US\$20M) Budget Support | 481,109 | 416,008 | 436,540 | 702,297 | 462,123 | 421,046 | 379,968 |
| 11 | EXIM 6020236010 (US\$30M) Budget Support | 675,529 | 527,179 | 521,118 | 1,116,153 | 765,242 | 702,770 | 642,095 |
| 12 | EXIM 6020236011 (US\$40M) Budget Support | 700,637 | 451,612 | 698,320 | 1,884,491 | 1,884,491 | 1,784,491 | 1,684,491 |
| 13 | ICDF Bze City House of Culture \& Dwtown Rej | 280,611 | 75,956 | 186,691 | 53,837 | 388,115 | 386,513 | 351,825 |
| 14 | EXIM (US\$25M) 6020236012 Budget Supp. |  |  |  | 1,524,799 | 1,524,487 | 1,524,487 | 1,524,487 |
| 35104 | KUWAIT LOANS | 592,378 | 743,598 | 732,701 | 753,442 | 939,739 | 996,339 | 1,170,368 |
| 1 | KFAED 604 Southern Hwy II (Big Falls-Bladen | 148,667 | 137,964 | 120,269 | 111,899 | 93,713 | 80,983 | 58,323 |
| 2 | KFAED 660 Southern Hwy III (Golden Str.-Gual | 443,711 | 492,253 | 497,432 | 543,919 | 520,675 | 380,282 | 337,203 |
| 3 | KFAED 913 Rehabilitation of Hummingbird Hwy |  | 113,381 | 115,000 | 97,625 | 325,350 | 535,074 | 774,842 |
| 35104 | MULTILATERAL LOANS | 19,926,345 | 12,981,232 | 15,698,049 | 15,188,570 | 17,892,753 | 17,385,549 | 18,726,369 |
| 35104 | CARIBBEAN DEVELOPMENT BANK | 8,736,783 | 3,586,013 | 6,308,105 | 4,952,917 | 6,950,696 | 7,178,484 | 7,757,119 |
| 1 | CDB 06/SFR Market Infrastructure | 29,359 | 29,113 | 27,591 | 27,591 | 26,068 | 24,546 | 23,024 |
| 1 | CDB 12/Bzel (Org OCR) Disaster Management | 90,797 | 68,270 | 77,092 | 69,751 | 60,979 | 63,380 | 34,610 |
| 1 | CDB 12/BzelA1 (Add SFR) Disaster Manageme | 11,034 | 11,034 | 10,280 | 10,280 | 9,525 | 8,771 | 8,016 |
| 1 | CDB 12/Bze2 (Org SFR) Disaster Management | 97,794 | 97,794 | 91,107 | 91,107 | 84,421 | 77,734 | 71,047 |
| 1 | CDB 12/Bze2A1 (Add OCR) Disaster Managem | 9,472 | 7,122 | 8,042 | 7,277 | 6,361 | 3,897 | 3,611 |
| 1 | CDB 13/ Bzel (Org OCR) Enhan.of Tech. \& Vo | 163,657 | 123,054 | 106,733 | 95,835 | 47,261 | 2,638 | 31,965 |
| 1 | CDB 13/ BzelA1 (Add OCR) Enhan.of Tech. \& | 33,556 | 25,231 | 24,087 | 19,650 | 9,825 | 549 | 9,987 |
| 1 | CDB 13/Bze2 (Org SFR) Enhan.of Tech. \& Voc. | 192,133 | 92,133 | 77,091 | 77,091 | 62,049 | 47,007 | - |
| 1 | CDB13/Bze2A1 (Add SFR) Enhan.of Tech. \& V | 28,787 | 28,787 | 21,885 | 24,087 | 19,387 | 14,687 |  |
| 1 | CDB 14/Bzel (Org OCR) Health Sector Reform | 150,000 | 64,410 | 57,990 | 50,587 | 47,374 | 1,400 | - |
| 1 | CDB 14/Bze2 (Org. SFR) Health Sector Reform | 53,189 | 53,160 | 50,313 | 50,280 | 25,082 | 44,481 | 41,588 |
| 2 | CDB 15/BZE1 (Org OCR) SIF I | 173,476 | 130,436 | 156,343 | 141,663 | 247,742 | 272,578 | 365,478 |
| 3 | CDB 15/BZE2 (Org SFR) SIF I | 156,968 | 159,104 | 148,425 | 150,028 | 142,019 | 133,477 | 124,934 |
| 4 | CDB 15/OR Hummingbird Hwy | 83,335 | 62,659 | 38,890 | 34,459 | 2,778 | - | - |
| 16 | CDB 16/Bze (Org OCR) Orange Walk Town By | 493,946 | 221,018 | 243,913 | 220,558 | 186,517 | 108,158 | 90,250 |
| 17 | CDB 16/Bze (Add OCR) Orange Walk Town By | 163,110 | 47,452 | 52,806 | 47,760 | 40,888 | 24,210 | 21,064 |
| 18 | CDB 16/Bze (Org SFR) Policy Based Loan | 503,125 | 215,825 | 378,125 | 378,125 | 353,125 | 328,125 | 303,125 |
| 19 | CDB 16/Bze (Org OCR) Policy Based Loan | 978,875 | 403,125 | 799875 | 417,438 | 463,500 | 482,625 | 441,500 |
| 20 | CDB 17/Bzel (Org OCR) NDM Bridge Rehab-T | 422,805 | 233,998 | 206,646 | 244,904 | 260,685 | 198,759 | 220,171 |
| 21 | CDB 17/Bze2 (Org SFR) NDM Bridge Rehab-T. | 305,289 | 196,445 | 211,335 | 213,164 | 211,334 | 231,721 | 291,790 |
| 22 | CDB 19/Bze (Org OCR) SIF II | 388,733 | - | 400,000 | 389,187 | 455,038 | 327,137 | 391,729 |
| 23 | CDB 19/Bze (Org SFR) SIF II | 740,237 | 1,208 | 495,742 | 351,581 | 385,706 | 400,000 | 400,000 |
| 24 | CDB 20/Bzel (Org OCR) 3rd Rd Pj- Placencia F | 983,332 | 588,986 | 724,765 | 657,117 | 640,900 | 456,877 | 528,214 |
| 25 | CDB 20/Bzel (Org OCR) 4th Rd Pj- S.e-S.I Byf | 931,282 | 46,173 | 931,282 | 247,632 | 739,087 | 803,087 | 849,579 |
| 26 | CDB 20/Bze2 (Org SFR) 4th Rd Pj- S.E-S.I. Byf | 9,050 | 8,646 | 9,050 | 8,747 | 9,000 | 9,050 | 9,050 |
| 27 | CDB 21/Bze2 (Org OCR) Road Safety Project | 410,361 | 194,176 | 395,361 | 367,564 | 462,237 | 362,237 | 297,787 |
| 28 | CDB 21/Bze 1A1 (OCR Add) Road Safety Proje | 192,691 | - | 91,353 | - | 255,411 | 355,411 | 535,411 |
| 29 30 | CDB 21/Bze 2 (SFR Org) Road Safety Project CDB 21/Bze2A1 (SFR Add) Road Safety Projec | - | - | - | 88,494 | 84,802 26,508 | 84,802 150,000 | 160,000 160,000 |


|  |  | 1 | 2 | 3 | 4 | 5 | 6 | 7 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CODE | CENTRAL GOVERNMENT | APPROVED ESTIMATES 2016/2017 | ACTUAL OUT-TURN 2016/2017 | APPROVED ESTIMATES 2017/2018 | PROJECTED OUT-TURN 2017/2018 | PROPOSED ESTIMATES 2018/2019 | FORECAST ESTIMATES 2019/2020 | FORECAST ESTIMATES 2020/2021 |
| 31 | CDB 22/Bzel (SFR) PSWG Hwy-5th Rd (US \$1 |  |  |  |  | 408,005 | 443,494 | 443,494 |
| 32 | CDB 22/Bze5 (SFR) PSWG Hwy-5th Rd (US \$1 |  |  |  |  | 260,901 | 333,113 | 333,113 |
| 33 | CDB 22/Bze5 (SFR) PSWG Hwy-5th Rd (US \$2 |  |  |  |  |  | 150,000 | 150,000 |
| 34 | CDB 24/Bzel (OCR) Educ Sector Reform II |  |  |  |  | 123,172 | 502,433 | 502,433 |
| 35 | CDB 24/Bze2 (SFR) Educ Sector Reform II |  |  |  |  | 55,277 | 55,277 | 55,277 |
| 36 | CDB 25/Bzel (OCR) Social Investment Fund III |  |  |  |  | 27,937 | 27,937 | 7,937 |
| 37 | CDB 25/Bze2 (SFR) Social Investment Fund III |  |  |  |  | 76,68 | 76,68 | 9 |
| 38 | CDB 38/SFR (Airport Improvement) [Org.] | 108,072 | 108,072 | 99,512 | 99,512 | 90,952 | 82,392 | 73,832 |
| 39 | CDB 38/SFR (Airport Expansion) [Add.] | 11,855 | 11,855 | 10,916 | 10,916 | 9,977 | 9,038 | 8,099 |
| 40 | CDB 46/Bzel (Southern Highway Rehab. Pj) [O, | 38,623 | 38,623 | 33,719 | 33,719 | 28,814 | 23,910 | 19,005 |
| 41 | CDB 48/Bzel (Rural Development) [Org. SFR] | 45,495 | 45,495 | 42,156 | 42,156 | 38,817 | 35,478 | 32,139 |
| 42 | CDB 52/Bzel ( TA Modernization of Customs) [ | 133,618 | 33,618 | 19,463 | 19,463 | 12,178 | 3,637 | - |
| 43 | CDB 53/Bzel (Study Exp. W\&S Ambergris) [Or | , 000 | 4,315 | 2,934 | 2,934 | 1,553 | 259 |  |
| 44 | CDB 54/Bzel (NDM Imm Resp.-TS Arthur) [Or. | 766 | ,76 | 6,641 | 6,641 | 3,516 | 586 |  |
| 45 | CDB 55/Bzel (Bze River Valley Rural Water) [C | 374,000 | 170,575 | 174,000 | 173,99 | 174,000 | 174,000 | 172,369 |
| 46 | CDB 57/Bzel (Study \& Design Northern Hwy) [ | 11,675 | 11,391 | 9,272 | 9,124 | 6,718 | 4,381 | 2,045 |
| 47 | CDB 58/Bze Exp. of Water \& Sewage- Amberrr | 28,016 | 17,004 | 23,372 | 19,233 | 17,822 | 14,663 | 15,312 |
| 48 | CDB 59/Bzel (Education Sector Reform) (Org. ${ }^{\text {A }}$ | 173,271 | 25,940 | 50,000 | 42,917 | 50,101 | 46,404 | 72,149 |
| 45 | CDB 60/Bzel (SFR Org) Youth \& Comm. Transf. |  |  |  |  | 140,711 | 76,626 | 179,417 |
| 46 | CDB 61/Bzel (OCR) NDM-Imm. Response Hur. |  |  |  | 10,349 | 37,500 | 29,883 | 29,883 |
| 47 | CDB 62/Bzel (OCR Org) Youth Resil. \& Incusive | RISE |  |  | - | 20,449 | 70,944 | 150,000 |
| 35104 | EUROPEAN DEVELOPMENT FUND | 113,278 | 59,541 | 66,591 | 57,526 | 54,962 | 59,032 | 43,122 |
| 1 | EIB 8.0062 Radio Bze Rural Broadcasting | 2,301 | 1,957 | 1,696 | 1,486 | 1,954 | 1,758 | - |
| 2 | EIB 8.0073 Junior Secondary Schools | 5,863 | 4,754 | 4,505 | 2,630 | 2,760 | 3,521 | 234 |
| 3 | EIB 8.0074 Bze International Airport Const. | 2,229 | 1,763 | 1,713 | 1,452 | 1,043 | 1,345 | 352 |
| 4 | EIB 8.0342 Hummingbird Hwy | 61,695 | 17,344 | 19,804 | 17,724 | 16,511 | 17,643 | 14,070 |
| 5 | EIB 8.0367 Belize City Hospital | 41,190 | 33,723 | 38,873 | 34,233 | 32,694 | 34,765 | 28,466 |
| 35104 | WORLD BANK LOANS | 710,649 | 663,542 | 712,897 | 1,016,163 | 1,340,808 | 1,501,967 | 1,584,808 |
| 1 | IBRD 4142-1 BEL SIF | 7,546 | 4,504 | 5,297 | 3,444 | 3,775 | 843 |  |
| 2 | IBRD 4575-0 Municipal Drainage | 51,833 | 39,825 | 50,000 | 28,477 | 293 |  |  |
| 3 | IBRD 7958-0 Municipal Development Project | 597,879 | 591,076 | 600,000 | 917,047 | 1,189,740 | 1,189,740 | 1,189,740 |
| 4 | IBRD 8416-0 Climate Resilience Infrastructure P | 53,391 | 28,137 | 57,600 | 67,194 | 146,999 | 311,384 | 395,068 |
| 35104 | INTER-AMERICAN DEVELOPMENT BAN | 6,862,551 | 5,123,831 | 4,826,490 | 5,411,827 | 5,366,004 | 4,558,651 | 4,959,338 |
| 1 | IDB 999 ESTAP | 27,616 | 41,441 | 21,162 | 38,443 | 24,213 | 17,657 | 11,307 |
| 2 | IDB 1017 Land Administration I | 12,702 | 15,520 | 10,597 | 13,975 | 11,542 | 8,765 | 6,127 |
| 3 | IDB 1081 Hummingbird Hwy | 337,164 | 291,696 | 205,877 | 265,572 | 223,910 | 175,540 | 129,979 |
| 4 | IDB 1189 Modernization of Agric Health Pj. | 59,291 | 72,955 | 52,106 | 72,140 | 60,450 | 50,561 | 41,112 |
| 5 | IDB 1211Hurricane RehabiliationPj. | 482,039 | 397,655 | 245,125 | 372,275 | 327,120 | 276,735 | 230,975 |
| 6 | IDB 1250 Tourism Development | 330,548 | 258,190 | 163,873 | 243,651 | 217,425 | 186,143 | 157,881 |
| 7 | IDB 1271 Health Sector Reform Pj. | 311,466 | 275,752 | 191,811 | 268,631 | 254,372 | 227,364 | 199,437 |
| 8 | IDB 1275 Emergency Reconstruction | 429,859 | 532,317 | 384,681 | 505,935 | 452,302 | 391,243 | 281,500 |
| 9 | IDB 1322 Land Administration II | 224,019 | 196,077 | 199,769 | 181,137 | 183,269 | 168,402 | 150,463 |
| 10 | IDB 1817 Policy Base Loan | 839,272 | 733,795 | 631,166 | 698,967 | 851,667 | 749,167 | 657,000 |
| 11 | IDB 2056 Solid Waste Management I | 654,701 | 370,902 | 398,897 | 390,509 | 375,449 | 216,321 | 327,254 |
| 12 | IDB 2060 Sustainable Tourism I | 589,474 | 444,454 | 424,239 | 468,932 | 450,705 | 256,655 | 392,845 |
| 13 | IDB 2131 Emergency Road Rehabilitation | 351,742 | 170,643 | 181,851 | 179,998 | 173,144 | 109,546 | 50,842 |
| 14 | IDB 2198 Social Policy Loan | 588,411 | 538,491 | 541,211 | 550,146 | 516,942 | 490,847 | 331,736 |
| 15 | IDB 2208 Land Management III | 195,778 | 85,596 | 89,974 | 89,357 | 115,667 | 145,651 | 171,488 |
| 16 | IDB 2220 Agricultural Sector | 378,793 | 135,745 | 180,329 | 141,720 | 144,799 | 153,507 | 200,731 |
| 17 | IDB 2475 Community Action for Public Safety | 253,768 | 179,699 | 193,183 | 194,368 | 190,654 | 190,909 | 171,298 |
| 18 | IDB 2486 Integrated Water \& Sewage- Placencia | 216,335 | 3,733 | 216,335 | 4,039 | 25,589 | 119,164 | 206,059 |
| 19 | IDB 2566 Flood Mitigation For Belize City | 284,946 | 202,107 | 259,677 | 426,732 | 408,021 | 236,447 | 00,030 |
| 20 | IDB 3186 Education Quality Improvement | 294,627 | 153,183 | 194,627 | 261,724 | 172,223 | 54,133 | 15,828 |
| 21 | IDB 3344 George Price Hwy Rehab |  | 4,472 | 20,000 | 9,218 | 116,864 | 168,712 | 60,533 |
| 22 | IDB 3566 Sustainable Tourism II |  | 19,409 | 20,000 | 19,380 | 51,834 | 67,674 | 169,369 |
| 23 | IDB 3684 Solid Waste Management II |  |  |  | 14,976 | 17,841 | 97,511 | 195,547 |
| 35104 | Ifad | 108,671 | 36,796 | 67,221 | 23,350 | 128,597 | 125,936 | 125,936 |
| 1 | IFAD 1997 Rural Finance Project | 108,671 | 36,796 | 67,221 | 23,350 | 128,597 | 125,936 | 125,936 |
| 35104 | OFID | 3,394,413 | 2,227,661 | 2,293,637 | 2,392,506 | 2,821,441 | 2,878,596 | 3,230,216 |
| 1 | OFID 808 Southern Hwy | 110,998 | 60,645 | 150,000 | 46,351 | 32,077 | 17,823 | 3,566 |
| 2 | OFID 951 Golden Stream-Big Falls | 415,480 | 256,669 | 210,546 | 216,524 | 145,743 | 115,905 | 85,476 |
| 3 | OFID 1075 Southside Poverty Alleviation I | 405,160 | 351,996 | 248,383 | 313,135 | 219,692 | 191,606 | 164,464 |
| 4 | OFID 1270 Solid Waste Management | 479,389 | 249,417 | 179,389 | 229,869 | 163,583 | 148,981 | 133,175 |
| 5 | OFID 1365 Southside Poverty Alleviation II | 581,259 | 537,053 | 534,145 | 660,089 | 607,832 | 577,504 | 534,941 |
| 6 | OFID 1402 Golden Stream-BF-Guat Border | 926,544 | 688,000 | 761,601 | 653,856 | 469,286 | 431,202 | 396,003 |
| 7 | OFID 1680 Southern Poverty Alleviation III | 475,582 | 83,882 | 175,573 | - | 478,178 | 575,575 | 952,871 |
| 8 | OFID 1689 Hummingbird Hwy (US\$12m) |  |  | 17,000 | 272,682 | 420,498 | 510,000 | 749,720 |
| 9 | OFID 1701 Airport Link Road (US\$11.7m) |  |  | 17,000 |  | 284,551 | 310,000 | 210,000 |
| 35104 | Cabei | 1,239,146 | 1,283,849 | 1,423,108 | 1,334,281 | 1,230,246 | 1,082,883 | 1,025,831 |
| 1 | CABEI 1997 Rural Finance | 184,671 | 126,571 | 167,221 | 143,015 | 121,170 | 90,182 | 79,039 |
| 2 | CABEI 2054 Southern Hwy- Jalacte Stretch | 498,366 | 532,455 | 550,000 | 504,426 | 469,050 | 433,626 | 398,250 |
| 3 | CABEI 2061 Corozal Border Infrastructure | 556,109 | 624,823 | 705,887 | 686,841 | 640,026 | 559,075 | 548,542 |
| 35104 | COMMERCIAL DEBT | 52,650,210 | 52,650,210 | 51,992,082 | 51,992,082 | 51,992,082 | 51,992,082 | 51,992,082 |
| $\begin{gathered} 35104 \\ 1 \end{gathered}$ | INTERNATIONAL BONDS <br> US\$ BONDS DUE 2038 (US\$526,502,100) | 52,650,210 | $\mathbf{5 2 , 6 5 0 , 2 1 0}$ | $\begin{aligned} & \mathbf{5 1 , 9 9 2 , 0 8 2} \\ & 51,992,082 \end{aligned}$ | $\begin{aligned} & \mathbf{5 1 , 9 9 2 , 0 8 2} \\ & 51,992,082 \end{aligned}$ | $\begin{aligned} & \mathbf{5 1 , 9 9 2 , 0 8 2} \\ & 51,992,082 \end{aligned}$ | $\begin{aligned} & \mathbf{5 1 , 9 9 2 , 0 8 2} \\ & 51,992,082 \end{aligned}$ | $\begin{aligned} & \mathbf{5 1 , 9 9 2 , 0 8 2} \\ & 51,992,082 \end{aligned}$ |
| 35202 | TOTAL EXTERNAL PRINCIPAL | 84,950,233 | 82,491,106 | 86,395,192 | 87,280,634 | 91,405,227 | 88,037,731 | 91,709,398 |
|  | BILATERAL LOANS | 35,650,240 | 35,214,876 | 35,390,423 | 37,977,302 | 42,231,261 | 37,541,601 | 42,481,868 |
| 35202 | VENEZUELAN LOANS | 8,248,981 | 8,248,982 | 9,473,694 | 12,466,128 | 14,160,750 | 15,971,346 | 16,397,829 |
| 1 | PETROCARIBE- APBEL | 8,248,981 | 8,248,982 | 9,473,694 | 12,466, 128 | 14,160,750 | 15,971,346 | 16,397,829 |
| 35202 | REPUBLIC OF CHina - taiwan | 25,344,062 | 25,049,946 | 23,859,533 | 23,581,429 | 25,094,783 | 18,293,396 | 22,866,452 |
| 1 | EXIM 6020236003 (US\$26.1M) LK1996005 | 1,535,232 | 1,535,232 |  |  |  | - | - |
| 2 | ICDF (US\$10M) Southern Highway | 1,250,000 | 1,250,000 | 1,250,000 | 1,250,000 | 1,250,000 | - |  |
| 3 | ICDF (US\$3M) Tourism Project | 264,698 | 264,698 | 264,698 | 264,698 | 264,698 | 264,698 | 264,698 |



|  |  | 1 | 2 | 3 | 4 | 5 | 6 | 7 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CODE | CENTRAL GOVERNMENT | APPROVED <br> ESTIMATES <br> $2016 / 2017$ | ACTUAL OUT-TURN 2016/2017 | APPROVED <br> ESTIMATES <br> $2017 / 2018$ | PROJECTED <br> OUT-TURN <br> 2017/2018 | $\begin{gathered} \hline \text { PROPOSED } \\ \text { ESTIMATES } \\ 2018 / 2019 \\ \hline \end{gathered}$ | FORECAST <br> ESTIMATES <br> $2019 / 2020$ | FORECAST <br> ESTIMATES <br> 2020/2021 <br> 15 |
| 3 | IDB 1081 Hummingbird Hwy | 1,592,924 | 1,592,924 | 1,592,924 | 842,351 | 1,592,924 | 1,592,924 | 1,592,924 |
| 4 | IDB 1189 Modernization of Agric Health Pj. | 326,589 | 326,588 | 326,588 | 326,588 | 326,588 | 489,754 | 326,588 |
| 5 | IDB 1211Hurricane RehabiliationPj. | 1,660,171 | 1,660,171 | 1,660,171 | 1,660,171 | 1,660,171 | 1,660,171 | 1,660,171 |
| 6 | IDB 1250 Tourism Development | 1,013,261 | 1,013,261 | 1,013,261 | 1,013,261 | 1,013,261 | 1,013,261 | 506,631 |
| 7 | IDB 1271 Health Sector Reform Pj. | 1,015,364 | 1,015,364 | 1,015,364 | 1,015,364 | 1,015,364 | 1,015,364 | 1,013,261 |
| 8 | IDB 1275 Emergency Reconstruction | 1,998,685 | 1,998,685 | 1,998,685 | 1,998,685 | 1,998,685 | 1,998,685 | 1,998,685 |
| 9 | IDB 1322 Land Administration II | 659,531 | 659,531 | 659,531 | 659,531 | 659,531 | 659,531 | 659,531 |
| 6 | IDB 1817 Policy Base Loan | 3,333,333 | 3,333,333 | 3,333,333 | 3,333,333 | 3,333,333 | 3,333,333 | 3,333,333 |
| 10 | IDB 2056 Solid Waste Management I | 897,558 | 1,069,256 | 1,140,757 | 1,058,303 | 1,058,304 | 1,137,536 | 1,058,304 |
| 11 | IDB 2060 Sustainable Tourism I | 1,303,021 | 1,270,534 | 1,303,021 | 1,270,534 | 1,270,534 | 1,303,883 | 1,270,534 |
| 12 | IDB 2131 Emergency Road Rehabilitation | 487,805 | 487,805 | 487,805 | 487,805 | 487,805 | 487,805 | 487,805 |
| 13 | IDB 2198 Social Policy Loan | 2,068,965 | 2,000,000 | 2,068,966 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 |
| 14 | IDB 2208 Land Management III | 251,693 | 233,276 | 251,693 | 233,276 | 233,278 | 252,192 | 233,278 |
| 15 | IDB 2220 Agricultural Sector | 862,821 | 370,000 | 400,000 | 370,000 | 370,000 | 370,000 | 370,000 |
| 16 | IDB 2475 Community Action for Public Safety | 838,805 | 473,472 | 487,805 | 473,472 | 473,472 | 488,838 | 473,472 |
| 17 | IDB 2486 Integrated Water \& Sewage- Placencia | 256,410 | 4,919 | 70,000 | 9,838 | 39,838 | 39,838 | 39,838 |
| 18 | IDB 2566 Flood Mitigation For Belize City | 500,000 | 152,898 | 300,000 | 999,648 | 1,000,000 | 1,000,000 | 1,000,000 |
| 20 | IDB 3186 Education Quality Improvement | - | - | 315,000 | - | - | 200,000 | 200,000 |
| 21 | IDB 3344 George Price Hwy Rehab |  |  |  | - | - | 300,000 | 400,000 |
| 22 | IDB 3566 Sustainable Tourism II |  |  |  | - | - | - | - |
| 23 | IDB 3684 Solid Waste Management II |  |  |  | - | - | - | - |
| 35202 | IFAD | 418,562 | 383,340 | 488,562 | 348,571 | 382,267 | 382,356 | 382,356 |
| 1 | IFAD 1997 Rural Finance Project | 418,562 | 383,340 | 488,562 | 348,571 | 382,267 | 382,356 | 382,356 |
| 35202 | OPEC FUND FOR INT'L DEVELOPMENT | 4,874,462 | 4,338,520 | 4,934,440 | 4,871,840 | 4,871,840 | 5,524,900 | 5,413,240 |
| 1 | OFID 808 Southern Hwy | 316,760 | 316,760 | 316,760 | 316,760 | 316,760 | 265,000 | 158,500 |
| 2 | OFID 951 Golden Stream-Big Falls | 800,000 | 792,560 | 800,000 | 792,560 | 792,560 | 792,560 | 792,560 |
| 3 | OFID 1075 Southside Poverty Alleviation I | 803,342 | 794,840 | 850,000 | 794,840 | 794,840 | 800,000 | 794,840 |
| 4 | OFID 1270 Solid Waste Management | 754,400 | 434,400 | 434,400 | 434,400 | 434,400 | 434,400 | 434,400 |
| 5 | OFID 1365 Southside Poverty Alleviation II | 1,466,640 | 1,466,640 | 1,466,640 | 1,466,640 | 1,466,640 | 1,466,640 | 1,466,640 |
| 6 | OFID 1402 Golden Stream-BF-Guat Border | 733,320 | 533,320 | 1,066,640 | 1,066,640 | 1,066,640 | 1,066,640 | 1,066,640 |
| 7 | OFID 1680 Southern Poverty Alleviation III |  |  |  | - | - | 314,660 | 314,660 |
| 8 | OFID 1689 Hummingbird Hwy (US\$12m) |  |  |  | - | - | 345,000 | 345,000 |
| 9 | OFID 1701 Airport Link Road (US\$11.7m) |  |  |  | - |  | 40,000 | 40,000 |
| 35202 | CABEI | 1,779,916 | 1,018,683 | 1,676,631 | 1,773,814 | 1,773,814 | 1,773,814 | 1,773,814 |
| 1 | CABEI 1997 Rural Finance | 415,471 | 310,297 | 665,471 | 357,042 | 357,042 | 357,042 | 357,042 |
| 2 | CABEI 2054 Southern Hwy- Jalacte Stretch | 761,161 | 300,000 | 411,161 | 600,000 | 600,000 | 600,000 | 600,000 |
| 3 | CABEI 2061 Corozal Border Infrastructure | 603,285 | 408,386 | 600,000 | 816,772 | 816,772 | 816,772 | 816,772 |
| 35107 | TOTAL EXTERNAL FEES |  | 1,013,283 | 1,285,000 | 1,385,738 | 1,300,000 | 1,400,000 | 1,100,000 |
| 1 | Commitment Fee |  | 528,704 | 800,000 | 888,193 | 800,000 | 800,000 | 500,000 |
| 2 | Bank Charges |  | 484,579 | 485,000 | 497,545 | 500,000 | 600,000 | 600,000 |
|  | DOMESTIC DEBT | 21,340,004 | 19,975,854 | 35,323,620 | 25,436,548 | 30,416,420 | 32,227,308 | 32,796,370 |
|  | I) INTEREST PMT 35101 | 18,985,550 | 17,378,343 | 32,786,236 | 25,392,236 | 28,809,683 | 30,636,753 | 31,207,751 |
|  | II) PRINCIPAL PMT 35201 | 1,904,454 | 2,597,511 | 2,087,384 | 44,312 | 1,306,737 | 1,290,555 | 1,288,620 |
|  | III) OTHER FEES \& CHARGES 35110 | 450,000 | - | 450,000 | - | 300,000 | 300,000 | 300,000 |
|  | EXTERNAL DEBT | 165,514,891 | 155,734,439 | 162,213,571 | 167,570,708 | 174,196,590 | 169,689,802 | 175,439,515 |
|  | I) INTEREST PAYMENTS 35104 | 80,044,923 | 72,230,051 | 74,533,379 | 78,904,336 | 81,491,364 | 80,252,071 | 82,630,117 |
|  | II) PRINCIPAL PMT 35202 | 84,950,233 | 82,491,106 | 86,395,192 | 87,280,634 | 91,405,227 | 88,037,731 | 91,709,398 |
|  | III) OTHER FEES \& CHARGES 35107 | 519,735 | 1,013,283 | 1,285,000 | 1,385,738 | 1,300,000 | 1,400,000 | 1,100,000 |
|  | TOTAL DEBT SERVICE OF WHICH | 186,854,895 | 175,710,293 | 197,537,191 | 193,007,256 | 204,613,010 | 201,917,110 | 208,235,885 |
|  | I) INTEREST | 99,030,473 | 89,608,393 | 107,319,615 | 104,296,572 | 110,301,046 | 110,888,824 | 113,837,868 |
|  | II) PRINCIPAL | 86,854,687 | 85,088,617 | 88,482,576 | 87,324,947 | 92,711,964 | 89,328,286 | 92,998,018 |
|  | III) OTHER CHARGES | 969,735 | 1,013,283 | 1,735,000 | 1,385,738 | 1,600,000 | 1,700,000 | 1,400,000 |


|  | APPENDIX D OCCUPATIONAL CATEGORIES |
| :---: | :---: |
| NEW PAYSCALE NUMBER 1 | $8,059 \times 531-18,148$ |
| Job Title: | Charlady <br> Cleaner <br> Day Care Provider <br> Domestic Auxiliary <br> Gateman <br> Janitor <br> Janitor/Caretaker <br> Office Assistant <br> Restroom Attendant <br> Watchman |
| NEW PAYSCALE NUMBER 2 | 9,740 $606-21,254$ |
| Job Title: | Attendant <br> Caretaker <br> Caretaker/Janitor <br> Charlady <br> Cleaner <br> Cook <br> Dietary Aide <br> Domestic Auxiliary <br> Domestic Cook <br> Farm Attendant <br> Foster Mother <br> General Helper <br> Groundsman <br> Handyman <br> Hospital Attendant <br> Janitor <br> Janitor/Caretaker <br> Laundress <br> Male Attendant <br> Night Warden <br> Office Assistant <br> Office Assistant/Caretaker <br> Office Assistant/Janitor <br> Perifocal Sprayman <br> Porter <br> Porter/Parademic <br> Radio/Telephone Operator <br> Receptionist <br> Records Room Attendant <br> Relief Foster Mother <br> Seamstress <br> Security Assistant II <br> Security Guard <br> Security Officer <br> Teacher <br> Telephone Operator <br> Toll Collector <br> Watchman |
| NEW PAYSCALE NUMBER 3 | 10,902 x 692-24,050 |
| Job Title: | Assistant Clerk Of Court <br> Assistant Coxswain <br> Assistant Mechanic <br> Assistant Storekeeper <br> Assistant Supervisor <br> Auxillary Nurse <br> Caretaker/Office Assistant <br> Clerical Assistant <br> Clerk/Interpreter <br> Clerk/Typist <br> Domestic Auxiliary <br> Domestic Supervisor <br> Food Stores Clerk <br> General Helper <br> Hospital Attendant <br> Intake Officer <br> Male Attendant <br> Medical Records Clerk <br> Office Assistant/Caretaker <br> Patient Care Assistant <br> Principal <br> Ranger <br> Receptionist <br> Records Keeper <br> Registry Officer III |


|  | APPENDIX D OCCUPATIONAL CATEGORIES |
| :---: | :---: |
|  | Security Guard Storekeeper <br> Storekeeper Clerk <br> Storeman <br> Storeroom Keeper <br> Stores Clerk <br> Theatre Technician |
| NEW PAYSCALE NUMBER 4 | 11,928x $729-25,779$ |
| Job Title: | Apprentice Dispenser Assistant Dispenser <br> Assistant Pharmacist <br> Assistant Radiographer <br> Audit Clerk II <br> Bio-Med Technician <br> Chief Security Guard <br> Customs \& Excise Clerk II <br> Customs Officer II <br> Data Management Technician <br> Dental Assistant <br> Dietary Aide <br> Dietetic Assistant <br> Dispenser <br> Driver <br> Driver/Handyman <br> Driver/Mechanic <br> Driver/Office Assistant <br> Environmental Assistant <br> Evaluator <br> Exhibit Manager <br> Firearms Clerk <br> Forest Guard <br> Groundsman <br> Immigration Clerk II <br> Income Tax Clerk II <br> Laboratory Aide <br> Laborer <br> Librarian <br> Maintenance Supervisor <br> Medical Technologist III <br> Microscopist II <br> Nurse'S Aide <br> Office Assistant <br> Office Assistant/Driver <br> Police Assistant <br> Police Driver <br> Postal Clerk II <br> Prison Officer <br> Prison Officer Basic Grade <br> Programme Assistant <br> Public Health Inspector II <br> Records Clerk <br> Registry Clerk <br> Sales Clerk <br> Second Class Clerk <br> Secretary III <br> Security Guard <br> Senior Attendant <br> Supernumerary <br> Tally Clerk <br> Technician <br> Trainee Physiotherapist <br> Trainee Technician <br> Ulv Driver/Operator <br> Watchman |
| NEW PAYSCALE NUMBER 5 | 13,152 $\times 791-28,181$ |
| Job title: | Archives Trainee <br> Assistance Maintenance Foreman <br> Assistant Coxswain <br> Assistant Foster Mother <br> Assistant Matron <br> Assistant Mechanic <br> Assistant Registering Officer <br> Assistant Registering Officer I <br> Bitumen Pump Operator <br> Boat Mechanic <br> Butcher <br> Caretaker |


|  | APPENDIX D OCCUPATIONAL CATEGORIES |
| :---: | :---: |
|  | Carpenter <br> Carpenter/Foreman <br> Chief Security Guard <br> Clerk Of Court <br> Communications Officer <br> Cooperative Officer <br> Coordinator <br> Coxswain <br> Data Entry Clerk <br> Domestic Supervisor <br> Draughtsman II <br> Driver <br> Driver/Handyman <br> Driver/Mechanic <br> Driver/Office Assistant <br> Electrician <br> Fire Fighter <br> Immigration Officer III <br> Information Technology Assistant <br> Instructor <br> Itinerant Teacher <br> Lands Inspector <br> Liaison Officer <br> Librarian <br> Maintenance Technician <br> Mason <br> Mechanic <br> Mechanic First Class <br> Medical Records Clerk <br> Monitoring Officer <br> Office Assistant <br> Office Assistant/Driver <br> Plumber <br> Police Driver <br> Practical Nurse/Midwife <br> Preservation Officer <br> Printing Officer II <br> Prison Officer <br> Prison Officer Basic Grade <br> Proof Reader <br> Radio Communication Officer <br> Radio Operator <br> Records and Research Officer <br> Records Clerk <br> Records Officer II <br> Registering Officer <br> Registry Clerk <br> Registry Officer <br> Relieving Officer <br> School Attendance Officer <br> School Community Liaison Officer <br> School Liaison Officer <br> School Warden <br> Second Class Clerk <br> Secretary III <br> Security Guard <br> Security Officer <br> Social Worker <br> Special Constable <br> Sports Officer <br> Storekeeper <br> Storeman <br> Supervisor <br> Survey Technician <br> Tailor Instructor <br> Teacher <br> Technical Assistant <br> Traffic Warden II <br> Truancy Officer <br> Visual Aide Officer <br> Watchman <br> Woodwork Instructor |
| NEW PAYSCALE NUMBER 6 | 15,117 $\times 865-31,552$ |
| Job Title: | Auxilliary Accounting Assistant Bailiff <br> Building Inspector <br> Building Supervisor <br> Carpenter <br> Carpenter/Foreman <br> Chief Mechanic <br> Community Liaison Officer |


|  | APPENDIX D OCCUPATIONAL CATEGORIES |
| :---: | :---: |
|  | Community Rehabilitation Officer <br> Conservation Officer <br> Cooperative Officer <br> District Supervisor <br> Emergency Medical Technician <br> Environmental Assistant <br> Farm Attendant <br> Foreman <br> Forest Ranger <br> Human Development Officer <br> Inspector Of Motor Vehicles <br> Instructor <br> Maintenance Technician <br> Meteorological Officer IV <br> Plumber <br> Practical Nurse <br> Senior Mechanic <br> Social Mobilizer <br> Supplies Officer <br> Support Officer <br> Support Procurement Officer <br> Teacher Grade 2 <br> Technical Assistant <br> Terminal Supervisor <br> Urban Development Inspector <br> Vector Control Supervisor |
| NEW PAYSCALE NUMBER 7 | 17,675 $\times 902-34,813$ |
| Job Title: | Administrative Assistant <br> Advance Crime Scene Technician I <br> Assistant Clerk Of Court <br> Assistant Librarian <br> Assistant Radiographer <br> Assistant Statistical Officer <br> Assistant Supervisor <br> Audit Clerk I <br> Auxillary Nurse <br> Basic Crime Scene Technician II <br> Cooperative Officer <br> Custom Examiner I <br> Customs \& Excise Clerk I <br> Customs And Excise Clerk I <br> Customs Examiner I <br> Employment Officer <br> First Class Clerk <br> Histology Technician <br> Immigration Clerk I <br> Land Information Officer <br> Land Information Technician <br> Livestock Technician <br> Matron <br> Medical Statistical Clerk <br> Patient Care Assistant <br> Planning Technician <br> Postal Clerk I <br> Radiologist <br> Referencer <br> Registry Clerk <br> Research Information Officer <br> Second Class Clerk <br> Secretary II <br> Secretary III <br> Security Guard <br> Senior Cooperative Officer <br> Statistical Assistant <br> Statistical Clerk <br> Supervisor <br> Supply Equipment Controller <br> System Technician <br> Teacher <br> Teacher Grade 4 <br> Traffic Warden I <br> Traffic Warden II <br> Training Officer <br> Urban Development Supervisor <br> Videographer <br> Warehouse Manager |


|  | APPENDIX D OCCUPATIONAL CATEGORIES |
| :---: | :---: |
| NEW PAYSCALE NUMBER 8 | 19,641 $\times 952-37,729$ |
| Job Title: | Accounting Clerk <br> Administrative Assistant <br> Admissions Officer/Records Keeper <br> Assistant Audiovisual Officer <br> Assistant Marshall <br> Assistant Preservation Officer <br> Assistant Teacher Grade IX <br> Building Superintendent <br> Chief Coxswain <br> Computer Technician <br> Data Analyst <br> Draughtsman I <br> Draughtsman II <br> Education Officer <br> Executive Assistant <br> Extension Officer II <br> Information Officer <br> Information Technology Technician <br> Instructor <br> Leading Fireman <br> Librarian <br> Librarian/Audio Visual Technician <br> Mechanic <br> Mechanic II <br> Meteorological Officer III <br> Nursing Assistant I <br> Pre-School Education Officer <br> Prov. Principal Officer <br> Records Officer II <br> Rural Health Nurse <br> Security Assistant <br> Senior Mechanic <br> Teacher <br> Teacher Grade 5 <br> Technician <br> Youth Empowerment Coordinator <br> Youth Officer |
| NEW PAYSCALE NUMBER 9 | $20024 \times 964-38340$ |
| Job Title: | Assistant Fisheries Officer <br> Assistant Teacher <br> Children Sevices Officer <br> Comm Dev. Officer <br> Data Collector <br> Environmental Technician <br> Extension Officer I <br> Extension Officer III <br> Fisheries Inspector <br> Fisheries Officer <br> Forester <br> Immigration Officer I <br> Information Officer <br> Instructor <br> Intake/Welfare Officer <br> Itenerant Resource Officer <br> Job Placement Officer <br> Legal Information Officer <br> Liason Officer <br> Librarian <br> Mineral Surveyor <br> Parliamentary Officer <br> Physiotherapist <br> Principal Teacher <br> School Principal <br> Social Worker <br> Solid Waste Mgmt Technician <br> Statistical Officer <br> Teacher <br> Teacher Grade 3 <br> Technical Assistant <br> Women Dev Officer <br> Women Development Officer |
| NEW PAYSCALE NUMBER 10 | 20,407 $\times 976-38,951$ |
| Job Title: | Administrative Assistant Air Traffic Control Officer |


|  | APPENDIX D OCCUPATIONAL CATEGORIES |
| :---: | :---: |
|  | Assistant Analyst <br> Assistant District Technical Supervisor <br> Assistant Lands Officer <br> Assistant Planner <br> Assistant Programme Coordinator <br> Assistant Supervisor <br> Assistant Technical Supervisor <br> Audio Visual Specialist <br> Auxiliary Dental Officer <br> Bio-Med Technician <br> Biologist <br> Budget Assistant <br> Clerk Assistant <br> Communications Officer <br> Computer Systems Coordinator <br> Coordinator Hecopab <br> Corporal <br> Court Stenographer Trainee <br> Dispenser <br> District Technical Supervisor <br> Fleet Manager <br> Forensic Analyst III <br> Health Educator <br> Human Resource Manager <br> Immigration Assistant II <br> Information Officer <br> Information Technologist <br> Information Technology Technologisı <br> Inspector/Bailiff <br> Labour Officer II <br> Legal Assistant <br> Maintenance Technician <br> Medical Technologist II <br> Meteorological Officer II <br> Metrology Officer <br> Mtce Technician <br> Nursing Assistant II <br> Outreach Case Woker <br> Petroleum Accounting Clerk <br> Pharmacist <br> Postal Assistant <br> Process Server <br> Procurement Officer <br> Program Coordinator <br> Project Assistant <br> Public Health Inspector I <br> Public Relations Officer <br> Radiographer <br> Records Officer I <br> Registering Officer <br> Revenue Inspector <br> Rural Community Development Officer <br> Secretary I <br> Senior Draughtsman <br> Senior Photographer <br> Senior Transport Officer <br> Sr. Youth Development Officer <br> Staff Nurse <br> Statistical Officer <br> Storekeeper <br> Substation Officer <br> Supervisor <br> System Administrator <br> Systems Technician <br> Technical Officer <br> Technician II <br> Terminal Manager <br> Trust Officer <br> Utilities Analyst <br> Vaccine Technician <br> Water Analyst <br> Well Rig Operator |
| NEW PAYSCALE NUMBER 11 | 21,445x 989-40,236 |
| Job Title: | Assistant Supplies Officer <br> Clerk Of Court <br> District Coordinator <br> Systems Administrator |


|  | APPENDIX D OCCUPATIONAL CATEGORIES |
| :---: | :---: |
| NEW PAYSCALE NUMBER 12 | $22,557 \times 1014-41,823$ |
| Job Title: | Assistant Registrar II <br> Air Traffic Control Officer III <br> Civic Education Coordinator <br> Consumer Protection Inspector <br> Cooperative Education Officer <br> District Coordinator <br> District Postmaster <br> Exhibit Keeper <br> Human Resource Data Supervisor <br> Infection Control Sister <br> Inspector Of Cooperative Records <br> Inspector Of Social Services Institutions <br> IT Technician II <br> Legal Assistant <br> Logistic Officer <br> Nursing Assistant I <br> Postal Supervisor II <br> Principal <br> School \& Community Program Coordinator <br> Station Officer <br> Telephone Technician <br> Transport Officer <br> Ward Sister |
| NEW PAYSCALE NUMBER 13 | 23670x 1063-4867 |
| Job Title: | Cytotechnologist Medical Technologist I Procurement Officer |
| NEW PAYSCALE NUMBER 14 | $27403 \times 1137-49006$ |
| Job Title: | Administrative Assistant <br> Administrative Assistant Cadet <br> Administrative Assistant I <br> Administrative Secretary <br> Air Traffic Control Officer II <br> Assistant Registrar I <br> Chief Of Operation - Vector Control <br> Civilian Prosecutor <br> Counsellor <br> Customs And Excise Assistant I - Cadel <br> Database Administrator <br> Departmental Sister <br> District Technical Supervisor <br> Drug Inspector <br> Finance/Procurement Officer <br> General Sales Tax Assistant I <br> Information Officer <br> Information Technology Technician <br> IT Technician I <br> Lands Officer II <br> Manager <br> Manager Nat'L Youth Cadet Sevice Corps <br> Operations Officer <br> Personal Assistant <br> Postal Supervisor I <br> Procurement Manager <br> Programme Coordinator <br> Project Assistant <br> Protocol Assistant <br> Protocol Officer <br> Public Relation Officer <br> Quality Assurance Coordinator <br> Registering Officer II <br> Revenue Officer <br> Senior Medical Technologist <br> Senior Pharmacist <br> Senior Public Health Inspector <br> Senior Radiographer <br> Senior Secretary <br> Sr. Dispenser <br> Supervisor <br> Systems Technician <br> Teacher Grade 6 <br> Technician <br> Transport Coordinator <br> Urban Development Officer <br> Website Intranet Content Manager <br> Youth Coordinator |


|  | APPENDIX D OCCUPATIONAL CATEGORIES |
| :---: | :---: |
| NEW PAYSCALE NUMBER 15 | $29689 \times 1187$ - 52242 |
| Job Title: | Night Supervisor <br> Nurse Anaesthetist <br> Nurse Specialist II <br> Psychiatric Nurse Practitioner <br> Public Health Nurse <br> Staff Nurse <br> Theatre Sister |
| NEW PAYSCALE NUMBER 16 | $30717 \times 1310-55061$ |
| Job Title: | Administrative Officer III <br> Administrator <br> Agriculture Information Officer <br> Agriculture Officer <br> Air Traffic Control Officer I <br> Analyst III <br> Application Developer <br> Architect <br> Archivist <br> Assistant Coordinator <br> Assistant Registrar Of Intellectual Property <br> Assistant Teacher Grade VII <br> Chief Supervisor <br> Computer Technician <br> Consumer Protection \& Education Officer <br> Consumer Protection \& Laison Officer <br> Consumer Protection Officer <br> Coordinator <br> Counsellor <br> Counsellor/Job Placement Officer <br> Counsellor/Placement Officer <br> Counsellor/Social Worker <br> Court Administrator <br> Court Stenographer <br> Criminologist <br> Curriculum Development Coordinator <br> Database Administrator II <br> Database Administrator III <br> Director <br> Dispenser <br> District Coordinator <br> Economist <br> Economist/Fiscal Analyst <br> Electronic Technician <br> Environmental Officer <br> Eu Project Officer <br> Examiner Of Accounts <br> Examiner Of Accounts III <br> Executive Secretary <br> Finance Officer III <br> Financial Analyst <br> First Secretary <br> Foreign Service Officer <br> Forensic Analyst II <br> Forest Officer <br> General Sales Tax Officer I <br> Geologist <br> Human Development Coordinator <br> Income Tax Officer III <br> Information Technology Programmer <br> Itenerant Resource Officer <br> Labour Officer I <br> Lecturer <br> Librarian/Audiovisual Technician <br> Manager <br> Marine Aquaculture Officer <br> Marine Reserve Manager <br> Marketing Intelligence Officer <br> Meteorologist <br> Nutritionist <br> Petroleum Accountant <br> Planning Coordinator <br> Port Commander/Immigration Officer II <br> Post Commander/Immigration Officer III <br> Postal Officer III <br> Principal Public Health Inspector <br> Procurement Manager <br> Programme Coordinator <br> Project Supervisor <br> Public Relations Officer |


|  | APPENDIX D OCCUPATIONAL CATEGORIES |
| :---: | :---: |
|  | Registering Officer <br> Registering Officer II <br> Revenue Coordinator <br> Sales Tax Officer III <br> Senior Crime Scene Technician <br> Senior Economist <br> Senior Immigration Officer <br> Senior Public Health Nurse <br> Social Worker <br> Social Worker/Counsellor <br> Sr. Solid Waste Management Technician <br> Staff Nurse <br> Staff Nurse III <br> Standards Officer <br> Supervisor Civil Works <br> Surveyor <br> Systems Administrator <br> Teacher <br> Teacher Grade 7 <br> Tourism Officer <br> Trade Economist <br> Trainee Forester <br> Vice Principal <br> Web Content Manager |
| NEW PAYSCALE NUMBER 17 | $32186 \times 1360-58026$ |
| Job Title: | Agriculture Statistical Officer <br> Bio-Statistician <br> Education Officer <br> Education Officer II <br> Matron II <br> School Principal <br> Social Worker <br> Statistician II |
| NEW PAYSCALE NUMBER 18 | $32470 \times 1409-59241$ |
| Job Title: | Administrative Officer <br> Administrative Officer II <br> Administrative Officer/Foreign Service Officer <br> Agriculture Officer <br> Analyst <br> Counsellor <br> Chief Air Control Officer <br> Customs And Excise Officer II <br> Deputy Director <br> Developer/Programmer <br> Division Officer <br> Energy Officer <br> Examiner Of Accounts <br> Examiner Of Accounts II <br> Finance Officer II <br> Foreign Service Officer <br> Foreign Service Officer II <br> Forensic Analyst I <br> Income Tax Officer II <br> Network Administrator <br> Nurse Specialist II <br> Port Commander/Immigration Officer II <br> Psychiatric Nurse Practitioner <br> Regional Coordinator <br> Sales Tax Officer II <br> Senior Immigration Officer <br> Staff Nurse Grade II <br> System Analyst |
| NEW PAYSCALE NUMBER 19 | 34979x 1,449-62,453 |
| Job Title | Deputy Clerk <br> Deputy Registrar Of Lands <br> District Administrator <br> District Lands \& Survey Officer <br> District Lands And Surveys Officer <br> Human Development Coordinator <br> National Coordinator Adult <br> Network Administrator II <br> Software Developer II <br> Systems Administrator <br> Systems Administrator II |


|  | APPENDIX D OCCUPATIONAL CATEGORIES |
| :---: | :---: |
| NEW PAYSCALE NUMBER 20 | 335770x 1644-67006 |
| Job Title: | Agronomist I <br> Dental Surgeon <br> Medical Officer II <br> Medical Technologist II |
| NEW PAYSCALE NUMBER 21 | $38106 \times 1,644-69342$ |
| Job Title: | Admin/F.S.O. <br> Administrative Officer <br> Administrative Officer I <br> Administrative Officer-Finance <br> Air Traffic Coordinator <br> Chief Inspector <br> Counsellor <br> Database Administrator <br> Director <br> Education Officer <br> Education Officer I <br> Finance Officer <br> Finance Officer I <br> Foreign Service Officer <br> Health Educator <br> Human Development Coordinator <br> Manager, Narcie <br> Medical Officer I <br> Medical Officer II <br> Minister Counsellor <br> Network Administrator <br> Network Administrator I <br> Nursing Supervisor <br> Nursing Supervisor I <br> Policy Coordinator <br> Senior Architect <br> Senior Executive Engineer II <br> Senior Fisheries Officer <br> Software Developer <br> Staff Officer <br> System Analyst I |
| NEW PAYSCALE NUMBER 22 | $39206 \times 1,644-70442$ |
| Job Title: | Assistant Manager <br> Deputy Regional Health Manageı <br> Deputy Regional Manager <br> Education Officer <br> Hospital Administrator <br> Manager <br> National Coordinator Adult <br> Nursing Administrator <br> Registrar of Testing And Certification <br> Supervisor of Audit <br> Supervisor of Customs <br> Supervisor of General Sales Tax <br> Supervisor of Income Tax |
| NEW PAYSCALE NUMBER 23 | $40615 \times 1644-71581$ |
| Job Title: | Anaethesiologist <br> Assistant Accountant General <br> Assistant Auditor General <br> Assistant Commissioner Of Sales Tax <br> Assistant Comptroller <br> Assistant Deputy Dir Health Services <br> Assistant Director <br> Assistant Postmaster General <br> Coordinator Job Classification <br> Crown Counsel <br> Deputy Comptroller <br> Deputy Director <br> Deputy Director Civil Aviation <br> Epidemologist <br> Executive Engineer <br> Financial Analyst <br> Forest Officer <br> General Surgeon <br> Geologist <br> Gynaecologist <br> Gynaecologist/Obstetrician <br> Health Economist <br> Health Planner |


|  | APPENDIX D OCCUPATIONAL CATEGORIES |
| :---: | :---: |
|  | Information Communication Technology Manager Information Technology Manager <br> IT Manager <br> Legal Officer <br> Magistrate <br> Medical Officer II <br> Medical Officer Of Health <br> Deputy Chief Meteorologist <br> National Estate Officer <br> Obstetrician/Gynaecologist <br> Paediatrician <br> Pathologist <br> Physical Planner Grade I <br> Physician Specialist <br> Principal Agriculture Officer <br> Regional Health Manager <br> Senior Budget Analysi <br> Senior Economist <br> Senior Project Officer <br> Sr. Dental Surgeon <br> Statistician II <br> Supervisor Of Quality Assurance <br> Surgeon <br> Surveillance Officer |
| NEW PAYSCALE NUMBER 24 | $42000 \times 1644-73236$ |
| Job Title: | Assistant Registrar General Chief Forensic Analyst <br> Crown Counsel <br> Dean <br> Director <br> Director International Affairs <br> Director School Services <br> District Education Manager <br> Education Officer <br> Manager <br> Principal <br> Principal Education Officer <br> Teacher |
| NEW PAYSCALE NUMBER 25 | 47625x 1644-78860 |
| Job Title: | Accountant General <br> Ag. Commissioner of Land <br> Chief Agricultural Officer <br> Chief Election Officer <br> Chief Engineer <br> Chief Environmental Officer <br> Chief Forest Officer <br> Chief Meteorologist <br> Commissioner of Income Tax <br> Commissioner of Lands <br> Director <br> Director Bureau Of Standards <br> Director CITO <br> Director Health Services <br> Director Local Government <br> Director National Authorising Office <br> Director Policy And Planning <br> Director Youth For The Future <br> Fisheries Administrator <br> Housing \& Planning Officer <br> Labour Commissioner <br> Postmaster General <br> Registrar of Cooperatives <br> Senior Economist <br> Supervisor of Insurance <br> Under Secretary |
| NEW PAYSCALE NUMBER 26 | $50133 \times 1644-78,860$ |
| Job Title: | Ambassador <br> Auditor General <br> Clerk-National Assembly |
|  | Consular <br> National Emergency Coordinator |
| NEW PAYSCALE NUMBER 27 | 57,524 $\times 1644-83828$ |
| Job Title: | Cabinet Secretary Deputy Financial Secretary |
| NEW PAYSCALE NUMBER 28 | $60021 \times 1596-86325$ |
| Job Title: | Director Public Prosecution |
|  | Justice of the Supreme Court Puisne Judge Solicitor General |
| NEW PAYSCALE NUMBER 29 | $62530 \times 1644-88834$ |
| Job Title: | Finanacial Secretary Minister Advisor |
| NEW PAYSCALE NUMBER 30 | $65014 \times 1644-91318$ |
| Job Title: | Chief Justice |
| N CATEGORIES IN THE POLICE DEPARTMENT |  |
| NEW PAY SCALE P1 | $49997 \times 1,718-82639$ |



3. HEAD 0101 TAXES ON INCOME AND PROFITS

Income Tax Chapter 46 (Updated by Act No. 16/2ABB Efblletted December 30, 2008)

1. PERSONAL | RATES OF REVENUE |
| :--- |
| CURRENT RATES OF INCOME TAX |

Chargeable Income after basic deduction of $\$ 19,600.00$
Persons whose gross income from all sources is less than $\$ 20,000$ are exempted. (residents only)
A deduction of $\$ 100.00$ is allowed from the total tax payable for residents. A basic allowance of $\$ 19,600$ is
given to all residents
2. CORPORATIONS AND SELF EMPLOYED INDIVIDUALS
All companies and self-employed individuals are taxed under the Business Tax at the rates set out in the schedule below calculated against gross sales:-

RATES OF TAX

| (a) Receipts from radio, on-air televisions and newspapers business | 0.75\% |
| :---: | :---: |
| (b) Receipts from domestic air line business | 1.75\% |
| (c) (i) Receipts of service stations from the sale of fuel | 0.75\% |
| (ii) Receipts from service stations from the sale of other items | 1.75\% |
| (d) Receipts from other trade or business | 1.75\% |
| (e) Rents, royalties, premiums and any other receipts from real royalty (excluding the receipts from real estate business | 3.00\% |
| (f) Receipts from a profession, vocation or occupation | 6.00\% |
| (g) Receipts of an insurance company licensed under the Insurance Act | 1.75\% |
| (h) Commissions, royalties, discounts, dividends, winnings from lotteries, slot machines and table games | 15.00\% |
| Provided that in the case of commissions of less than $\$ 25,000$ per annum, the rate shall be | 5.00\% |
| (i) Interests on loans paid to non-residents | 15.00\% |
| (j) Receipts of a financial institutions licensed under the Banks and Financial Institutions Act. Provided that in the case of a Provided that in the case of a financial institution which falls within a "PIC Group" as defined in the International Business Act, the rate shall be- | 15.0\% |

(k) Management fees, rental of plant and equipment
and charges for technical services :-
(i) if paid to a non-resident
(ii) if paid to a resident the rate applicable to the particular trade,
business, profession, vocation or occupation of the payee

| (I) Receipts of entities providing telecommunication services | $24.50 \%$ |
| :--- | :---: |
| (m) Gross earnings of casinos or licensed gaming premises or |  |
| premisese where the number of gaming machines is more |  |
| than 50 | $15.0 \%$ |

(n) Gross earnings from real estate business as follows:-
(a) Real estate brokers and agents, earnign commissions 15.0\%
(b) Real estates sales, developers, condominium owners and
fractional interests
(c) Long Term Leases $\quad 1.75 \%$
$\begin{array}{ll}(d) \text { time Share Operators } & 1.75 \%\end{array}$
(e) Share Transfer Sales $\quad 1.75 \%$

Source: Act 16/2008 Gazetted December 30, 2008


| Chapter 48. (Section 25) APPENDIX E |  |
| :---: | :---: |
| ITEMS RATES OF REVENUE | RATE OF DUTY |
| 1. Sugar confectionery (not containing cocoa) | 15\% |
| 2. Perfumery, cosmetics and toilet preparations other than bay rum, shampoo, toothpaste and toothpowder, personal deodorants and antiperspirants | 25\% |
| 3. Motorcars, broncos, blazers, landrovers, vans, wagons with more than four cylinders and with an engine size greater than 3.0 liters capacity | 5\% |
| 4. Photographic cameras | 5\% |
| 5. Cinematographic cameras, projectors, sound recorders and sound reproducers, any combination of these articles | 5\% |
| 6. Pockets watches, wristwatches and other watches including stopwatches | 5\% |
| 7. Beer made from malt | From CARICOM countries: |
| Stout | \$22.92 per Imperial Gallon |
|  | From non-CARICOM countries: \$36.44 per Imperial Gallon |
| 8. Cigarettes | From CARICOM countries: $\$ 88.00$ per pound |
|  | From non-CARICOM countries: $\$ 117.50$ per pound |
| 9. Whiskey, not exceeding $40 \%$ vol. In bottles Other Whiskey | \$50.00 per Imperial Gallon |
| 10. Brandy, not exceeding $40 \%$ vol. In bottles Other Brandy | \$50.00 per Imperial Gallon |
| 11. Vodka, Liqueurs \& Cordials | \$50.00 per Imperial Gallon |
| 12. Gin, not exceeding $40 \%$ vol. In bottles Other Gin | \$50.00 per Imperial Gallon |
| 13. Trucks and Vans (g.v.w. not exceeding five tonnes) with more than four cylinders and with an engine size greater than 3.0 liters capacity | 15\% |
| 14. Road tractors for small trailers and trucks with gross vehicle weight (g.v.w.) exceeding five tonnes | 10\% |
| 15. Aerated Waters (non-sweetend) | 30\% |
| Other Natural Water | 50\% |
| 16. Doors, windows and their frames and thresholds for doors - whether unassembled or disassembled | 15\% |
| 17. Mosquito screen frames of aluminum | 15\% |
| 18. Hurricane storm shutters of aluminum | 15\% |
| 19. Unworked galvanized storm shutters | 15\% |
| 20. Hurricane storm shutters of galvanized steel | 15\% |
| 21. Fruit juices (including grape must) and vegetable juices, unformented and not containing added spirit, whether or | From CARICOM countries: 30\% |
|  | From non-CARICOM countries: 40\% |


| 22. Dehydrated coconut products | 10\% |
| :---: | :---: |
| 23. Bacon APPENDIXE | 10\% |
| 24. Hams RATES OF REVENUE | 10\% |
| 25. Salami sausages | 10\% |
| 26. Pork Sausage (including morcia and longaniza) | 10\% |
| 27. Beef Sausage (including mortadella) | 10\% |
| 28. Seasoned ground pork and seasoned meats | 10\% |
| 29.Seasoned ground beef and seasoned meats | 10\% |
| 30. Jams and jellies | 10\% |
| 31. Ice Cream from Non-CARICOM countries | 50\% |
| 32. Peanut butter | 50\% |
| 33. Other (bottled water) | 50\% |
| 34. Waters, including mineral waters and aerated waters, containing added sugar or other sweetening matter or flavoured, and other non-alcoholic beverages, not including fruit or vegetable juices of heading 20.09. | 50\% |
| 35. Building blocks | 20\% |
| 36. Rum and Tafia from non-CARICOM countries | \$52.50 per imperial gallon |
| 37. Sparkling wines and other wines | \$20.00 per imperial gallon |
| 38. Articles of jewellery of silver, whether or not plated or clad with other precious metal | 10\% |
| 39. Articles of jewellery of gold | 10\% |
| 40. Other articles of jewellery and parts thereof, of precious metal/met | 10\% |
| 41. Articles of jewellery of base metal clad with precious metal | 10\% |
| 42. Articles of goldsmiths of silver, whether or not plated or clad with other precious metal | 10\% |
| 43. Articles of goldsmiths of other precious metal, whether or not plated or clad with precious metal | 10\% |
| 44. Articles of goldsmiths of base metal clad with precious metal | 10\% |
| 45. Articles of natural or cultured pearls | 10\% |
| 46. Articles of precious or semi-precious stones (natural, synthetic or reconstructed) | 10\% |
| 47. Imitation jewellery of base metal, whether or not plated with precious metal: cuff links and studs | 10\% |
| 48. Other imitation jewellery of base metal, whether or not plated with precious metal | 10\% |
| 49. Other imitation jewellery | 10\% |
| 50. Watch straps, watch bands and watch bracelets of precious metal or of metal clad with precious metal | 10\% |
| 51.Revolvers and pistols other than spring, air or gas gun and pistol | 20\% |
| 52. Muzzle loading firearms | 20\% |
| 53. Other sporting, hunting or target shooting shotguns, including combination shotgun rifles | 20\% |



| (xviii | Other Tractors | \$75.00 |
| :---: | :---: | :---: |
| (xix) | Motor Vehicles other than thABPESbexiffed in paragraphs (i) to (xviii) <br> RATES OF REVENUE |  |
|  | (a) Not exceeding 3,000 Ibs tare | \$135.00 |
|  | (b) Exceeding 3,000 lbs and not exceeding 5,000 lbs | \$200.00 |
|  | (c) Exceeding 5,000 lbs and not exceeding 10,000 lbs | \$275.00 |
|  | (d) Exceeding 10,000 lbs tare | \$325.00 |
| (xx) | Motor Vehicle otherwise licensed under (xix) by a registered cane farmer or a family member and proved to the satisfaction of the Department of Transport to be used in the Sugar Industry | HALF RATE |
| B. Other Fees and Duties |  |  |
| (i) | Driving Permit (per annum) | \$30.00 |
| (ii) | Learners Permit (per annum) | \$30.00 |
| (iii) | For every driving test | \$30.00 |
| (iv) | Any duplicate or copy of a license or permit authorized or required to be used | \$15.00 |
| (v) | Registration of any motor vehicle or trailer including certified extract | \$35.00 |
| (vi) | Certified extract of entry of motor vehicles record other than on registration | \$15.00 |
| (vii) | Amendment of any record or license or change of ownership | \$15.00 |
| (viii) | Any other amendment of any record or license | \$15.00 |
| (ix) | Dealers license | \$1,500.00 |
| (x) | International License | \$200.00 |
| (xi) | Buses | \$200.00 |
| Road Service Permits (S.I. 97/2005) <br> The following fees shall be paid to the Department of Transport for the initial issue or renewal of a road service permit, namely - |  |  |
|  |  |  |
|  | omnibuses having seating capacity of seven to twenty passengers | \$250.00 |
|  | omnibuses having seating capacity of twentyone to forty passengers | \$500.00 |
|  | omnibuses having seating capacity of fortyone or more passengers | \$800.00 |
| * Road Service Permits shall be issued for a period of two years. |  |  |
| C. Liquor Licenses Chapter 150 (Updated Act No. 6 of 2002) |  |  |
| The following annual duty shall be payable in respect of licenses, that is to say:- |  |  |
| In Beliz | Towns and Belmopan Urban | Rural |
| (a) a | al license $\quad \$ 2,500.00$ | \$2,500.00 |
| (b) a | \$1,000.00 | \$500.00 |
| (c) a | \$550.00 | \$300.00 |
| (d) a | \$250.00 | \$150.00 |
| (e) a | single bars) \$1,500.00 | \$1,500.00 |
| (f) a | Multiple bars) \$2,500.00 | \$2,500.00 |
| (g) a r | e $\quad \$ 750.00$ | \$500.00 |
| (h) a p | al license $\quad \$ 1,500.00$ | \$1,000.00 |
| (i) a m | cense $\$ 750.00$ | \$750.00 |
| (j) a v | \$300.00 | \$300.00 |
| (k) a | ore Licence \$1,200.00 | \$1,200.00 |
| (I) a ni | \$3,000.00 | \$3,000.00 |
| (m) a | (for each occasion) \$100.00 | \$50.00 |
| If an annual license is granted after the thirtieth day of April in any year, there shall be payable only three fourths of the annual duty payable in respect thereof, and if granted after the 31st July in any year only one half in respect of the duty. |  |  |

Royalties on Forest Produce. Chapter 213 S (S.I. 56/1995)

| (1) 'Other species (b) Local Name | Botanical Name RATES OF REVENUE | Minimum felling girth inches | Rate Per Tree \$ |  | rate <br> foot true volume k) \$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Honduras Mahogany | Swietenia Macrophylla |  |  | \$ | 1.24 |
| Cedar | Cedrela Mexicania |  |  | \$ | 1.24 |
| Banak | Virola Koschyni | 72 | \$ 16.00 | \$ | 0.24 |
| Mayflower | Tabebuia Pentaphylla | 60 | \$ 17.00 | \$ | 0.52 |
| Pine | Pinus Caribaea | 42 | \$ 14.00 | \$ | 0.34 |
| Podo (Cypress) | Podocarpus at guatemalensis | 60 | \$ 14.00 | \$ | 0.28 |
| Santa Maria | Calophyllum Brasiliensee var. rekoi | 72 | \$ 16.00 | \$ | 0.24 |
| Tubroos | Enterolobium Cyclocarpum | 90 | \$ 8.00 | \$ | 0.12 |
| Yemiri (San Juan) | Vochysia Hondurensis | 72 | \$ 16.00 | \$ | 0.24 |
| Barba Jolote | Caesalpiniaceace \& Pithecellobium spp | 72 | \$ 16.00 | \$ | 0.24 |
| Cabbage Bark | Lonchocarpus Castilloi | 72 | \$ 16.00 | \$ | 0.24 |
| Carbon | Tetragastria Stevensonni | 72 | \$ 16.00 | \$ | 0.24 |
| Chicle Macho | Manikara Chicle | 72 | \$ 16.00 | \$ | 0.24 |
| Cramantee | Guarea Excelsa | 72 | \$ 16.00 | \$ | 0.24 |
| Nargusta (Bullwood) | Terminalia amazonia | 72 | \$ 16.00 | \$ | 0.24 |
| Salmwood | Cordia Allidora | 60 | \$ 14.00 | \$ | 0.20 |
| Sapodilla | Achras Zapota | 72 | \$ 16.00 | \$ | 0.30 |
| Tamarind | Acacia \& Pithecolobium spp. | 72 | \$ 8.00 | \$ | 0.12 |
| Timbersweet | Noctandra, Ocotea \& Pheobo spp. | 72 | \$ 8.00 | \$ | 0.12 |
| Billy Webb | Sweetia Panamensia | 60 | \$ 16.00 | \$ | 0.30 |
| Bullet Tree | Bucida Buceras | 72 | \$ 16.00 | \$ | 0.30 |
| Ceiba (cotton tree) | Ceiba pentandra | 90 | \$ 8.00 | \$ | 0.12 |
| Cortez | Tabebuia Chrysantha | 72 | \$ 14.00 | \$ | 0.30 |
| Ironwood | Dialium Guianense | 72 | \$ 8.00 | \$ | 0.12 |
| Prickly Yellow | Danthozylum spp. | 36 | \$ 8.00 | \$ | 0.12 |
| Whaika Chewstick | Symphonies globulifer | 60 | \$ 8.00 | \$ | 0.12 |
| Chechem (black Poison Wc | Metopium Brownei | 60 | \$ 14.00 | \$ | 0.30 |
| Mylady | Aspidosperma spp. | 60 | \$ 16.00 | \$ | 0.30 |
| Silion (Silly Young) | Pouteria ssp., Lucuma \& Siderhylon | 54 | \$ 16.00 | \$ | 0.30 |
| Grandillo | Playmiscium Yucatanum | 54 | \$ 14.00 | \$ | 0.30 |
| Mopola | Bernoulia Flammea Bombax ellipticum | 72 | \$ 8.00 | \$ | 0.12 |
| Negrito | Simaruba Glauca | 60 | \$ 8.00 | \$ | 0.12 |
| Polak (Balsa) | Ochroma lagopus | - | \$ 8.00 | \$ | 0.12 |
| Provision Tree | Pachira Aquatica | 54 | \$ 8.00 | \$ | 0.12 |
| Quamwood | Schizolobium Paraphybum | 54 | \$ 8.00 | \$ | 0.12 |
| Bastard Mahogany | Mosquitoxylun jamaicense | 54 | \$ 8.00 | \$ | 0.12 |
| Redwood | Ethyhroxylon aerclatum | 54 | \$ 8.00 | \$ | 0.12 |
| Madre Cacoa | Gliricidia Sepium | - | \$ 4.00 | \$ | 0.12 |
| Mangrove | Rhrizophora Languncularia (mangle) \& Avicennia spp. |  | \$ 1.00 |  |  |
| Botan Palm | Sabal morrisiana | - | \$ 0.40 |  |  |
| Cabbage Palm | Euterpe \& Roystonea spp |  | \$ 0.40 |  |  |
| Moho | Helicarpus Belotia \& Hampea spp. | - | . 40 |  |  |
| Bullhoof (Male) | Drypetes brownii | 60 | \$ 8.00 | \$ | 0.12 |
| Mylady Poles | Asipidosperma Malgalocarpon | - | . 40 |  |  |
| Rosewood | Dalbergia Stevensonii | - | 60.00* |  |  |
| Zericote | Cordia Dodecandra | - | 60.00* |  |  |
| Fustic | Cholorophora Tinctoria | - | 34.00 * |  |  |
| Logwood | Haematoxylum Campechianum | - | 34.00* |  |  |
| Palomulatto | Astronium Graveolens | - | - | \$ | 0.34 |

(2)
(2) 'CLASS I (ii):

All species of trees and timber other than those inlcuded in Class I(I) of this
schedule. Poles and small trees and timber other than firewood and charcoal.

| (a) $1^{\prime \prime}$ in diameter | $\$$ | 2.00 per 100 |
| :--- | :--- | :--- |
| (b) over 1" up to 3" diameter | $\$$ | 4.00 per 100 |
| (c) over 3" up to 6" diameter | $\$$ | 0.20 each |
| (d) over 6" up to 12" diameter at a large end | $\$$ | 0.40 each |
| (e) over 12" diameter | $\$$ | 0.80 each |
| (a) up to 6" diameter | $\$$ | 0.03 per linear foot |
| (b) 6" to 12" diameter | $\$$ | 0.04 per linear foot |
| (c) over 12" diameter under bark | $\$$ | 0.08 per linear foot |

All measurements to be made at the large end under the bark.)

## (3) CLASS II: Pulpwood

Prices to be determined by individual treaty
(4). Firewood and Charcoal (Class III)

Permits for:

| Firewood for sale annual permit to cut, expiring $31^{\text {st }}$ December | $\$ 10.00$ |
| :--- | :--- |
| Charcoal for | $\$ 50.00$ |

Quantity Permits:
Firewood per cord
$\$ 40.00$ to $\$ 100.00$
(according to quality or locality)
$\$ .00$ to $\$ 100.00$
(5). Minor Product (Class IV)

| Cohune Nuts | $\$ 20.00$ per ton |
| :--- | ---: |
| Mangrove Bark | $\$ .10$ per bag |
| Copal Gum, Licence to Bleed (max 100lbs) | $\$ .20$ per lb |
| Orchids, Bromeliads and other Wild Ornamentals (permit to collect) | $\$ 200.00$ per year |

Seeds, other plants and other minor produce Prices to be fixed by Chief Forest Officer.

Warehouse Rents. Chapter 39 Customs Regulation Ordinance. Last Amended in 1972 S. I. $57 / 72$

| PARTICULARS | APPENDIX E For a Period <br> of 30 days or <br> part thereof <br> RATES OF REVENUE  | For each Period or part period of 30 days after the first 30 days but not exceeding 90 days | For each period of 30 days of part thereof in excess of 90 days |
| :---: | :---: | :---: | :---: |
| For all packages measuring less than $11 / 2 \mathrm{cu} . \mathrm{ft}$. | . 10 | . 20 | . 40 |
| For all packages measuring $11 / 2 \mathrm{cu}$. ft. or less than $3 \mathrm{cu} . \mathrm{ft}$. | . 20 | . 40 | . 80 |
| For all packages measuring 3 cu . ft . or more and less than $6 \mathrm{cu} . \mathrm{ft}$. | . 35 | . 65 | 1.30 |
| For all packages measuring $6 \mathrm{cu} . \mathrm{ft}$. or less than $10 \mathrm{cu} . \mathrm{ft}$. | . 45 | . 85 | 1.70 |
| For all packages measuring $10 \mathrm{cu} . \mathrm{ft}$. or less than $15 \mathrm{cu} . \mathrm{ft}$. | . 60 | 1.20 | 2.40 |
| For all packages measuring $15 \mathrm{cu} . \mathrm{ft}$. or less than 20 cu . ft. | . 85 | 1.65 | 3.30 |
| For all packages measuring $20 \mathrm{cu} . \mathrm{ft}$. or less than 25 cu . ft. | 1.20 | 2.40 | 4.80 |
| For all packages measuring $25 \mathrm{cu} . \mathrm{ft}$. or less than $30 \mathrm{cu} . \mathrm{ft}$. | 1.60 | 3.20 | 6.40 |
| For all packages measuring 30 cu . ft. or less than $40 \mathrm{cu} . \mathrm{ft}$. | 2.25 | 4.25 | 8.50 |
| For all packages measuring 40 cu . ft. or less than $50 \mathrm{cu} . \mathrm{ft}$. | 3.00 | 6.00 | 12.00 |
| For all packages measuring 50 cu . ft. or more per cu. ft. | . 10 | . 15 | . 30 |
| Lumber measuring 100 superficial ft. or less | . 50 | 1.00 | 2.00 |
| Lumber measuring over 100 superficial ft . per 100 superficial ft. or part thereof | . 40 | . 80 | 1.60 |
| Ironware metal and steel of all description not packed in package:- <br> (a) Weighting 100 lbs or less <br> (b) Weighting 100 lbs for every addition 100 or part thereof | .40 .30 | .80 .60 | 1.60 1.20 |
| For every drum of gasoline, lubricating oil, kerosene oil or diesel oil | . 50 | 1.00 | 2.00 |
| For every case of gasoline, lubricating oil, kerosene oil or diesel oil | . 30 | . 60 | 1.20 |

POST OFFICE
Rent of P.O. Boxes last amended in 2001 (S.I. No. 179/2001)
The annual rent in respect of Belize City Post Office and Belmopan Post Office and District Post Offices shall be for small boxes $\$ 40.00$ per annum and for cargo boxes $\$ 80.00$ per annum. In addition to the rental a deposit of $\$ 25.00$ is payable at the time of rental.


[^0]:    1: Transport Allowance (Motor Vehicle Maintenance Allowance \& Bicycle Allowance)
    Paid to Office Assistants and to officers as listed in the Seventh Schedule (Regulation 154) of the Public Service Regulation 1997.

[^1]:    Key: GSDS-Growth and Sustainable Development Strategy; :NC-Necessary Condition; BESS-Belize Education Sector Strategy; PO-Policy Objective

